



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
JULY 8, 2021 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS**

AGENDA (p.1-2)

- I. CALL TO ORDER** Bryn Dodd, President
- II. INVOCATION** Chaplain Doug Herget
- III. PLEDGE OF ALLEGIANCE** Bryn Dodd
- IV. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM** ... Don Hallmark (p.3)
- V. AWARDS AND RECOGNITION**
 - A. DR. GARY VENTOLINI WITH TTUHSC** Don Hallmark
 - B. July 2021 Associates of the Month** Russell Tippin
 - Nurse
 - Clinical
 - Non-Clinical
 - C. Unit HCHAPS High Performer(s)**..... Christin Timmons
- VI. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VII. PUBLIC COMMENTS ON AGENDA ITEMS**
- VIII. CONSENT AGENDA**Bryn Dodd (p.4-30)
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
 - A. Consider Approval of Regular Meeting Minutes, June 3, 2021**
 - B. Consider Approval of Joint Conference Committee, June 29, 2021**
 - C. Consider Approval of Federally Qualified Health Center Monthly Report, May 2021**
 - D. Consider Approval of Annual ECHD Board Committee Appointments by Board President**
- IX. COMMITTEE REPORTS**
 - A. Finance Committee**Bryn Dodd (p.31-95)
 - 1. Financial Report for Month Ended May 31, 2021
 - 2. Consent Agenda
 - a. Consider Approval of the Lockton Agreement Renewal
 - 3. Capital Expenditure Request
 - a. Consider Approval of CER for Replacement of Blood Culture Analyzer

- b. Consider Approval of CER of Lab Upgrade of Hematology Analyzers and Equipment
- c. Consider Approval of CER for Siemens Symbia Intevo Excel
- d. Consider Approval of CER for American Well Telehealth Platform
- e. Consider Approval of CER for Psych-Telehealth Platform
- f. Consider Approval of CER for Meditronic Temporary Pacemaker
- g. Consider Approval of CER for Treatment Recliners for Infusion Services Out-Patient Clinic

X. TTUHSC AT THE PERMIAN BASIN REPORT..... Dr. Timothy Benton

XI. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS

..... Russell Tippin (p.96-111)

- A. COVID-19 Update**
- B. Consider Request to Sell Property For Less Than Market Value: 218 Park**
- C. Observation Unit Update**
- D. HealthSure Annual Insurance Report of Condition**
- E. Consider Moving the September 7th, 2021 Finance Committee and Regular Board Meetings to Thursday, September 9th, 2021.**
- F. Set Date for Budget Workshop**
- G. CMS Update**
- H. Ad hoc Report(s)**

XII. REVIEW AND RATIFY JUNE 8, 2021 MCHS UNIVERSAL MASK POLICY

..... Christin Timmons, CNO (p.112-120)

XIII. REVIEW AND RATIFY JULY 2, 2021 MCHS VISITATION POLICY Christin Timmons, CNO

XIV. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding Real Property pursuant to Section 551.072 of the Texas Government Code.; (3) Discussion of Personnel Matters pursuant to Section 551.074 of the Texas Government Code; and (4) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

XV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

- A. Consider Approval of MCH ProCare Provider Agreements**
- B. Consider Approval of MCHS Lease Agreement**
- C. Response to CMS**

XVI. ADJOURNMENT Bryn Dodd

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
JUNE 3, 2021 – 5:30 p.m.**

MINUTES OF THE MEETING

- MEMBERS PRESENT:** Don Hallmark, President
Bryn Dodd, Vice President
Mary Lou Anderson
David Dunn
Wallace Dunn
Richard Herrera
- MEMBERS ABSENT:** Kathy Rhodes
- OTHERS PRESENT:** Russell Tippin, President/Chief Executive Officer
Steve Steen, Chief Legal Counsel
Christin Timmons, Chief Nursing Officer
Adiel Alvarado, President MCH ProCare
David Chancellor, Vice President of Human Resources
Chaplain Doug Herget
Chaplain Farrell Ard
Dr. Donald Davenport, Chief of Staff
Dr. Timothy Benton, Vice Chief of Staff
Kerstin Connolly, Paralegal
Michaela Johnson, Executive Assistant to CEO
- OTHERS PRESENT:** Various other interested members of the
Medical Staff, employees, and citizens

I. CALL TO ORDER

Don Hallmark, President, called the meeting to order at 5:30 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. INVOCATION

Chaplain Farrell Ard offered the invocation.

III. PLEDGE OF ALLEGIANCE

Don Hallmark led the Pledge of Allegiance to the United States and Texas flags.

IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Don Hallmark presented the Mission, Vision and Values of Medical Center Health System.

V. AWARDS AND RECOGNITION

A. June 2021 Associates of the Month

Russell Tippin introduced the 2021 Associates of the Month as follows:

- Clinical – Ludivina Heredia, 5C Patient Care Assistant
- Non-Clinical – Teresa Renee Hutchins, PBX Supervisor
- Nurse – LaTracy Tinner, 5C LVN

B. Unit HCAHPS High Performers

Christin Timmons, Chief Nursing and Experience Officer introduced the Unit HCAHPS High Performer(s)

- Family Health Clinic South OB - 100th percentile
- ProCare Pediatrics – JBS Clinic – 100th percentile
- ICU – 100th percentile

VI. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER

No conflicts were disclosed.

VII. ECHD BOARD OFFICER ELECTIONS / APPOINTMENT

A. PRESIDENT

Don Hallmark nominated Bryn Dodd for President, Wallace Dunn seconded the nomination. Bryn Dodd was elected unanimously.

B. VICE PRESIDENT

Bryn Dodd nominated Wallace Dunn for Vice President. David Dunn seconded the nomination. Wallace Dunn was elected unanimously.

C. EXECUTIVE COMMITTEE MEMBER

David Dunn nominated Don Hallmark for Executive Committee Member. Wallace Dunn seconded the nomination. Don Hallmark was elected unanimously.

D. SECRETARY

Bryn Dodd nominated David Dunn as Secretary. Wallace Dunn seconded the nomination. David Dunn was elected unanimously.

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VIII. PUBLIC COMMENTS ON AGENDA ITEMS

No comments from the public were received.

IX. CONSENT AGENDA

- A. Consider Approval of Regular Meeting Minutes, May 4, 2021**
- B. Consider Approval of Special Board Meeting Minutes, May 12, 2021**
- C. Consider Approval of Board Retreat Meeting Minutes, May 20-22, 2021**
- D. Consider Approval of Joint Conference Committee, May 25, 2021**
- E. Consider Approval of Federally Qualified Health Center Monthly Report, April 2021**

David Dunn moved and Wallace Dunn seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

X. COMMITTEE REPORTS

A. Finance Committee

- 1. Financial Report for Month Ended April 30, 2021
- 2. Consent Agenda
 - a. Consider Approval of Network Infrastructure Equipment from Cerner/Dell
- 3. Capital Expenditure Request(s)
 - a. Consider Approval of GE Healthcare OEC
 - b. Consider Approval of Stryker Master Services Agreement
 - c. Consider Approval of Artic Sun
- 4. Consider Approval of Vizient UM Program Expert

Bryn Dodd moved and David Dunn seconded the motion to approve the Finance Committee report as presented. The motion carried unanimously.

XI. TTUHSC AT THE PERMIAN BASIN REPORT

No report was provided.

XII. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. COVID-19 Update

Russell Tippin, President/CEO provided a report on Medical Center Hospital and the response to the COVID-19 virus.

The mask policy has been updated – masks must be worn when in a patient room or traveling with a patient and all doors are open.

This report was for information only. No action was taken.

B. Set Date for Budget Workshop

In the absence of Steve Ewing, Chief Financial Officer this item was not discussed.

C. Ad-hoc Reports

The Regional Services Report was provided.

There will be a CMO candidate visiting next week for onsite interviews. This is another candidate that will be interviewed virtually and then there are 2 more possible candidates.

The Board Retreat in Marfa went well.

Town Halls are next week, and board members are welcome to attend.

These reports were for information only. No action was taken.

XIII. EXECUTIVE SESSION

Bryn Dodd stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; and (2) Deliberations regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

ATTENDEES for the entire Executive Session: ECHD Board members Don Hallmark, Bryn Dodd, Mary Lou Anderson, David Dunn, Richard Herrera, and Wallace Dunn, and Russell Tippin, Steve Steen, Michaela Johnson and Kerstin Connolly.

Adiel Alvarado, President for MCH ProCare, reported to the Board of Directors regarding ProCare provider agreements, medical directorship agreement, on-call agreement and the professional services agreement during Executive Session then was excused.

Mary Gallegos, Risk Manager, provided the risk update to the Board of Directors during Executive Session then was excused.

Russell Tippin, President and Chief Executive Officer and Christin Timmons, Chief Nursing Officer provided an update to the Board of Directors about an on-going investigation during Executive Session. Christin Timmons was excused from the remainder of Executive Session.

Russell Tippin, President and Chief Executive Officer and Steve Steen, Chief Legal Counsel, led the Board of Directors in discussions during Executive Session about the agreement with Encompass Health.

Executive Session began at 5:52 pm.
Executive Session ended at 6:54 p.m.

No action was taken during Executive Session.

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XIV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreements

Bryn Dodd presented the following amendments:

- Dr. Vijay Borra. This amendment changed the on-call compensation.
- Dr. Daniel Babbel. This amendment changed the on-call compensation.
- Dr. Jeffrey Freyder. This amendment changed the on-call compensation.

- Dr. Kalyan Chakrala. This amendment changed the on-call compensation.

Bryn Dodd presented the following renewal agreement:

- Dr. Mavis Twum-Barimah. This is a 3-year renewal for Family Medicine.

Bryn Dodd presented the following new agreements:

- Mary Jane Gallardo-Dunaway, CRNA. This is a 3 year agreement for Anesthesia.
- Dr. Joyce Alase. This is a 3-year agreement for Hospitalist.

David Dunn moved, and Richard Herrera seconded the motion to approve the MCH ProCare Provider Agreements as presented. The motion carried.

B. Consider Approval of Medical Directorship Agreement

Bryn Dodd presented the following Medical Directorship Agreement:

- Dr. Ghasson Fanous. This is 1-year agreement for Maternal – Child Care Unit

Richard Herrera moved, and Wallace Dunn seconded the motion to approve the Medical Directorship Agreement as presented. The motion carried.

C. Consider Approval of On-Call Agreement

Bryn Dodd presented the following On-Call Agreement

- Dr. Matthew Brown. This is a 1-year on-call agreement for Trauma/Emergency hand coverage.

Richard Herrera moved, and Wallace Dunn seconded the motion to approve the On-Call Agreement as presented. The motion carried.

D. Consider Approval of Professional Services Agreement with TTUHSC

Bryn Dodd presented the following Professional Services Agreement with TTUHSC:

- This is a 1-year agreement with TTUHSC for Dr. Okwuwa to cover Wound Care Unit. Page 8 of 120

Richard Herrera moved, and Wallace Dunn seconded the motion to approve the Professional Services Agreement with TTUHSC as presented. The motion carried.

E. Inpatient Rehabilitation Agreement with Encompass Health

Russell Tippin, President/Chief Executive Officer, recommend that the Board approve the Inpatient Rehabilitation Agreement with Encompass Health.

Richard Herrera moved and Wallace Dunn seconded the motion to approve the Inpatient Rehabilitation Agreement with Encompass Health as presented. The motion carried.

XV. ADJOURNMENT

There being no further business to come before the Board, Bryn Dodd adjourned the meeting at 6:55 p.m.

Respectfully submitted,



David Dunn, Secretary
Ector County Hospital District



July 8, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professionals Staff Applicants

Statement of Pertinent Facts:

Pursuant to Article 3 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
Derek Leung, DMD	Surgery	Pediatric Dental Surgery	Children's Dental Center	07/08/2021- 07/07/2022
Refugio Gonzalez III, DDS	Surgery	Pediatric Dental Surgery	Big Smiles Ranch	07/08/2021- 07/07/2022

Allied Health:

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
Mary Jane Dunaway, CRNA	Anesthesia	AHP	CRNA	ProCare	Dr. Gillala, Dr. Bhari, and Dr. Bryan, Dr. Reddy	07/08/2021- 07/07/2023
Nathan Vaughn, NP	Medicine	AHP	Nurse Practitioner	Permian Basin Kidney	Dr. Anand Reddy and Dr. Ansari	07/08/2021- 07/07/2023

***Please grant temporary Privileges**

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



July 8, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

Medical Staff:

Applicant	Department	Status Criteria Met	Staff Category	Specialty/ Privileges	Group	Changes to Privileges	Dates
Catherine Roberts, MD	Radiology	Yes	Active	Telemedicine	VRAD	None	7/1/2021-6/30/2023
Anoosh Montas	Radiology	Yes	Active	Telemedicine	VRAD	None	7/1/2021-6/30/2023
Jaime Salvatore,	Radiology	Yes	Active	Telemedicine	VRAD	None	7/1/2021-6/30/2023
David Spirer, MD	Radiology	Yes	Active	Telemedicine	VRAD	None	7/1/2021-6/30/2023
Alejandra Garcia Fernandez, MD	Medicine	Yes	Associate	Critical Care	TTUHSC	None	8/1/2021-7/31/2022
John Chang, MD	Radiology	Yes	Active	Telemedicine	VRAD	None	8/1/2021-7/31/2023
Eugene Kim, MD	Radiology	Yes	Active	Telemedicine	VRAD	None	8/1/2021-7/31/2023
Barbara McCorvey, MD	Radiology	Yes	Active	Telemedicine	VRAD	None	8/1/2021-7/31/2023
Francisco Salcido, MD	Family Medicine	Yes	Affiliate	Family Medicine		None	8/1/2021-7/31/2023
Amanda Murray,	OB/GYN	Yes	Associate	OB/GYN	TTUHSC	None	9/1/2021-8/31/2022
Diana Casano	Family Medicine	Yes	Courtesy	Family Medicine		None	9/1/2021-8/31/2023
John Garcia, MD	Family Medicine	Yes	Affiliate	Family Medicine		None	9/1/2021-8/31/2023
Michael Heidlebaugh,	Emergency Medicine	Yes	Associate to Active	Emergency Medicine	BEPO	None	9/1/2021-8/31/2023
Victor Levy, MD	Pediatrics	Yes	Associate	Neonatal/Perinatal and Pediatric Cardiology	TTUHSC	None	9/1/2021-8/31/2022
Srikanth Mukkera, MD	Medicine	Yes	Associate to Active	Rheumatology	TTUHSC	None	9/1/2021-8/31/2023
Mary Nguyen, DDS	Surgery	No	Associate to Courtesy	Pediatric Dentistry		None	9/1/2021-8/31/2023



Joy Okwuwa, MD	Medicine	Yes	Associate to Active	Nephrology		None	9/1/2021-8/31/2023
Chittur Ramanathan, MD	Family Medicine	Yes	Active	Family Medicine		None	9/1/2021-8/31/2023
Eduardo Salcedo, MD	Family Medicine	Yes	Active	Family Medicine		None	9/1/2021-8/31/2023
Charles Sponsel, DO	Family Medicine	No	Active to Courtesy	Family Medicine	TTUHSC	None	9/1/2021-8/31/2023
Lori Stafford, DO	OB/GYN	Yes	Active	OB/GYN		None	9/1/2021-8/31/2023
Lawrence Voesack, MD	Family Medicine	Yes	Active	Family Medicine		None	9/1/2021-8/31/2023
Krishna Ayyagari, MD	Medicine	Yes	Active	Critical Care	ProCare	None	11/1/2021-10/31/2023
Matthew Furst, MD	Surgery	Yes	Active	Plastic Surgery		None	11/1/2021-10/31/2023
Joseph Morgan, DPM	Surgery	Yes	Active	Podiatry		None	11/1/2021-10/31/2023
Kirit Patel, MD	Surgery	Yes	Active	Cardiovascular/ Thoracic and Vascular Surgery		None	11/1/2021-10/31/2023
Narendra Sajja, MD	Hospitalist	Yes	Active	Hospitalist	ProCare	None	11/1/2021-10/31/2023
Glenn Stockbridge, MD	Surgery	Yes	Active	Podiatry		None	11/1/2021-10/31/2023

Allied Health Professionals:

Applicant	Department	AHP Category	Specialty /Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
Barbara Magwire, CCP	Surgery	AHP	Certified Clinical Perfusionist		Dr. Awtrey and Dr. Kirit Patel	None	8/1/2021-7/31/2023
Elvira Nieto, NP	OB/GYN	AHP	Nurse Practitioner	TTUHSC	Dr. Elisa Brown	None	8/1/2021-7/31/2023
Ramnauth Ramkissoon, PA	Family Medicine	AHP	Physician Assistant	ProCare	Dr. Alamo	None	9/1/2021-8/31/2023
Christy Tucker, NP	Hospitalist	AHP	Nurse Practitioner	ProCare	Dr. Kandikatla, Dr. Sajja, Dr. Bare, Dr. Caparas, Dr. Enuganti, Dr. Tabasam, Dr. Thummala, Dr.	None	9/1/2021-8/31/2023
Jennie Wolfram, CRNA	Anesthesia	AHP	CRNA	ProCare	Dr. Gillala, Dr. Bhari, and Dr. Bryan, Dr.	None	9/1/2021-8/31/2023
Brian Griffin, NP	Medicine	AHP	Nurse Practitioner	ProCare	Dr. Ayyagari, Dr. Azarov, Dr. Garcia Fernandez, Dr.	None	10/1/2021-9/30/2023
Benedict Novicio, CRNA	Anesthesia	AHP	CRNA	ProCare	Dr. Gillala, Dr. Bhari, and Dr. Bryan, Dr.	None	11/1/2021-10/31/2023
Mark Varner, CCP	Surgery	AHP	Certified Clinical Perfusionist		Dr. Awtrey and Dr. Kirit Patel	None	11/1/2021-10/31/2023

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff
 Executive Committee Chair
 /MM



July 8, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Additional Privileges:

Staff Member	Department	Privilege
Diana Casanova, MD	Family Medicine	REMOVE: Asthma, pediatrics- management of, Gastroenteritis, Mental status changes agnation and withdrawal – evaluate and management, Psychiatric disorders, (children/adults), diagnosis and management of, Rule-out sepsis, pediatric- Management of, Wound care, management of,
Terry Unruh, MD	Surgery	ADD: da Vinci Surgical System
Hao Wu, MD	Surgery	ADD: Endovascular stenting of carotid arteries

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



July 8, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status– Resignations/ Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. The resignations/lapse of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Resignation/ Lapse of Privileges:

Staff	Staff Category	Department	Effective	Action
Andrew Allbright, NP	AHP	Surgery	03/31/2021	Resignation
Violeta Bello, MD	Active	Pediatrics	06/30/2021	Lapse in Privileges
Robert Demuro, PA	AHP	Surgery	03/31/2021	Resignation
David Dromsky, MD	Associate	Surgery	03/31/2021	Resignation
Joseph Hahn, MD	Courtesy	Surgery	03/31/2021	Resignation
Paul Merkle, MD	Affiliate	Surgery	03/31/2021	Resignation
Prem Nair, MD	Active	Medicine	06/10/2021	Resignation
Eric Pagenkopf, MD	Associate	Surgery	03/31/2021	Resignation
Joshua Urteaga, MD	Active	Hospitalist	08/31/2020	Resignation
Vic Wall, MD	Active	Emergency Medicine	05/24/2021	Resignation

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation / Lapse of Privileges.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



July 8, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

Staff Category Change:

Staff Member	Department	Category
Michael Heidlebaugh, MD	Emergency Medicine	Associate to Active
Joy Okwuwa, MD	Medicine	Associate to Active
Srikanth Mukkera, MD	Medicine	Associate to Active
Mary Nguyen, DDS	Surgery	Associate to Courtesy
Charles Sponsel, DO	Family Medicine	Active to Courtesy
Rami Bonam, MD	Hospitalist	Correction - Extended I-FPPE six months
Amanda Murray, DO	OBGYN	Removal of I-FPPE
Duhiangchin Thianhlun, PA	OBGYN	Removal of I-FPPE

Proctoring Credentialing:

Applicant	Department	Specialty/Privileges	Group	Comments
None				

Changes to Credentialing Dates:

Staff Member	Staff Category	Department	Dates
None			

Changes of Supervising Physician(s):

Staff Member	Group	Department
None		



Leave of Absence:

Staff Member	Staff Category	Department	Effective Date	Action
None				

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians and leave of absence.

Donald Davenport, DO Chief of Staff
 Executive Committee Chair
 /MM



July 8, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

- CER – IS Recliner
- CER – Replacement of Blood Culture Analyzers (Microbiology)
- CER – Lab Upgrade of Hematology Analyzers and Equipment
- CER – Siemens Symbia Intevo Excel
- CER – Medtronic Pacemaker

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following:

- CER – IS Recliner
- CER – Replacement of Blood Culture Analyzers (Microbiology)
- CER – Lab Upgrade of Hematology Analyzers and Equipment
- CER – Siemens Symbia Intevo Excel
- CER – Medtronic Pacemaker

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference to approve the CER: IS Recliner, Replacement of Blood Culture Analyzers (Microbiology), Lab Upgrade of Hematology Analyzers and Equipment and Siemens Symbia Intevo Excel.

Donald Davenport, DO, Chief of Staff
Executive Committee Chair
/MM



July 8, 2021

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered

Policy: Bronchopulmonary Hygiene/ Lung Expansion Protocol

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following:

Policy: Bronchopulmonary Hygiene/ Lung Expansion Protocol

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee to approve the Bronchopulmonary Hygiene/ Lung Expansion Protocol

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM

Family Health Clinic
July 2021
ECHD Board Packet

**ECTOR COUNTY HOSPITAL DISTRICT
CENTERS FOR PRIMARY CARE COMBINED - OPERATIONS SUMMARY
APRIL 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 563,276	\$ 480,104	17.3%	\$ 423,309	33.1%	\$ 3,819,121	\$ 3,614,929	5.6%	\$ 3,654,376	4.5%
TOTAL PATIENT REVENUE	\$ 563,276	\$ 480,104	17.3%	\$ 423,309	33.1%	\$ 3,819,121	\$ 3,614,929	5.6%	\$ 3,654,376	4.5%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 338,470	\$ 165,065	105.1%	\$ 253,518	33.5%	\$ 2,047,410	\$ 1,242,885	64.7%	\$ 1,098,461	86.4%
Self Pay Adjustments	120,112	46,497	158.3%	75,088	60.0%	595,538	350,118	70.1%	230,505	158.4%
Bad Debts	(71,260)	76,887	-192.7%	(36,749)	93.9%	109,414	578,932	-81.1%	1,003,921	-89.1%
TOTAL REVENUE DEDUCTIONS	\$ 387,321	\$ 288,449	34.3%	\$ 291,857	32.7%	\$ 2,752,362	\$ 2,171,935	26.7%	\$ 2,332,887	18.0%
	68.76%	60.08%		68.95%		72.07%	60.08%		63.84%	
NET PATIENT REVENUE	\$ 175,954	\$ 191,655	-8.2%	\$ 131,452	33.9%	\$ 1,066,759	\$ 1,442,994	-26.1%	\$ 1,321,489	-19.3%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ 19,064	\$ 26,697	-28.6%	\$ 32,596	-41.5%	\$ 143,387	\$ 186,879	-23.3%	\$ 186,705	-23.2%
TOTAL OTHER REVENUE	\$ 19,064	\$ 26,697	-28.6%	\$ 32,596	-41.5%	\$ 143,387	\$ 186,879	-23.3%	\$ 186,705	-23.2%
NET OPERATING REVENUE	\$ 195,019	\$ 218,352	-10.7%	\$ 164,048	18.9%	\$ 1,210,146	\$ 1,629,873	-25.8%	\$ 1,508,195	-19.8%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 106,776	\$ 102,031	4.7%	\$ 77,586	37.6%	\$ 647,583	\$ 768,208	-15.7%	\$ 721,682	-10.3%
Benefits	27,679	26,356	5.0%	22,465	23.2%	170,350	191,886	-11.2%	182,540	-6.7%
Physician Services	140,611	151,471	-7.2%	115,673	21.6%	973,561	1,060,297	-8.2%	886,007	9.9%
Cost of Drugs Sold	19,514	8,361	133.4%	4,615	322.8%	65,418	62,950	3.9%	60,295	8.5%
Supplies	7,465	5,716	30.6%	2,739	172.6%	72,784	42,292	72.1%	40,173	81.2%
Utilities	6,918	5,939	16.5%	4,290	61.3%	41,475	41,573	-0.2%	39,209	5.8%
Repairs and Maintenance	520	1,192	-56.4%	663	-21.6%	7,099	8,344	-14.9%	4,313	64.6%
Leases and Rentals	548	370	48.1%	463	18.4%	3,490	2,590	34.7%	3,298	5.8%
Other Expense	1,000	1,000	0.0%	1,000	0.0%	24,337	10,093	141.1%	10,092	141.2%
TOTAL OPERATING EXPENSES	\$ 311,031	\$ 302,436	2.8%	\$ 229,494	35.5%	\$ 2,006,097	\$ 2,188,233	-8.3%	\$ 1,947,609	3.0%
Depreciation/Amortization	\$ 33,131	\$ 33,130	0.0%	\$ 33,944	-2.4%	\$ 232,547	\$ 232,539	0.0%	\$ 240,951	-3.5%
TOTAL OPERATING COSTS	\$ 344,162	\$ 335,566	2.6%	\$ 263,438	30.6%	\$ 2,238,644	\$ 2,420,772	-7.5%	\$ 2,188,559	2.3%
NET GAIN (LOSS) FROM OPERATIONS	\$ (149,143)	\$ (117,214)	27.2%	\$ (99,390)	50.1%	\$ (1,028,497)	\$ (790,899)	30.0%	\$ (680,365)	51.2%
Operating Margin	-76.48%	-53.68%	42.5%	-60.59%	26.2%	-84.99%	-48.53%	75.1%	-45.11%	88.4%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,745	1,377	26.7%	1,154	51.2%	10,686	10,368	3.1%	10,172	5.1%
Optometry Visits	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Total Visits	1,745	1,377	26.7%	1,154	51.2%	10,686	10,368	3.1%	10,172	5.1%
Average Revenue per Office Visit	322.79	348.66	-7.4%	366.82	-12.0%	357.39	348.66	2.5%	359.26	-0.5%
Hospital FTE's (Salaries and Wages)	22.9	27.7	-17.3%	18.7	22.2%	20.5	27.6	-25.7%	25.7	-20.1%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE CLEMENTS - OPERATIONS SUMMARY
APRIL 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 436,284	\$ 331,358	31.7%	\$ 254,949	71.1%	\$ 3,472,336	\$ 2,493,999	39.2%	\$ 2,313,721	50.1%
TOTAL PATIENT REVENUE	\$ 436,284	\$ 331,358	31.7%	\$ 254,949	71.1%	\$ 3,472,336	\$ 2,493,999	39.2%	\$ 2,313,721	50.1%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 260,979	\$ 110,774	135.6%	\$ 147,024	77.5%	\$ 1,864,203	\$ 833,753	123.6%	\$ 671,677	177.5%
Self Pay Adjustments	93,445	29,540	216.3%	42,256	121.1%	527,518	222,334	137.3%	108,111	387.9%
Bad Debts	(50,565)	51,958	-197.3%	(17,835)	183.5%	153,375	391,067	-60.8%	588,842	-74.0%
TOTAL REVENUE DEDUCTIONS	\$ 303,859	\$ 192,272	58.0%	\$ 171,446	77.2%	\$ 2,545,096	\$ 1,447,154	75.9%	\$ 1,368,630	86.0%
	69.6%	58.0%		67.2%		73.3%	58.0%		59.2%	
NET PATIENT REVENUE	\$ 132,425	\$ 139,086	-4.8%	\$ 83,503	58.6%	\$ 927,240	\$ 1,046,845	-11.4%	\$ 945,091	-1.9%
OTHER REVENUE										
FHC Other Revenue	\$ 19,064	\$ 26,697	0.0%	\$ 32,596	-41.5%	\$ 143,387	\$ 186,879	0.0%	\$ 186,705	-23.2%
TOTAL OTHER REVENUE	\$ 19,064	\$ 26,697	-28.6%	\$ 32,596	-41.5%	\$ 143,387	\$ 186,879	-23.3%	\$ 186,705	-23.2%
NET OPERATING REVENUE	\$ 151,489	\$ 165,783	-8.6%	\$ 116,099	30.5%	\$ 1,070,627	\$ 1,233,724	-13.2%	\$ 1,131,796	-5.4%
OPERATING EXPENSE										
Salaries and Wages	\$ 91,450	\$ 73,662	24.1%	\$ 54,851	66.7%	\$ 603,916	\$ 554,422	8.9%	\$ 503,161	20.0%
Benefits	27,679	19,028	45.5%	15,882	74.3%	158,863	138,486	14.7%	127,268	24.8%
Physician Services	97,551	104,171	-6.4%	73,384	32.9%	855,157	729,197	17.3%	531,281	61.0%
Cost of Drugs Sold	11,236	5,921	89.8%	3,968	183.2%	51,451	44,564	15.5%	41,451	24.1%
Supplies	7,431	4,359	70.5%	2,257	229.3%	70,674	32,261	119.1%	31,788	122.3%
Utilities	3,820	3,021	26.4%	2,363	61.7%	21,518	21,147	1.8%	18,816	14.4%
Repairs and Maintenance	520	1,073	-51.5%	600	-13.3%	7,099	7,511	-5.5%	4,250	67.0%
Leases and Rentals	548	370	48.1%	463	18.4%	3,490	2,590	34.7%	3,298	5.8%
Other Expense	1,000	1,000	0.0%	1,000	0.0%	24,337	10,093	141.1%	10,092	141.2%
TOTAL OPERATING EXPENSES	\$ 241,235	\$ 212,605	13.5%	\$ 154,768	55.9%	\$ 1,796,504	\$ 1,540,271	16.6%	\$ 1,271,404	41.3%
Depreciation/Amortization	\$ 3,807	\$ 3,806	0.0%	\$ 4,620	-17.6%	\$ 27,276	\$ 27,271	0.0%	\$ 32,885	-17.1%
TOTAL OPERATING COSTS	\$ 245,042	\$ 216,411	13.2%	\$ 159,387	53.7%	\$ 1,823,780	\$ 1,567,542	16.3%	\$ 1,304,290	39.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ (93,553)	\$ (50,628)	-84.8%	\$ (43,288)	-116.1%	\$ (753,153)	\$ (333,818)	-125.6%	\$ (172,494)	336.6%
Operating Margin	-61.76%	-30.54%	102.2%	-37.29%	65.6%	-70.35%	-27.06%	160.0%	-15.24%	361.6%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	1,398	959	45.8%	690	102.6%	9,752	7,218	35.1%	6,482	50.4%
Average Revenue per Office Visit	312.08	345.52	-9.7%	369.49	-15.5%	356.06	345.52	3.1%	356.95	-0.2%
Hospital FTE's (Salaries and Wages)	18.0	19.6	-8.1%	12.6	43.5%	18.5	19.6	-5.5%	17.2	7.8%

**ECTOR COUNTY HOSPITAL DISTRICT
CENTER FOR PRIMARY CARE WEST UNIVERSITY - OPERATIONS SUMMARY
APRIL 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 126,992	\$ 148,746	-14.6%	\$ 168,360	-24.6%	\$ 346,785	\$ 1,120,930	-69.1%	\$ 1,340,655	-74.1%
TOTAL PATIENT REVENUE	\$ 126,992	\$ 148,746	-14.6%	\$ 168,360	-24.6%	\$ 346,785	\$ 1,120,930	-69.1%	\$ 1,340,655	-74.1%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 77,490	\$ 54,291	42.7%	\$ 106,493	-27.2%	\$ 183,207	\$ 409,132	-55.2%	\$ 426,784	-57.1%
Self Pay Adjustments	26,667	16,957	57.3%	32,832	-18.8%	68,020	127,784	-46.8%	122,394	-44.4%
Bad Debts	(20,695)	24,929	-183.0%	(18,915)	9.4%	(43,961)	187,865	-123.4%	415,079	-110.6%
TOTAL REVENUE DEDUCTIONS	\$ 83,462	\$ 96,177	-13.2%	\$ 120,410	-30.7%	\$ 207,266	\$ 724,781	-71.4%	\$ 964,257	-78.5%
	65.72%	64.66%		71.52%		59.77%	64.66%		71.92%	
NET PATIENT REVENUE	\$ 43,530	\$ 52,569	-17.2%	\$ 47,949	-9.2%	\$ 139,519	\$ 396,149	-64.8%	\$ 376,399	-62.9%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 43,530	\$ 52,569	-17.2%	\$ 47,949	-9.2%	\$ 139,519	\$ 396,149	-64.8%	\$ 376,399	-62.9%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 15,326	\$ 28,369	-46.0%	\$ 22,734	-32.6%	\$ 43,667	\$ 213,786	-79.6%	\$ 218,522	-80.0%
Benefits	-	7,328	-100.0%	6,583	-100.0%	11,487	53,400	-78.5%	55,272	-79.2%
Physician Services	43,059	47,300	-9.0%	42,289	1.8%	118,404	331,100	-64.2%	354,726	-66.6%
Cost of Drugs Sold	8,278	2,440	239.3%	647	1179.3%	13,967	18,386	-24.0%	18,843	-25.9%
Supplies	34	1,357	-97.5%	482	-92.9%	2,110	10,031	-79.0%	8,385	-74.8%
Utilities	3,098	2,918	6.2%	1,927	60.7%	19,957	20,426	-2.3%	20,393	-2.1%
Repairs and Maintenance	-	119	-100.0%	63	-100.0%	-	833	-100.0%	63	-100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 69,795	\$ 89,831	-22.3%	\$ 74,726	-6.6%	\$ 209,592	\$ 647,962	-67.7%	\$ 676,205	-69.0%
Depreciation/Amortization	\$ 29,324	\$ 29,324	0.0%	\$ 29,324	0.0%	\$ 205,271	\$ 205,268	0.0%	\$ 208,065	-1.3%
TOTAL OPERATING COSTS	\$ 99,120	\$ 119,155	-16.8%	\$ 104,051	-4.7%	\$ 414,864	\$ 853,230	-51.4%	\$ 884,270	-53.1%
NET GAIN (LOSS) FROM OPERATIONS	\$ (55,590)	\$ (66,586)	-16.5%	\$ (56,102)	-0.9%	\$ (275,344)	\$ (457,081)	-39.8%	\$ (507,871)	-45.8%
Operating Margin	-127.71%	-126.66%	0.8%	-117.00%	9.1%	-197.35%	-115.38%	71.0%	-134.93%	46.3%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	347	418	-17.0%	464	-25.2%	934	3,150	-70.3%	3,690	-74.7%
Total Visits	347	418	-17.0%	464	-25.2%	934	3,150	-70.3%		0.0%
Average Revenue per Office Visit	365.97	355.85	2.8%	362.84	0.9%	371.29	355.85	4.3%	363.32	2.2%
Hospital FTE's (Salaries and Wages)	4.9	8.1	-39.7%	6.2	-21.4%	2.0	8.0	-74.8%	8.5	-76.3%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC COMBINED
APRIL 2021**

	MONTHLY REVENUE				YTD REVENUE			
	Clements	West	Total	%	Clements	West	Total	%
Medicare	\$ 79,465	\$ 33,917	\$ 113,382	20.1%	\$ 556,486	\$ 95,731	\$ 652,217	17.1%
Medicaid	145,961	32,361	178,322	31.7%	1,495,399	96,187	1,591,586	41.7%
FAP	-	-	-	0.0%	-	-	-	0.0%
Commercial	86,828	30,715	117,543	20.9%	511,585	83,119	594,704	15.6%
Self Pay	109,422	29,917	139,339	24.7%	796,862	65,595	862,458	22.6%
Other	14,607	83	14,690	2.6%	112,005	6,152	118,157	3.1%
Total	\$ 436,284	\$ 126,992	\$ 563,276	100.0%	\$ 3,472,336	\$ 346,785	\$ 3,819,121	100.0%

	MONTHLY PAYMENTS				YEAR TO DATE PAYMENTS			
	Clements	West	Total	%	Clements	West	Total	%
Medicare	\$ 18,232	\$ 6,948	\$ 25,180	16.7%	\$ 174,741	\$ 12,621	\$ 187,362	18.4%
Medicaid	66,401	5,519	71,919	47.7%	470,581	14,047	484,628	47.5%
FAP	-	-	-	0.0%	-	-	-	0.0%
Commercial	8,832	4,289	13,122	8.7%	129,321	40,883	170,204	16.7%
Self Pay	16,367	5,457	21,824	14.5%	136,999	18,276	155,275	15.2%
Other	15,968	2,916	18,885	12.5%	20,239	3,111	23,350	2.3%
Total	\$ 125,801	\$ 25,129	\$ 150,930	100.0%	\$ 931,880	\$ 88,938	\$ 1,020,818	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
APRIL 2021**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 79,465	18.2%	\$ 59,325	23.3%	\$ 556,486	16.0%	\$ 398,110	17.2%
Medicaid	145,961	33.5%	91,666	35.9%	1,495,399	43.2%	924,324	40.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	86,828	19.9%	34,750	13.6%	511,585	14.7%	388,847	16.8%
Self Pay	109,422	25.1%	68,235	26.8%	796,862	22.9%	596,732	25.8%
Other	14,607	3.3%	974	0.4%	112,005	3.2%	5,707	0.2%
TOTAL	\$ 436,284	100.0%	\$ 254,949	100.0%	\$ 3,472,336	100.0%	\$ 2,313,721	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 18,232	14.5%	\$ 15,057	23.8%	\$ 174,741	18.8%	\$ 362,193	39.3%
Medicaid	66,401	52.8%	21,939	34.8%	470,581	50.4%	312,460	34.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	8,832	7.0%	12,756	20.2%	129,321	13.9%	104,351	11.4%
Self Pay	16,367	13.0%	11,307	17.9%	136,999	14.7%	135,733	14.8%
Other	15,968	12.7%	2,112	3.3%	20,239	2.2%	4,537	0.5%
TOTAL	\$ 125,801	100.0%	\$ 63,171	100.0%	\$ 931,880	100.0%	\$ 919,273	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
APRIL 2021**

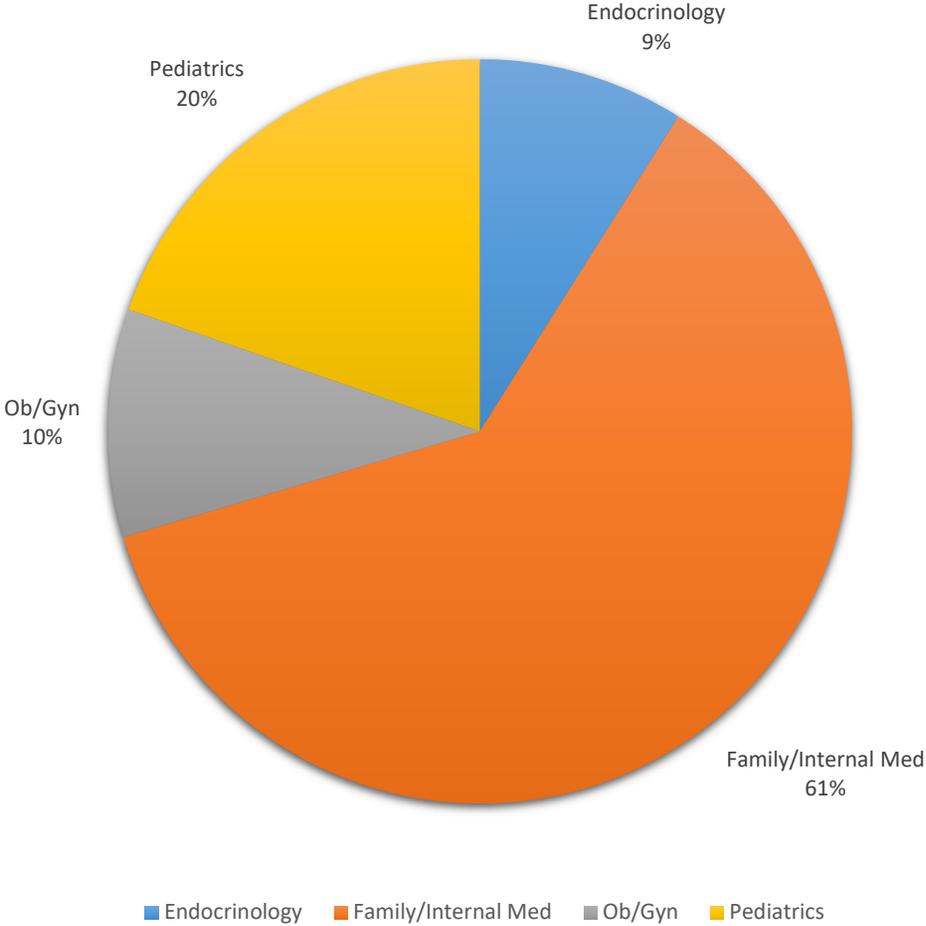
REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 33,917	26.6%	\$ 35,744	21.2%	\$ 95,731	27.6%	\$ 315,071	23.5%
Medicaid	32,361	25.5%	\$ 49,058	29.1%	96,187	27.8%	347,894	25.9%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	30,715	24.2%	\$ 33,854	20.1%	83,119	24.0%	283,044	21.1%
Self Pay	29,917	23.6%	\$ 49,709	29.5%	65,595	18.8%	391,316	29.2%
Other	83	0.1%	\$ (5)	0.0%	6,152	1.8%	3,330	0.2%
TOTAL	\$ 126,992	100.0%	\$ 168,360	100.0%	\$ 346,785	100.0%	\$ 1,340,655	100.0%

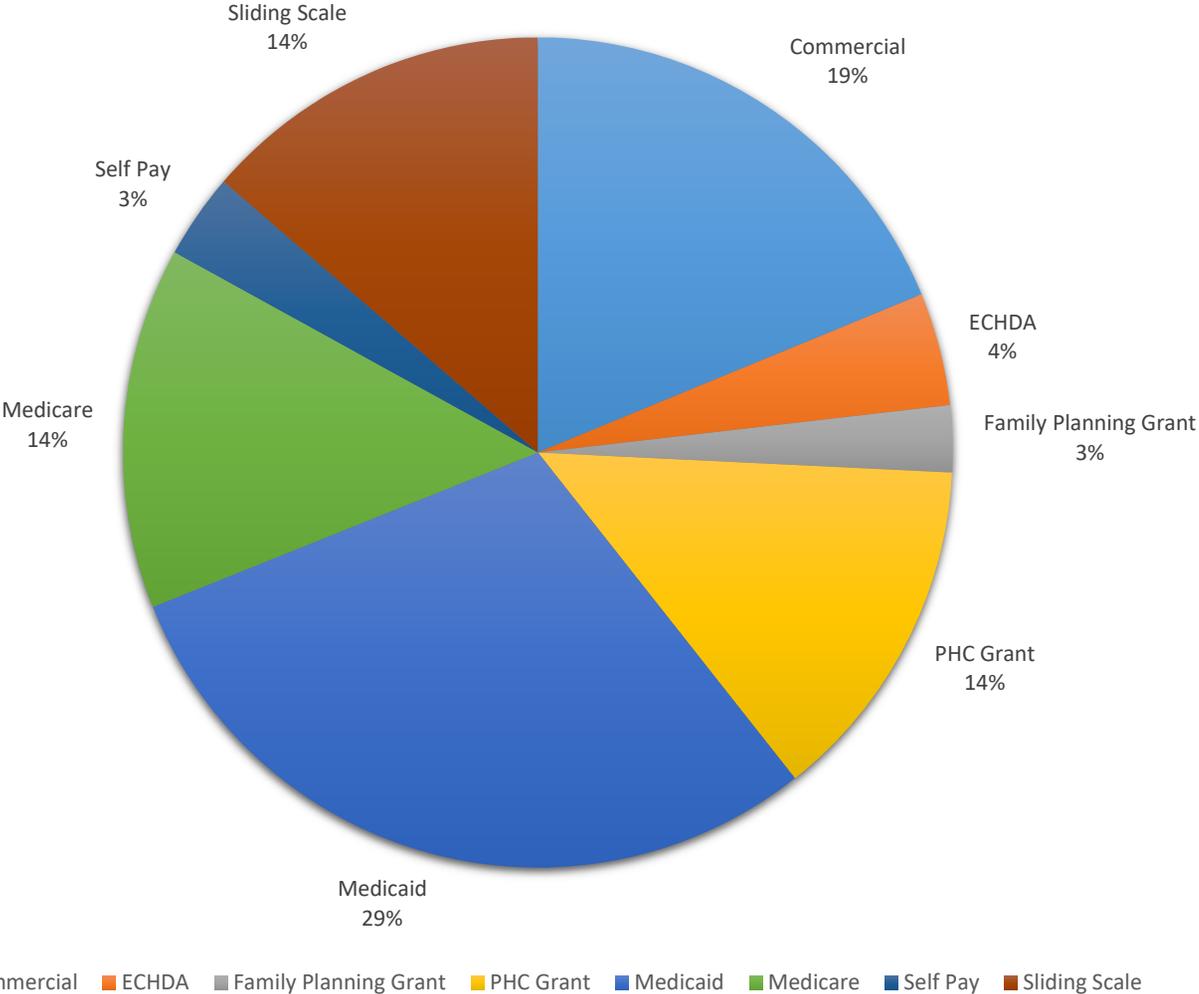
PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 6,948	27.6%	\$ 12,370	30.3%	\$ 12,621	14.2%	\$ 95,671	27.3%
Medicaid	5,519	22.0%	14,088	34.5%	14,047	15.8%	104,747	29.8%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	4,289	17.1%	8,585	21.0%	40,883	46.0%	78,568	22.4%
Self Pay	5,457	21.7%	5,554	13.6%	18,276	20.5%	70,286	20.0%
Other	2,916	11.6%	265	0.6%	3,111	3.5%	1,644	0.5%
TOTAL	\$ 25,129	100.0%	\$ 40,862	100.0%	\$ 88,939	100.0%	\$ 350,916	100.0%

FHC May Visits By Service



FHC May Visits by Financial Class



FHC Executive Director's Report-July 2021

- **Staffing Update:** The Family Health Clinic has the following active open positions: 2 Medical Assistants, 1 LVN, and 2 Front Desk, 1 Clinic Supervisor
- **Telehealth Update:** For the month of May, telehealth visits accounted for 3% of the Clinic's total visits. We continue to provide the telehealth option for sick, wellness, and follow up visits.
- **COVID 19 Update:** The Family Health Clinic has implemented the following temporary operational changes: no walk-in patients, patients will be scheduled with same day appointments; implemented telehealth options for remote health services; decreased operating hours to Monday thru Friday 8am-Noon and 1pm-5pm; Patient screening processes at both FHC locations. Patients and employees are required to wear masks.
- **Change in Scope Update-JBS Location:** We received TMHP approval notification on 5/26. We will continue with the payor credentialing process for the Medicaid MCOs and Commercial payors. HRSA has given us until July 29, 2021 to be operational at this new location.
- **Community Events:** The Family Health Clinic participated in the MCH Farmers Market on Saturday June 26th.

**ECHD BOARD OF DIRECTORS
2021-2022 COMMITTEE ASSIGNMENTS
DRAFT**

Finance Committee (monthly)

Wallace Dunn - Chair (VPRES)
David Dunn
Kathy Rhodes
Donald Davenport, DO (COS)
Timothy Benton, MD (VCOS)
Russell Tippin (CEO)
Steve Ewing (CFO)

Long Range Planning Committee (ad hoc)

David Dunn, Chair
Bryn Dodd
Wallace Dunn
Russell Tippin (CEO)
Matt Collins
Donald Davenport, DO (COS)
Timothy Benton, MD (VCOS)

Bylaws Committee (ad hoc)

Bryn Dodd, Chair
Wallace Dunn
Richard Herrera

Audit Committee (quarterly)

Wallace Dunn, Chair (VPRES)
David Dunn
Don Hallmark

Executive Committee (ad hoc)

Bryn Dodd, Chair (PRES)
Wallace Dunn (VPRES)
Don Hallmark

Joint Conference Committee (monthly)

Bryn Dodd
Wallace Dunn
Mary Lou Anderson
Donald Davenport, DO
Timothy Benton, MD
Russell Tippin (*ex officio*)

PTRC (monthly)

Wallace Dunn
Bryn Dodd
Russell Tippin
Steve Ewing
Steve Steen
Adiel Alvarado
Gingie Sredanovich

Real Estate Management Committee (ad hoc)

Don Hallmark
David Dunn
Kathy Rhodes
Steve Ewing
Matt Collins
Steve Steen
Adiel Alvarado

MCH ProCare Board (monthly)

Don Hallmark (*ex officio*)
Mary Lou Anderson (*ex officio*)
Bryn Dodd (*ex officio*)

Compliance Committee (semi-monthly)

Don Hallmark
Kathy Rhodes

MCHS Foundation

Bryn Dodd (*ex officio*)

Ector County Appraisal District

David Dunn

TIRZ Board

Don Hallmark

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
MAY 2021**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
Hospital InPatient Admissions										
Acute / Adult	976	1,023	-4.6%	914	6.8%	7,891	8,857	-10.9%	8,591	-8.1%
Neonatal ICU (NICU)	15	27	-44.4%	31	-51.6%	179	234	-23.5%	228	-21.5%
Total Admissions	991	1,050	-5.6%	945	4.9%	8,070	9,091	-11.2%	8,819	-8.5%
Patient Days										
Adult & Pediatric	3,971	3,719	6.8%	3,096	28.3%	33,558	32,192	4.2%	31,003	8.2%
ICU	454	339	33.9%	456	-0.4%	3,581	2,932	22.1%	3,111	15.1%
CCU	402	345	16.5%	97	314.4%	3,159	2,987	5.8%	2,535	24.6%
NICU	270	463	-41.7%	492	-45.1%	2,464	4,005	-38.5%	4,052	-39.2%
Total Patient Days	5,097	4,866	4.7%	4,141	23.1%	42,762	42,116	1.5%	40,701	5.1%
Observation (Obs) Days	223	716	-68.9%	553	-59.7%	3,949	6,201	-36.3%	5,932	-33.4%
Nursery Days	240	288	-16.7%	305	-21.3%	2,105	2,491	-15.5%	2,419	-13.0%
Total Occupied Beds / Bassinets	5,560	5,870	-5.3%	4,999	11.2%	48,816	50,808	-3.9%	49,052	-0.5%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.95	4.30	14.9%	3.99	23.9%	5.11	4.30	18.7%	4.27	19.7%
NICU	18.00	17.15	5.0%	15.87	13.4%	13.77	17.12	-19.6%	17.77	-22.5%
Total ALOS	5.14	4.63	11.0%	4.38	17.4%	5.30	4.63	14.4%	4.62	14.8%
Acute / Adult & Pediatric w/o OB	5.77			5.05	14.3%	6.00			5.16	16.2%
Average Daily Census	164.4	157.0	4.7%	133.6	23.1%	176.0	173.3	1.5%	166.8	5.5%
Hospital Case Mix Index (CMI)	1.6876	1.5944	5.8%	1.5657	7.8%	1.7567	1.5944	10.2%	1.5721	11.7%
Medicare										
Admissions	372	367	1.4%	316	17.7%	2,896	3,177	-8.8%	3,100	-6.6%
Patient Days	1,987	1,762	12.8%	1,343	48.0%	17,269	15,253	13.2%	14,631	18.0%
Average Length of Stay	5.34	4.80	11.3%	4.25	25.7%	5.96	4.80	24.2%	4.72	26.3%
Case Mix Index	1.8873			1.8229	3.5%	2.0627			1.8184	13.4%
Medicaid										
Admissions	110	131	-16.0%	136	-19.1%	1,025	1,137	-9.9%	1,104	-7.2%
Patient Days	548	658	-16.7%	670	-18.2%	4,714	5,699	-17.3%	5,502	-14.3%
Average Length of Stay	4.98	5.02	-0.8%	4.93	1.1%	4.60	5.01	-8.2%	4.98	-7.7%
Case Mix Index	1.4024			1.2141	15.5%	1.2030			1.1495	4.7%
Commercial										
Admissions	240	284	-15.5%	222	8.1%	2,165	2,460	-12.0%	2,408	-10.1%
Patient Days	1,085	1,249	-13.1%	964	12.6%	10,409	10,814	-3.7%	10,478	-0.7%
Average Length of Stay	4.52	4.40	2.8%	4.34	4.1%	4.81	4.40	9.4%	4.35	10.5%
Case Mix Index	1.5784			1.4608	8.1%	1.6936			1.4651	15.6%
Self Pay										
Admissions	235	243	-3.3%	245	-4.1%	1,772	2,104	-15.8%	1,990	-11.0%
Patient Days	1,255	1,119	12.2%	1,056	18.8%	9,173	9,688	-5.3%	8,990	2.0%
Average Length of Stay	5.34	4.60	16.0%	4.31	23.9%	5.18	4.60	12.4%	4.52	14.6%
Case Mix Index	1.5662			1.5046	4.1%	1.5769			1.4620	7.9%
All Other										
Admissions	34	25	36.0%	26	30.8%	212	213	-0.5%	217	-2.3%
Patient Days	222	126	76.2%	108	105.6%	1,197	1,094	9.4%	1,100	8.8%
Average Length of Stay	6.53	5.04	29.6%	4.15	57.2%	5.65	5.14	9.9%	5.07	11.4%
Case Mix Index	1.9355			1.5478	25.1%	2.0357			1.9655	3.6%
Radiology										
InPatient	4,168	3,760	10.9%	3,224	29.3%	32,138	32,550	-1.3%	31,876	0.8%
OutPatient	7,653	6,664	14.8%	5,678	34.8%	54,970	57,690	-4.7%	57,814	-4.9%
Cath Lab										
InPatient	505	413	22.3%	397	27.2%	4,201	3,573	17.6%	3,779	11.2%
OutPatient	783	529	48.0%	715	9.5%	4,871	4,581	6.3%	4,197	16.1%
Laboratory										
InPatient	70,867	53,479	32.5%	55,816	27.0%	596,394	463,010	28.8%	526,705	13.2%
OutPatient	54,799	53,946	1.6%	48,323	13.4%	431,476	466,977	-7.6%	455,491	-5.3%
Other										
Deliveries	140	170	-17.6%	190	-26.3%	1,259	1,471	-14.4%	1,431	-12.0%
Surgical Cases										
InPatient	228	247	-7.7%	218	4.6%	1,742	2,141	-18.6%	1,976	-11.8%
OutPatient	527	478	10.3%	336	56.8%	3,621	4,142	-12.6%	3,524	2.8%
Total Surgical Cases	755	725	4.1%	554	36.3%	5,363	6,283	-14.6%	5,500	-2.5%
GI Procedures (Endo)										
InPatient	156	137	13.9%	103	51.5%	854	1,182	-27.7%	1,133	-24.6%
OutPatient	131	220	-40.5%	180	-27.2%	988	1,901	-48.0%	1,703	-42.0%
Total GI Procedures	287	357	-19.6%	283	1.4%	1,842	3,083	-40.3%	2,836	-35.0%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
MAY 2021**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	3,872	3,720	4.1%	2,745	41.1%	26,158	28,250	-7.4%	32,763	-20.2%
Observation Days	223	716	-68.9%	553	-59.7%	3,949	6,201	-36.3%	5,932	-33.4%
Other O/P Occasions of Service	19,200	16,881	13.7%	13,633	40.8%	137,675	146,130	-5.8%	142,660	-3.5%
Total O/P Occasions of Svc.	23,295	21,317	9.3%	16,931	37.6%	167,782	180,581	-7.1%	181,355	-7.5%
Hospital Operations										
Manhours Paid	262,145	261,437	0.3%	227,631	15.2%	2,037,186	2,111,502	-3.5%	2,156,873	-5.5%
FTE's	1,479.9	1,475.9	0.3%	1,285.0	15.2%	1,467.1	1,520.6	-3.5%	1,546.9	-5.2%
Adjusted Patient Days	9,739	9,075	7.3%	7,567	28.7%	75,000	77,353	-3.0%	75,437	-0.6%
Hours / Adjusted Patient Day	26.92	28.81	-6.6%	30.08	-10.5%	27.16	27.30	-0.5%	28.59	-5.0%
Occupancy - Actual Beds	47.1%	45.0%	4.7%	37.5%	25.6%	50.4%	49.7%	1.5%	47.8%	5.5%
FTE's / Adjusted Occupied Bed	4.7	5.0	-6.6%	5.3	-10.5%	4.8	4.8	-0.5%	5.0	-5.0%
InPatient Rehab Unit										
Admissions	-	29	-100.0%	38	-100.0%	56	252	-77.8%	282	-80.1%
Patient Days	-	388	-100.0%	517	-100.0%	880	3,356	-73.8%	3,702	-76.2%
Average Length of Stay	0.0	13.4	-100.0%	13.6	-100.0%	15.7	13.3	18.0%	13.1	19.7%
Manhours Paid	-	7,811	-100.0%	5,933	-100.0%	17,073	64,339	-73.5%	48,029	-64.5%
FTE's	0.0	44.1	-100.0%	33.5	-100.0%	12.3	46.3	-73.5%	34.4	-64.3%
Center for Primary Care - Clements										
Total Medical Visits	1,268	943	34.5%	752	68.6%	11,020	8,161	35.0%	7,234	52.3%
Manhours Paid	3,041	3,361	-9.5%	2,154	41.2%	25,457	27,082	-6.0%	23,041	10.5%
FTE's	17.2	19.0	-9.5%	12.2	41.2%	18.3	19.5	-6.0%	16.5	10.9%
Center for Primary Care - West University										
Total Medical Visits	307	411	-25.3%	379	-19.0%	1,241	3,561	-65.2%	4,069	-69.5%
Manhours Paid	787	1,378	-42.9%	843	-6.7%	3,236	11,111	-70.9%	11,233	-71.2%
FTE's	4.4	7.8	-42.9%	4.8	-6.7%	2.3	8.0	-70.9%	8.1	-71.1%
Total ECHD Operations										
Total Admissions	991	1,079	-8.2%	983	0.8%	8,126	9,343	-13.0%	9,101	-10.7%
Total Patient Days	5,097	5,254	-3.0%	4,658	9.4%	43,642	45,472	-4.0%	44,403	-1.7%
Total Patient and Obs Days	5,320	5,970	-10.9%	5,211	2.1%	47,591	51,673	-7.9%	50,335	-5.5%
Total FTE's	1,501.5	1,546.7	-2.9%	1,335.4	12.4%	1,500.1	1,594.5	-5.9%	1,605.9	-6.6%
FTE's / Adjusted Occupied Bed	4.8	4.9	-2.3%	4.9	-1.7%	4.8	4.7	1.8%	4.8	0.0%
Total Adjusted Patient Days	9,739	9,799	-0.6%	8,512	14.4%	76,532	82,776	-7.5%	82,310	-7.0%
Hours / Adjusted Patient Day	27.31	27.96	-2.3%	27.79	-1.7%	27.22	26.75	1.8%	27.20	0.0%
Outpatient Factor	1.9108	1.8650	2.5%	1.8274	4.6%	1.7535	1.8543	-5.4%	1.8537	-5.4%
Blended O/P Factor	2.1326	2.0785	2.6%	2.0947	1.8%	1.9786	2.0685	-4.3%	2.0666	-4.3%
Total Adjusted Admissions	1,894	2,012	-5.9%	1,796	5.4%	14,298	17,160	-16.7%	16,870	-15.2%
Hours / Adjusted Admission	140.46	136.15	3.2%	131.69	6.7%	145.68	129.02	12.9%	132.72	9.8%
FTE's - Hospital Contract	45.1	33.2	36.2%	10.0	350.9%	34.5	36.6	-5.7%	34.8	-0.7%
FTE's - Mgmt Services	61.4	50.4	21.9%	47.5	29.3%	50.8	50.4	0.9%	56.8	-10.6%
Total FTE's (including Contract)	1,608.0	1,630.2	-1.4%	1,392.9	15.4%	1,585.4	1,681.5	-5.7%	1,697.6	-6.6%
Total FTE'S per Adjusted Occupied Bed (including Contract)	5.1	5.2	-0.8%	5.1	0.9%	5.0	4.9	2.0%	5.0	0.0%
ProCare FTEs	215.8	236.5	-8.7%	181.1	19.2%	207.2	237.7	-12.8%	203.7	1.7%
Total System FTEs	1,823.9	1,866.7	-2.3%	1,574.0	15.9%	1,792.6	1,919.1	-6.6%	1,901.3	-5.7%
Urgent Care Visits										
JBS Clinic	837	744	12.5%	452	85.2%	4,872	6,442	-24.4%	7,208	-32.4%
West University	773	417	85.4%	294	162.9%	6,489	3,612	79.7%	4,566	42.1%
42nd Street	728	446	63.2%	538	35.3%	8,623	3,860	123.4%	5,875	46.8%
Total Urgent Care Visits	2,338	1,607	45.5%	1,284	82.1%	19,984	13,914	43.6%	17,649	13.2%
Wal-Mart Clinic Visits										
East Clinic	222	366	-39.3%	20	1010.0%	1,334	3,495	-61.8%	2,480	-46.2%
West Clinic	-	-	0.0%	-	0.0%	-	-	0.0%	2,381	-100.0%
Total Wal-Mart Visits	222	366	-39.3%	20	1010.0%	1,334	3,495	-61.8%	4,861	-72.6%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
MAY 2021**

	ECTOR COUNTY HOSPITAL DISTRICT		
	HOSPITAL	PRO CARE	DISTRICT
ASSETS			
CURRENT ASSETS:			
Cash and Cash Equivalents	\$ 58,638,100	\$ 4,550	\$ 58,642,650
Investments	63,862,901	-	63,862,901
Patient Accounts Receivable - Gross	214,202,560	27,004,743	241,207,303
Less: 3rd Party Allowances	(132,668,699)	(4,996,094)	(137,664,793)
Bad Debt Allowance	(55,183,105)	(14,899,928)	(70,083,033)
Net Patient Accounts Receivable	26,350,755	7,108,721	33,459,476
Taxes Receivable	6,988,118	-	6,988,118
Accounts Receivable - Other	15,921,441	1,706,292	17,627,734
Inventories	7,614,637	410,279	8,024,916
Prepaid Expenses	2,664,115	118,012	2,782,127
Total Current Assets	182,040,068	9,347,855	191,387,923
CAPITAL ASSETS:			
Property and Equipment	487,853,385	467,364	488,320,749
Construction in Progress	2,279,953	-	2,279,953
	490,133,337	467,364	490,600,701
Less: Accumulated Depreciation and Amortization	(318,553,406)	(345,506)	(318,898,911)
Total Capital Assets	171,579,932	121,858	171,701,790
INTANGIBLE ASSETS / GOODWILL - NET	-	-	-
RESTRICTED ASSETS:			
Restricted Assets Held by Trustee	4,896	-	4,896
Restricted Assets Held in Endowment	6,321,851	-	6,321,851
Restricted TPC, LLC	593,971	-	593,971
Restricted MCH West Texas Services	2,299,992	-	2,299,992
Pension, Deferred Outflows of Resources	22,562,713	-	22,562,713
Assets whose use is Limited	-	101,380	101,380
Tobacco Settlement Funds	-	-	-
TOTAL ASSETS	\$ 385,403,422	\$ 9,571,094	\$ 394,974,516
LIABILITIES AND FUND BALANCE			
CURRENT LIABILITIES:			
Current Maturities of Long-Term Debt	\$ 2,312,187	\$ -	\$ 2,312,187
Self-Insurance Liability - Current Portion	2,975,092	-	2,975,092
Accounts Payable	17,348,980	3,845,577	21,194,557
A/R Credit Balances	2,414,609	-	2,414,609
Accrued Interest	272,273	-	272,273
Accrued Salaries and Wages	4,427,079	4,278,981	8,706,060
Accrued Compensated Absences	4,391,742	-	4,391,742
Due to Third Party Payors	1,880,653	-	1,880,653
Deferred Revenue	8,863,910	1,479,366	10,343,276
Total Current Liabilities	44,886,525	9,603,924	54,490,449
ACCRUED POST RETIREMENT BENEFITS	78,688,645	-	78,688,645
SELF-INSURANCE LIABILITIES - Less Current Portion	1,688,420	-	1,688,420
LONG-TERM DEBT - Less Current Maturities	92,342,334	-	92,342,334
Total Liabilities	217,605,923	9,603,924	227,209,848
FUND BALANCE	167,797,499	(32,831)	167,764,668
TOTAL LIABILITIES AND FUND BALANCE	\$ 385,403,422	\$ 9,571,094	\$ 394,974,516

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
MAY 2021**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 58,642,650	\$ 83,911,677	\$ 4,650	\$ (25,273,677)
Investments	63,862,901	37,790,083	-	26,072,818
Patient Accounts Receivable - Gross	241,207,303	229,405,154	28,260,062	(16,457,913)
Less: 3rd Party Allowances	(137,664,793)	(130,246,448)	(6,079,147)	(1,339,198)
Bad Debt Allowance	(70,083,033)	(74,141,620)	(15,966,971)	20,025,558
Net Patient Accounts Receivable	33,459,476	25,017,086	6,213,943	2,228,447
Taxes Receivable	6,988,118	6,690,004	-	298,114
Accounts Receivable - Other	17,627,734	7,612,645	1,703,368	8,311,720
Inventories	8,024,916	7,585,878	398,279	40,759
Prepaid Expenses	2,782,127	2,891,777	202,921	(312,571)
Total Current Assets	191,387,923	171,499,152	8,523,161	11,365,610
CAPITAL ASSETS:				
Property and Equipment	488,320,749	480,276,838	467,364	7,576,546
Construction in Progress	2,279,953	4,122,443	-	(1,842,490)
	490,600,701	484,399,281	467,364	5,734,057
Less: Accumulated Depreciation and Amortization	(318,898,911)	(307,901,871)	(331,334)	(10,665,707)
Total Capital Assets	171,701,790	176,497,410	136,030	(4,931,650)
INTANGIBLE ASSETS / GOODWILL - NET	-	-	-	-
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	4,896	2,370,723	-	(2,365,827)
Restricted Assets Held in Endowment	6,321,851	6,375,569	-	(53,718)
Restricted TPC, LLC	593,971	593,971	-	-
Restricted MCH West Texas Services	2,299,992	2,255,728	-	44,264
Pension, Deferred Outflows of Resources	22,562,713	6,438,549	-	16,124,164
Assets whose use is Limited	101,380	-	69,426	31,954
TOTAL ASSETS	\$ 394,974,516	\$ 366,031,101	\$ 8,728,617	\$ 20,214,797
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 2,312,187	\$ 2,035,380	\$ -	\$ 276,807
Self-Insurance Liability - Current Portion	2,975,092	2,975,092	-	-
Accounts Payable	21,194,557	24,244,787	3,024,149	(6,074,378)
A/R Credit Balances	2,414,609	4,064,002	-	(1,649,392)
Accrued Interest	272,273	32,015	-	240,258
Accrued Salaries and Wages	8,706,060	3,550,931	4,346,323	808,807
Accrued Compensated Absences	4,391,742	4,182,624	-	209,119
Due to Third Party Payors	1,880,653	1,880,653	-	-
Deferred Revenue	10,343,276	1,970,161	1,390,977	6,982,138
Total Current Liabilities	54,490,449	44,935,644	8,761,448	793,357
ACCRUED POST RETIREMENT BENEFITS	78,688,645	57,229,923	-	21,458,722
SELF-INSURANCE LIABILITIES - Less Current Portion	1,688,420	1,688,420	-	-
LONG-TERM DEBT - Less Current Maturities	92,342,334	91,045,386	-	1,296,948
Total Liabilities	227,209,848	194,899,372	8,761,448	23,549,027
FUND BALANCE	167,764,668	171,131,729	(32,831)	(3,334,230)
TOTAL LIABILITIES AND FUND BALANCE	\$ 394,974,516	\$ 366,031,101	\$ 8,728,618	\$ 20,214,797

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
MAY 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 50,704,498	\$ 47,990,636	5.7%	\$ 42,098,145	20.4%	\$ 427,289,445	\$ 414,306,412	3.1%	\$ 394,179,054	8.4%
Outpatient Revenue	57,429,474	52,743,160	8.9%	46,085,244	24.6%	418,163,863	442,668,641	-5.5%	420,438,756	-0.5%
TOTAL PATIENT REVENUE	\$ 108,133,972	\$ 100,733,796	7.3%	\$ 88,183,389	22.6%	\$ 845,453,309	\$ 856,975,053	-1.3%	\$ 814,617,811	3.8%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 68,014,784	\$ 58,515,996	16.2%	\$ 49,160,388	38.4%	\$ 516,924,308	\$ 497,790,900	3.8%	\$ 475,285,709	8.8%
Policy Adjustments	226,706	1,313,878	-82.7%	2,255,226	-89.9%	21,291,718	10,546,329	101.9%	10,255,813	107.6%
Uninsured Discount	10,793,848	12,802,553	-15.7%	10,720,312	0.7%	73,930,821	109,018,868	-32.2%	107,334,537	-31.1%
Indigent	2,047,978	1,273,717	60.8%	1,125,689	81.9%	13,946,038	10,879,163	28.2%	10,481,967	33.0%
Provision for Bad Debts	4,558,426	6,306,865	-27.7%	9,191,660	-50.4%	44,688,116	55,329,212	-19.2%	49,434,181	-9.6%
TOTAL REVENUE DEDUCTIONS	\$ 85,641,742	\$ 80,213,009	6.8%	\$ 72,453,275	18.2%	\$ 670,781,001	\$ 683,564,472	-1.9%	\$ 652,792,206	2.8%
	79.20%	79.63%		82.16%		79.34%	79.76%		80.13%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 1,104,954	\$ 1,752,244	-36.9%	\$ 2,154,375	-48.7%	\$ 14,571,202	14,017,952	3.9%	\$ 16,682,374	-12.7%
DSRIP	547,173	547,173	0.0%	479,459	14.1%	4,377,384	4,377,384	0.0%	3,835,672	14.1%
TOTAL OTHER PATIENT REVENUE	\$ 1,652,127	\$ 2,299,417	-28.2%	\$ 2,633,834	-37.3%	\$ 18,948,586	\$ 18,395,336	3.0%	\$ 20,518,046	-7.6%
NET PATIENT REVENUE	\$ 24,144,358	\$ 22,820,204	5.8%	\$ 18,363,948	31.5%	\$ 193,620,893	\$ 191,805,917	0.9%	\$ 182,343,651	6.2%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 5,357,909	\$ 5,526,812	-3.1%	\$ 5,144,984	4.1%	\$ 41,776,940	\$ 42,487,687	-1.7%	\$ 41,399,052	0.9%
Other Revenue	721,025	813,715	-11.4%	628,232	14.8%	7,246,278	6,606,427	9.7%	6,484,264	11.8%
TOTAL OTHER REVENUE	\$ 6,078,934	\$ 6,340,527	-4.1%	\$ 5,773,216	5.3%	\$ 49,023,218	\$ 49,094,114	-0.1%	\$ 47,883,316	2.4%
NET OPERATING REVENUE	\$ 30,223,292	\$ 29,160,731	3.6%	\$ 24,137,164	25.2%	\$ 242,644,111	\$ 240,900,031	0.7%	\$ 230,228,966	5.4%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 12,898,608	\$ 12,639,421	2.1%	\$ 11,203,822	15.1%	\$ 101,959,239	\$ 103,929,017	-1.9%	\$ 104,676,502	-2.6%
Benefits	2,945,156	2,676,560	10.0%	2,656,166	10.9%	22,163,854	21,146,639	4.8%	22,424,397	-1.2%
Temporary Labor	1,082,846	636,255	70.2%	306,699	253.1%	6,690,804	5,357,400	24.9%	7,717,790	-13.3%
Physician Fees	1,460,251	1,205,671	21.1%	1,523,110	-4.1%	11,154,025	10,539,115	5.8%	12,061,077	-7.5%
Texas Tech Support	877,434	820,236	7.0%	1,022,865	-14.2%	6,865,949	6,561,888	4.6%	8,107,401	-15.3%
Purchased Services	3,617,589	3,603,653	0.4%	3,832,091	-5.6%	31,419,280	30,323,549	3.6%	38,740,978	-18.9%
Supplies	4,278,950	4,657,032	-8.1%	3,715,196	15.2%	39,595,637	39,766,808	-0.4%	36,746,103	7.8%
Utilities	283,870	332,021	-14.5%	339,019	-16.3%	2,521,494	2,656,168	-5.1%	2,648,707	-4.8%
Repairs and Maintenance	739,637	734,156	0.7%	515,944	43.4%	5,942,687	5,885,950	1.0%	5,595,149	6.2%
Leases and Rent	136,644	158,744	-13.9%	171,200	-20.2%	1,360,550	1,269,952	7.1%	1,183,717	14.9%
Insurance	133,969	155,616	-13.9%	145,376	-7.8%	1,148,044	1,243,130	-7.6%	1,183,788	-3.0%
Interest Expense	107,871	150,449	-28.3%	246,215	-56.2%	859,901	1,203,592	-28.6%	1,986,889	-56.7%
ECHDA	416,467	317,389	31.2%	268,076	55.4%	1,832,667	2,539,112	-27.8%	2,538,027	-27.8%
Other Expense	118,330	110,617	7.0%	75,320	57.1%	1,081,584	1,665,407	-35.1%	1,159,322	-6.7%
TOTAL OPERATING EXPENSES	\$ 29,097,622	\$ 28,197,820	3.2%	\$ 26,021,098	11.8%	\$ 234,595,714	\$ 234,087,727	0.2%	\$ 246,769,845	-4.9%
Depreciation/Amortization	\$ 1,600,868	\$ 1,591,464	0.6%	\$ 1,535,364	4.3%	\$ 12,659,539	\$ 12,689,969	-0.2%	\$ 12,322,734	2.7%
(Gain) Loss on Sale of Assets	(7,000)	-	0.0%	-	0.0%	(6,300)	-	0.0%	7,009	-189.9%
TOTAL OPERATING COSTS	\$ 30,691,491	\$ 29,789,284	3.0%	\$ 27,556,462	11.4%	\$ 247,248,952	\$ 246,777,696	0.2%	\$ 259,099,588	-4.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ (468,199)	\$ (628,553)	25.5%	\$ (3,419,298)	86.3%	\$ (4,604,841)	\$ (5,877,665)	-21.7%	\$ (28,872,621)	-84.1%
Operating Margin	-1.55%	-2.16%	-28.1%	-14.17%	-89.1%	-1.90%	-2.44%	-22.2%	-12.54%	-84.9%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ (1,834)	\$ 33,519	-105.5%	\$ 47,645	-103.8%	\$ 32,658	\$ 268,152	-87.8%	\$ 556,883	-94.1%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,171,633	1,206,091	-2.9%	1,274,529	-8.1%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	17,500	21,084	-17.0%	5,000	250.0%	38,275	168,672	-77.3%	253,000	-84.9%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	-	-	0.0%	5,354,830	-100.0%
Underwriter Discount & Bond Costs	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Build America Bonds Subsidy	-	-	0.0%	79,530	-100.0%	-	-	0.0%	633,654	-100.0%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (452,533)	\$ (573,950)	21.2%	\$ (3,287,123)	86.2%	\$ (3,362,276)	\$ (4,234,750)	20.6%	\$ (20,799,725)	83.8%
Unrealized Gain/(Loss) on Investments	\$ (1,720)	\$ 14,285	0.0%	\$ (71,751)	-97.6%	\$ (16,219)	\$ 114,280	0.0%	\$ 114,273	-114.2%
Investment in Subsidiaries	17,107	1,613	960.6%	(18,007)	-195.0%	44,264	765,492	-94.2%	(37,715)	-217.4%
CHANGE IN NET POSITION	\$ (437,146)	\$ (558,052)	21.7%	\$ (3,376,881)	87.1%	\$ (3,334,230)	\$ (3,354,978)	0.6%	\$ (20,723,167)	83.9%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
MAY 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Revenue	\$ 50,704,498	\$ 47,990,636	5.7%	\$ 42,098,145	20.4%	\$ 427,289,445	\$ 414,306,412	3.1%	\$ 394,179,054	8.4%
Outpatient Revenue	46,180,664	41,408,790	11.5%	34,830,926	32.6%	321,963,283	353,926,486	-9.0%	336,507,959	-4.3%
TOTAL PATIENT REVENUE	\$ 96,885,162	\$ 89,399,426	8.4%	\$ 76,929,071	25.9%	\$ 749,252,728	\$ 768,232,898	-2.5%	\$ 730,687,013	2.5%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 62,509,824	\$ 54,026,983	15.7%	\$ 43,962,481	42.2%	\$ 471,092,975	\$ 462,030,388	2.0%	\$ 438,824,519	7.4%
Policy Adjustments	(459,616)	129,149	-455.9%	291,821	-257.5%	11,588,175	1,103,963	949.7%	1,203,469	862.9%
Uninsured Discount	10,140,507	12,088,554	-16.1%	10,126,801	0.1%	68,093,926	103,328,632	-34.1%	101,704,103	-33.0%
Indigent Care	1,949,505	1,249,049	56.1%	1,155,605	68.7%	13,801,078	10,681,819	29.2%	10,247,776	34.7%
Provision for Bad Debts	3,847,925	5,268,964	-27.0%	8,290,488	-53.6%	37,797,289	47,060,960	-19.7%	41,561,655	-9.1%
TOTAL REVENUE DEDUCTIONS	\$ 77,988,145	\$ 72,762,699	7.2%	\$ 63,827,196	22.2%	\$ 602,373,442	\$ 624,205,762	-3.5%	\$ 593,541,522	1.5%
	80.50%	81.39%		82.97%		80.40%	81.25%		81.23%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 1,104,954	\$ 1,752,244	-36.9%	\$ 2,154,375	-48.7%	\$ 14,571,202	\$ 14,017,952	3.9%	\$ 16,682,374	-12.7%
DSRIP	547,173	547,173	0.0%	479,459	14.1%	4,377,384	4,377,384	0.0%	3,835,672	14.1%
TOTAL OTHER PATIENT REVENUE	\$ 1,652,127	\$ 2,299,417	-28.2%	\$ 2,633,834	-37.3%	\$ 18,948,586	\$ 18,395,336	3.0%	\$ 20,518,046	-7.6%
NET PATIENT REVENUE	\$ 20,549,144	\$ 18,936,144	8.5%	\$ 15,735,709	30.6%	\$ 165,827,872	\$ 162,422,472	2.1%	\$ 157,663,537	5.2%
OTHER REVENUE										
Tax Revenue	\$ 5,357,909	\$ 5,526,812	-3.1%	\$ 5,144,984	4.1%	\$ 41,776,940	\$ 42,487,687	-1.7%	\$ 41,399,052	0.9%
Other Revenue	572,914	610,106	-6.1%	433,951	32.0%	5,512,311	4,794,167	15.0%	4,803,830	14.7%
TOTAL OTHER REVENUE	\$ 5,930,823	\$ 6,136,918	-3.4%	\$ 5,578,935	6.3%	\$ 47,289,250	\$ 47,281,854	0.0%	\$ 46,202,882	2.4%
NET OPERATING REVENUE	\$ 26,479,967	\$ 25,073,062	5.6%	\$ 21,314,644	24.2%	\$ 213,117,122	\$ 209,704,326	1.6%	\$ 203,866,419	4.5%
OPERATING EXPENSE										
Salaries and Wages	\$ 8,902,235	\$ 8,585,747	3.7%	\$ 7,670,479	16.1%	\$ 70,772,004	\$ 71,628,198	-1.2%	\$ 75,016,319	-5.7%
Benefits	2,563,835	2,287,255	12.1%	2,306,519	11.2%	18,838,939	18,034,273	4.5%	19,340,723	-2.6%
Temporary Labor	879,364	420,588	109.1%	157,817	457.2%	4,951,964	3,632,064	36.3%	3,875,597	27.8%
Physician Fees	1,320,472	1,060,530	24.5%	1,413,676	-6.6%	10,247,137	9,377,987	9.3%	10,601,534	-3.3%
Texas Tech Support	877,434	820,236	7.0%	1,022,865	-14.2%	6,865,949	6,561,888	4.6%	8,107,401	-15.3%
Purchased Services	3,652,784	3,608,985	1.2%	3,801,843	-3.9%	31,668,243	30,378,074	4.2%	37,565,221	-15.7%
Supplies	4,167,036	4,512,492	-7.7%	3,611,727	15.4%	38,630,518	38,606,309	0.1%	35,719,225	8.2%
Utilities	283,880	331,206	-14.3%	338,627	-16.2%	2,516,548	2,649,648	-5.0%	2,629,348	-4.3%
Repairs and Maintenance	739,637	733,989	0.8%	515,944	43.4%	5,941,977	5,878,964	1.1%	5,593,735	6.2%
Leases and Rentals	(30,836)	(7,258)	324.9%	5,257	-686.5%	35,774	(58,064)	-161.6%	(156,160)	-122.9%
Insurance	85,329	109,297	-21.9%	96,841	-11.9%	750,536	874,376	-14.2%	798,960	-6.1%
Interest Expense	107,871	150,449	-28.3%	246,215	-56.2%	859,901	1,203,592	-28.6%	1,986,889	-56.7%
ECHDA	416,467	317,389	31.2%	268,076	55.4%	1,832,667	2,539,112	-27.8%	2,538,027	-27.8%
Other Expense	68,652	44,759	53.4%	43,006	59.6%	625,496	1,080,654	-42.1%	722,313	-13.4%
TOTAL OPERATING EXPENSES	\$ 24,034,161	\$ 22,975,664	4.6%	\$ 21,498,891	11.8%	\$ 194,537,652	\$ 192,387,075	1.1%	\$ 204,339,132	-4.8%
Depreciation/Amortization	\$ 1,594,179	\$ 1,583,979	0.6%	\$ 1,526,959	4.4%	\$ 12,604,842	\$ 12,630,089	-0.2%	\$ 12,196,794	3.3%
(Gain)/Loss on Disposal of Assets	(7,000)	-	0.0%	-	0.0%	(6,300)	-	100.0%	877	-818.7%
TOTAL OPERATING COSTS	\$ 25,621,341	\$ 24,559,643	4.3%	\$ 23,025,850	11.3%	\$ 207,136,194	\$ 205,017,164	1.0%	\$ 216,536,803	-4.3%
NET GAIN (LOSS) FROM OPERATIONS	\$ 858,627	\$ 513,419	67.2%	\$ (1,711,207)	150.2%	\$ 5,980,928	\$ 4,687,162	27.6%	\$ (12,670,384)	-147.2%
Operating Margin	3.24%	2.05%	58.4%	-8.03%	-140.4%	2.81%	2.24%	25.6%	-6.22%	-145.2%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ (1,834)	\$ 33,519	-105.5%	\$ 47,645	-103.8%	\$ 32,658	\$ 268,152	-87.8%	\$ 556,883	-94.1%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,171,633	1,206,091	-2.9%	1,274,529	-8.1%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	17,500	21,084	-17.0%	5,000	250.0%	38,275	168,672	-77.3%	253,000	-84.9%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	-	-	-	4,794,987	-100.0%
Underwriter Discount & Bond Costs	-	-	0.0%	-	0.0%	-	-	-	-	0.0%
Build America Bonds Subsidy	-	-	-	79,530	-100.0%	-	-	-	633,654	-100.0%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ 874,292	\$ 568,022	53.9%	\$ (1,579,031)	-155.4%	\$ 7,223,494	\$ 6,330,077	14.1%	\$ (5,157,331)	-240.1%
Procure Capital Contribution	(1,326,825)	(1,141,972)	16.2%	(1,708,092)	-22.3%	(10,585,769)	(10,564,827)	0.2%	(15,642,394)	-32.3%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (452,533)	\$ (573,950)	21.2%	\$ (3,287,123)	86.2%	\$ (3,362,276)	\$ (4,234,750)	20.6%	\$ (20,799,725)	83.8%
Unrealized Gain/(Loss) on Investments	\$ (1,720)	\$ 14,285	-112.0%	\$ (71,751)	-97.6%	\$ (16,219)	\$ 114,280	-114.2%	\$ 114,273	-114.2%
Investment in Subsidiaries	17,107	1,613	960.6%	(18,007)	-195.0%	44,264	765,492	-94.2%	(37,715)	-217.4%
CHANGE IN NET POSITION	\$ (437,146)	\$ (558,052)	21.7%	\$ (3,376,881)	87.1%	\$ (3,334,230)	\$ (3,354,978)	0.6%	\$ (20,723,167)	83.9%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
MAY 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 11,248,810	\$ 11,334,370	-0.8%	\$ 11,254,317	0.0%	\$ 96,200,580	\$ 88,742,155	8.4%	\$ 83,930,798	14.6%
TOTAL PATIENT REVENUE	\$ 11,248,810	\$ 11,334,370	-0.8%	\$ 11,254,317	0.0%	\$ 96,200,580	\$ 88,742,155	8.4%	\$ 83,930,798	14.6%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 5,504,960	\$ 4,489,013	22.6%	\$ 5,197,907	5.9%	\$ 45,831,333	\$ 35,760,512	28.2%	\$ 36,461,190	25.7%
Policy Adjustments	686,322	1,184,729	-42.1%	1,963,405	-65.0%	9,703,543	9,442,366	2.8%	9,052,344	7.2%
Uninsured Discount	653,340	713,999	-8.5%	593,511	10.1%	5,836,895	5,690,236	2.6%	5,630,434	3.7%
Indigent	98,473	24,668	299.2%	(29,916)	-429.2%	144,960	197,344	-26.5%	234,190	-38.1%
Provision for Bad Debts	710,501	1,037,901	-31.5%	901,171	-21.2%	6,890,827	8,268,252	-16.7%	7,872,526	-12.5%
TOTAL REVENUE DEDUCTIONS	\$ 7,653,597	\$ 7,450,310	2.7%	\$ 8,626,078	-11.3%	\$ 68,407,558	\$ 59,358,710	15.2%	\$ 59,250,684	15.5%
	68.04%	65.73%		76.65%		71.11%	66.89%		70.59%	
NET PATIENT REVENUE	\$ 3,595,213	\$ 3,884,060	-7.4%	\$ 2,628,239	36.8%	\$ 27,793,022	\$ 29,383,445	-5.4%	\$ 24,680,114	12.6%
						28.9%				
OTHER REVENUE										
Other Income	\$ 148,111	\$ 203,609	-27.3%	\$ 194,281	-23.8%	\$ 1,733,967	\$ 1,812,260	-4.3%	\$ 1,680,433	3.2%
TOTAL OTHER REVENUE	\$ 148,111	\$ 203,609	-27.3%	\$ 194,281	-23.8%	\$ 1,733,967	\$ 1,812,260	-4.3%	\$ 1,680,433	3.2%
NET OPERATING REVENUE	\$ 3,743,325	\$ 4,087,669	-8.4%	\$ 2,822,520	32.6%	\$ 29,526,989	\$ 31,195,705	-5.3%	\$ 26,360,547	12.0%
OPERATING EXPENSE										
Salaries and Wages	\$ 3,996,372	\$ 4,053,674	-1.4%	\$ 3,533,343	13.1%	\$ 31,187,235	\$ 32,300,819	-3.4%	\$ 29,660,182	5.1%
Benefits	381,321	389,305	-2.1%	349,647	9.1%	3,324,915	3,112,366	6.8%	3,083,674	7.8%
Temporary Labor	203,482	215,667	-5.6%	148,882	36.7%	1,738,840	1,725,336	0.8%	3,842,193	-54.7%
Physician Fees	139,779	145,141	-3.7%	109,434	27.7%	906,888	1,161,128	-21.9%	1,459,542	-37.9%
Purchased Services	(35,195)	(5,332)	560.1%	30,247	-216.4%	(248,963)	(54,525)	356.6%	1,175,757	-121.2%
Supplies	111,913	144,540	-22.6%	103,470	8.2%	965,120	1,160,499	-16.8%	1,026,878	-6.0%
Utilities	(10)	815	-101.2%	392	-102.6%	4,947	6,520	-24.1%	19,359	-74.4%
Repairs and Maintenance	-	167	-100.0%	-	0.0%	710	6,986	-89.8%	1,413	-49.8%
Leases and Rentals	167,480	166,002	0.9%	165,943	0.9%	1,324,776	1,328,016	-0.2%	1,339,877	-1.1%
Insurance	48,640	46,319	5.0%	48,535	0.2%	397,508	368,754	7.8%	384,829	3.3%
Other Expense	49,678	65,858	-24.6%	32,314	53.7%	456,088	584,753	-22.0%	437,009	4.4%
TOTAL OPERATING EXPENSES	\$ 5,063,461	\$ 5,222,156	-3.0%	\$ 4,522,207	12.0%	\$ 40,058,061	\$ 41,700,652	-3.9%	\$ 42,430,713	-5.8%
Depreciation/Amortization	\$ 6,689	\$ 7,485	-10.6%	\$ 8,405	-20.4%	\$ 54,697	\$ 59,880	-8.7%	\$ 125,939	-56.6%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	6,132	0.0%
TOTAL OPERATING COSTS	\$ 5,070,150	\$ 5,229,641	-3.0%	\$ 4,530,612	11.9%	\$ 40,112,758	\$ 41,760,532	-3.9%	\$ 42,562,784	-5.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,326,825)	\$ (1,141,972)	-16.2%	\$ (1,708,092)	-22.3%	\$ (10,585,769)	\$ (10,564,827)	-0.2%	\$ (16,202,237)	34.7%
Operating Margin	-35.45%	-27.94%	26.9%	-60.52%	-41.4%	-35.85%	-33.87%	5.9%	-61.46%	-41.7%
COVID-19 Stimulus	\$ -	\$ -		\$ -	0.0%	\$ -	\$ -	0.0%	\$ 559,843	0.0%
MCH Contribution	\$ 1,326,825	\$ 1,141,972	16.2%	\$ 1,708,092	-22.3%	\$ 10,585,769	\$ 10,564,827	0.2%	\$ 15,642,394	-32.3%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	8,780	9,584	-8.39%	7,271	20.75%	66,349	77,229	-14.09%	71,155	-6.75%
Total Hospital Visits	5,623	5,055	11.24%	4,475	25.65%	42,545	41,238	3.17%	40,946	3.91%
Total Procedures	12,016	12,287	-2.21%	10,079	19.22%	93,887	95,412	-1.60%	85,770	9.46%
Total Surgeries	779	918	-15.14%	616	26.46%	5,678	7,055	-19.52%	6,118	-7.19%
Total Provider FTE's	91.8	95.0	-3.36%	89.5	2.53%	91.7	94.6	-3.05%	82.7	10.86%
Total Staff FTE's	111.4	128.8	-13.50%	79.3	40.49%	103.2	130.0	-20.67%	108.6	-5.01%
Total Administrative FTE's	12.7	12.8	-0.64%	12.3	3.00%	12.3	13.0	-5.25%	12.4	-0.36%
Total FTE's	215.8	236.5	-8.73%	181.1	19.18%	207.2	237.7	-12.81%	203.7	1.72%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
MAY 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 364,671	\$ 325,830	11.9%	\$ 213,339	70.9%	\$ 3,837,007	\$ 2,819,829	36.1%	\$ 2,527,060	51.8%
TOTAL PATIENT REVENUE	\$ 364,671	\$ 325,830	11.9%	\$ 213,339	70.9%	\$ 3,837,007	\$ 2,819,829	36.1%	\$ 2,527,060	51.8%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 175,945	\$ 108,926	61.5%	\$ 40,033	339.5%	\$ 2,040,148	\$ 942,679	116.4%	\$ 711,711	186.7%
Self Pay Adjustments	55,274	29,046	90.3%	36,842	50.0%	582,793	251,380	131.8%	144,953	302.1%
Bad Debts	63,772	51,091	24.8%	79,117	-19.4%	217,147	442,158	-50.9%	667,958	-67.5%
TOTAL REVENUE DEDUCTIONS	\$ 294,991	\$ 189,063	56.0%	\$ 155,992	89.1%	\$ 2,840,087	\$ 1,636,217	73.6%	\$ 1,524,622	86.3%
	80.9%	58.0%		73.1%		74.0%	58.0%		60.3%	
NET PATIENT REVENUE	\$ 69,680	\$ 136,767	-49.1%	\$ 57,347	21.5%	\$ 996,920	\$ 1,183,612	-15.8%	\$ 1,002,437	-0.6%
OTHER REVENUE										
FHC Other Revenue	\$ 16,677	\$ 26,697	0.0%	\$ 26,866	-37.9%	\$ 203,807	\$ 213,576	0.0%	\$ 213,571	-4.6%
TOTAL OTHER REVENUE	\$ 16,677	\$ 26,697	-37.5%	\$ 26,866	-37.9%	\$ 203,807	\$ 213,576	-4.6%	\$ 213,571	-4.6%
NET OPERATING REVENUE	\$ 86,357	\$ 163,464	-47.2%	\$ 84,212	2.5%	\$ 1,200,726	\$ 1,397,188	-14.1%	\$ 1,216,008	-1.3%
OPERATING EXPENSE										
Salaries and Wages	\$ 80,908	\$ 72,432	11.7%	\$ 54,434	48.6%	\$ 684,825	\$ 626,854	9.2%	\$ 557,594	22.8%
Benefits	23,302	19,296	20.8%	16,368	42.4%	182,295	157,827	15.5%	143,759	26.8%
Physician Services	94,752	104,171	-9.0%	68,800	37.7%	949,909	833,368	14.0%	600,081	58.3%
Cost of Drugs Sold	3,805	5,822	-34.7%	3,271	16.3%	55,255	50,386	9.7%	44,722	23.6%
Supplies	32,045	4,303	644.7%	4,692	583.0%	102,719	36,564	180.9%	36,479	181.6%
Utilities	1,448	3,021	-52.1%	3,095	-53.2%	22,966	24,168	-5.0%	21,911	4.8%
Repairs and Maintenance	590	1,073	-45.0%	1,125	-47.6%	7,689	8,584	-10.4%	5,375	43.0%
Leases and Rentals	502	370	35.6%	491	2.2%	3,991	2,960	34.8%	3,789	5.4%
Other Expense	7,468	1,000	646.8%	1,000	646.8%	31,805	11,093	186.7%	11,092	186.7%
TOTAL OPERATING EXPENSES	\$ 244,820	\$ 211,488	15.8%	\$ 153,276	59.7%	\$ 2,041,454	\$ 1,751,804	16.5%	\$ 1,424,803	43.3%
Depreciation/Amortization	\$ 3,807	\$ 3,806	0.0%	\$ 4,620	-17.6%	\$ 31,083	\$ 31,077	0.0%	\$ 37,505	-17.1%
TOTAL OPERATING COSTS	\$ 248,627	\$ 215,294	15.5%	\$ 157,896	57.5%	\$ 2,072,537	\$ 1,782,881	16.2%	\$ 1,462,308	41.7%
NET GAIN (LOSS) FROM OPERATIONS	\$ (162,271)	\$ (51,830)	-213.1%	\$ (73,683)	-120.2%	\$ (871,811)	\$ (385,693)	-126.0%	\$ (246,300)	254.0%
Operating Margin	-187.91%	-31.71%	492.6%	-87.50%	114.8%	-72.61%	-27.60%	163.0%	-20.25%	258.5%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	1,268	943	34.5%	752	68.6%	11,020	8,161	35.0%	7,234	52.3%
Average Revenue per Office Visit	287.60	345.52	-16.8%	283.70	1.4%	348.19	345.52	0.8%	349.33	-0.3%
Hospital FTE's (Salaries and Wages)	17.2	19.0	-9.5%	12.2	41.2%	18.3	19.5	-6.0%	16.5	10.9%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
MAY 2021**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 50,785	\$ 146,255	-65.3%	\$ 122,475	-58.5%	\$ 397,570	\$ 1,267,185	-68.6%	\$ 1,463,131	-72.8%
TOTAL PATIENT REVENUE	\$ 50,785	\$ 146,255	-65.3%	\$ 122,475	-58.5%	\$ 397,570	\$ 1,267,185	-68.6%	\$ 1,463,131	-72.8%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 35,202	\$ 53,382	-34.1%	\$ 36,892	-4.6%	\$ 218,409	\$ 462,514	-52.8%	\$ 463,676	-52.9%
Self Pay Adjustments	627	16,673	-96.2%	12,496	-95.0%	68,647	144,457	-52.5%	134,890	-49.1%
Bad Debts	(2,214)	24,512	-109.0%	37,388	-105.9%	(46,175)	212,377	-121.7%	452,467	-110.2%
TOTAL REVENUE DEDUCTIONS	\$ 33,615	\$ 94,567	-64.5%	\$ 86,776	-61.3%	\$ 240,881	\$ 819,348	-70.6%	\$ 1,051,033	-77.1%
	66.19%	64.66%		70.85%		60.59%	64.66%		71.83%	
NET PATIENT REVENUE	\$ 17,170	\$ 51,688	-66.8%	\$ 35,699	-51.9%	\$ 156,690	\$ 447,837	-65.0%	\$ 412,098	-62.0%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 17,170	\$ 51,688	-66.8%	\$ 35,699	-51.9%	\$ 156,690	\$ 447,837	-65.0%	\$ 412,098	-62.0%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 12,273	\$ 27,894	-56.0%	\$ 17,826	-31.1%	\$ 55,940	\$ 241,680	-76.9%	\$ 236,347	-76.3%
Benefits	3,535	7,431	-52.4%	5,360	-34.0%	14,891	60,849	-75.5%	60,935	-75.6%
Physician Services	39,930	47,300	-15.6%	37,671	6.0%	158,334	378,400	-58.2%	392,397	-59.6%
Cost of Drugs Sold	-	2,399	-100.0%	1,719	-100.0%	13,967	20,785	-32.8%	20,562	-32.1%
Supplies	637	1,341	-52.5%	142	347.5%	2,747	11,372	-75.8%	8,527	-67.8%
Utilities	2,634	2,918	-9.7%	2,484	6.0%	22,591	23,344	-3.2%	22,877	-1.2%
Repairs and Maintenance	-	119	-100.0%	-	100.0%	-	952	-100.0%	63	-100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 59,009	\$ 89,402	-34.0%	\$ 65,201	-9.5%	\$ 268,470	\$ 737,382	-63.6%	\$ 741,708	-63.8%
Depreciation/Amortization	\$ 29,324	\$ 29,324	0.0%	\$ 29,324	0.0%	\$ 234,596	\$ 234,592	0.0%	\$ 237,390	-1.2%
TOTAL OPERATING COSTS	\$ 88,333	\$ 118,726	-25.6%	\$ 94,525	-6.6%	\$ 503,066	\$ 971,974	-48.2%	\$ 979,098	-48.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ (71,163)	\$ (67,038)	6.2%	\$ (58,826)	21.0%	\$ (346,376)	\$ (524,137)	-33.9%	\$ (567,000)	-38.9%
Operating Margin	-414.46%	-129.70%	219.6%	-164.78%	151.5%	-221.06%	-117.04%	88.9%	-137.59%	60.7%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	307	411	-25.3%	379	-19.0%	1,241	3,561	-65.2%	4,069	-69.5%
Total Visits	307	411	-25.3%	379	-19.0%	1,241	3,561	-65.2%		0.0%
Average Revenue per Office Visit	165.42	355.85	-53.5%	323.15	-48.8%	320.36	355.85	-10.0%	359.58	-10.9%
Hospital FTE's (Salaries and Wages)	4.4	7.8	-42.9%	4.8	-6.7%	2.3	8.0	-70.9%	8.1	-71.1%

**ECTOR COUNTY HOSPITAL DISTRICT
MAY 2021**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 37,981,137	39.1%	\$ 27,837,506	36.2%	\$ 296,952,480	39.6%	\$ 274,065,858	37.5%
Medicaid	13,365,143	13.8%	9,500,343	12.3%	89,359,522	11.9%	89,053,295	12.2%
Commercial	26,598,754	27.5%	21,854,466	28.4%	215,556,920	28.8%	215,947,523	29.6%
Self Pay	12,383,866	12.8%	17,827,097	23.2%	88,806,999	11.9%	128,942,418	17.6%
Other	6,556,263	6.8%	(90,342)	-0.1%	58,576,808	7.8%	22,677,919	3.1%
TOTAL	\$ 96,885,162	100.0%	\$ 76,929,071	100.0%	\$ 749,252,728	100.0%	\$ 730,687,013	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 6,566,675	36.3%	\$ 4,397,419	35.4%	\$ 56,277,708	39.4%	\$ 55,772,736	38.5%
Medicaid	1,898,877	10.5%	2,283,288	18.4%	16,037,174	11.3%	18,630,044	12.9%
Commercial	7,106,210	39.3%	4,493,918	36.2%	51,939,359	36.5%	54,259,184	37.5%
Self Pay	1,016,639	5.6%	904,637	7.3%	8,323,553	5.8%	9,511,837	6.6%
Other	1,505,082	8.3%	335,855	2.7%	9,784,125	6.9%	6,566,692	4.5%
TOTAL	\$ 18,093,483	100.0%	\$ 12,415,117	100.0%	\$ 142,361,919	99.9%	\$ 144,740,492	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
MAY 2021**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 39,223	10.8%	\$ 56,506	26.5%	\$ 595,758	15.5%	\$ 454,454	18.0%
Medicaid	132,406	36.3%	48,062	22.5%	1,627,868	42.4%	972,690	38.5%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	42,119	11.5%	37,695	17.7%	553,734	14.4%	426,527	16.9%
Self Pay	129,912	35.6%	71,077	33.3%	926,654	24.2%	667,677	26.4%
Other	21,011	5.8%	-	0.0%	132,992	3.5%	5,712	0.2%
TOTAL	\$ 364,671	100.0%	\$ 213,339	100.0%	\$ 3,837,007	100.0%	\$ 2,527,060	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 17,413	13.0%	\$ 15,763	22.7%	\$ 191,333	18.0%	\$ 377,882	38.2%
Medicaid	73,434	54.8%	24,052	34.6%	544,637	51.0%	336,515	34.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	28,080	21.0%	13,084	18.9%	158,414	14.9%	117,468	11.9%
Self Pay	12,817	9.6%	16,256	23.4%	149,083	14.0%	152,028	15.4%
Other	2,127	1.6%	245	0.4%	22,283	2.1%	4,781	0.5%
TOTAL	\$ 133,870	100.0%	\$ 69,400	100.0%	\$ 1,065,750	100.0%	\$ 988,673	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
MAY 2021**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 10,318	20.2%	\$ 31,403	25.6%	\$ 105,961	26.7%	\$ 346,418	23.7%
Medicaid	8,168	16.1%	\$ 31,514	25.7%	104,214	26.3%	379,413	25.9%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	11,261	22.2%	\$ 22,260	18.2%	94,358	23.7%	305,381	20.9%
Self Pay	20,646	40.7%	\$ 37,580	30.7%	86,505	21.7%	428,857	29.3%
Other	392	0.8%	\$ (281)	-0.2%	6,532	1.6%	3,061	0.2%
TOTAL	\$ 50,785	100.0%	\$ 122,475	100.0%	\$ 397,570	100.0%	\$ 1,463,131	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 17,414	32.3%	\$ 7,344	18.4%	\$ 27,965	19.6%	\$ 102,977	26.3%
Medicaid	22,965	42.6%	16,439	41.1%	33,948	23.8%	121,233	31.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	8,413	15.6%	9,962	24.9%	52,770	36.8%	88,541	22.6%
Self Pay	5,150	9.5%	6,187	15.5%	24,685	17.3%	76,454	19.6%
Other	-	0.0%	72	0.2%	3,511	2.5%	1,715	0.4%
TOTAL	\$ 53,942	100.0%	\$ 40,004	100.0%	\$ 142,882	100.0%	\$ 390,920	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY
MAY 2021**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 18,268,193	\$ -	\$ 18,268,193
Mission Fitness	334,207	-	334,207
Petty Cash	8,700	-	8,700
Dispro	-	54,813	54,813
General Liability	-	16,839	16,839
Professional Liability	-	15,422	15,422
Funded Worker's Compensation	-	93,122	93,122
Funded Depreciation	-	7,817,768	7,817,768
Designated Funds	-	58,078	58,078
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 18,611,099	\$ 8,056,041	\$ 26,667,141

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 5,350,000	\$ 5,350,000
Funded Depreciation	-	27,000,000	27,000,000
Funded Worker's Compensation	-	2,200,000	2,200,000
General Liability	-	3,000,000	3,000,000
Professional Liability	-	3,100,000	3,100,000
Designated Funds	23,622	23,200,000	23,223,622
Allowance for Change in Market Values	-	(10,721)	(10,721)
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 23,622	\$ 63,839,280	\$ 63,862,901
Total Unrestricted Cash and Investments			\$ 90,530,042

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 4,896	\$ -	\$ 4,896
Assets Held In Endowment-Board Designated	-	6,321,851	6,321,851
Advanced Medicare Payment	31,970,959	-	31,970,959
Restricted TPC, LLC-Equity Stake	593,971	-	593,971
Restricted MCH West Texas Services-Equity Stake	2,299,992	-	2,299,992
Total Restricted Assets	<hr/>	<hr/>	<hr/>
	\$ 34,869,818	\$ 6,321,851	\$ 41,191,669

Total Cash & Investments			\$ 131,721,711
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**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
MAY 2021**

	Hospital	Procure		Blended
Cash Flows from Operating Activities and Nonoperating Revenue:				
Excess of Revenue over Expenses	\$ (3,334,230)	-	\$	(3,334,230)
Noncash Expenses:				
Depreciation and Amortization	10,651,535	14,172		10,665,707
Unrealized Gain/Loss on Investments	(16,219)	-		(16,219)
Accretion (Bonds)	(279,301)	-		(279,301)
Changes in Assets and Liabilities				
Patient Receivables, Net	(1,333,669)	(894,778)		(2,228,447)
Taxes Receivable/Deferred	6,595,635	88,389		6,684,024
Inventories, Prepaids and Other	(8,109,892)	69,985		(8,039,908)
Accounts Payable	(8,545,199)	821,429		(7,723,770)
Accrued Expenses	1,325,524	(99,296)		1,226,228
Due to Third Party Payors	-	-		-
Accrued Post Retirement Benefit Costs	<u>5,334,558</u>	-		<u>5,334,558</u>
Net Cash Provided by Operating Activities	<u>\$ 2,288,743</u>	<u>(100)</u>	<u>\$</u>	<u>2,288,643</u>
Cash Flows from Investing Activities:				
Investments	\$ (26,056,600)	-	\$	(26,056,600)
Acquisition of Property and Equipment	<u>(5,734,057)</u>	-		<u>(5,734,057)</u>
Net Cash used by Investing Activities	<u>\$ (31,790,656)</u>	<u>-</u>	<u>\$</u>	<u>(31,790,656)</u>
Cash Flows from Financing Activities:				
Current Portion Debt	\$ 276,807	-	\$	276,807
Intercompany Activities	\$ -	-		-
Net Repayment of Long-term Debt/Bond Issuance	<u>1,576,249</u>	-		<u>1,576,249</u>
Net Cash used by Financing Activities	<u>1,853,056</u>	-		<u>1,853,056</u>
Net Increase (Decrease) in Cash	(27,648,858)	(100)		(27,648,958)
Beginning Cash & Cash Equivalents @ 9/30/2020	<u>95,507,668</u>	<u>4,650</u>		<u>95,512,318</u>
Ending Cash & Cash Equivalents @ 5/31/2021	<u>\$ 67,858,810</u>	<u>\$ 4,550</u>	<u>\$</u>	<u>67,863,360</u>
<hr/>				
Balance Sheet				
Cash and Cash Equivalents	\$ 26,667,141	4,550	\$	26,671,691
Restricted Assets	<u>41,191,669</u>	-		<u>41,191,669</u>
Ending Cash & Cash Equivalents @ 5/31/2021	<u>\$ 67,858,810</u>	<u>4,550</u>	<u>\$</u>	<u>67,863,360</u>

ECTOR COUNTY HOSPITAL DISTRICT
TAX COLLECTIONS
FISCAL 2021

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<u>AD VALOREM</u>					
OCTOBER	\$ 251,630	\$ 2,025,971	\$ (1,774,341)	\$ 357,473	\$ (105,843)
NOVEMBER	1,075,295	2,025,971	(950,676)	1,151,010	(75,715)
DECEMBER	6,840,747	2,025,971	4,814,776	3,300,400	3,540,347
JANUARY	7,131,638	2,025,971	5,105,667	4,845,249	2,286,389
FEBRUARY	4,756,484	2,025,971	2,730,513	6,455,075	(1,698,591)
MARCH	2,415,426	2,025,971	389,455	1,361,450	1,053,976
APRIL	464,788	2,025,971	(1,561,183)	271,564	193,224
MAY	239,559	2,025,971	(1,786,412)	254,701	(15,143)
SUB TOTAL	<u>23,175,566</u>	<u>16,207,768</u>	<u>6,967,798</u>	<u>17,996,921</u>	<u>5,178,645</u>
TOTAL	<u>\$ 23,175,566</u>	<u>\$ 16,207,768</u>	<u>\$ 6,967,798</u>	<u>\$ 17,996,921</u>	<u>\$ 5,178,645</u>
<u>SALES</u>					
OCTOBER	\$ 2,929,377	\$ 3,282,683	\$ (353,306)	\$ 4,204,814	\$ (1,275,437)
NOVEMBER	3,099,131	3,443,239	(344,108)	4,143,047	(1,043,916)
DECEMBER	2,855,097	3,230,027	(374,930)	4,251,049	(1,395,953)
JANUARY	2,796,371	3,139,626	(343,255)	3,763,912	(967,541)
FEBRUARY	4,354,021	3,453,266	900,755	3,771,703	582,318
MARCH	2,721,819	3,081,486	(359,667)	3,855,612	(1,133,793)
APRIL	2,650,606	3,148,751	(498,145)	4,710,736	(2,060,131)
MAY	3,668,808	3,500,841	167,967	4,055,799	(386,991)
SUB TOTAL	<u>25,075,230</u>	<u>26,279,919</u>	<u>(1,204,689)</u>	<u>32,756,672</u>	<u>(7,681,442)</u>
ACCRUAL	493,942	-	493,942	-	493,942
TOTAL	<u>\$ 25,569,172</u>	<u>\$ 26,279,919</u>	<u>\$ (710,747)</u>	<u>\$ 32,756,672</u>	<u>\$ (7,187,500)</u>
TAX REVENUE	<u><u>\$ 48,744,737</u></u>	<u><u>\$ 42,487,687</u></u>	<u><u>\$ 6,257,050</u></u>	<u><u>\$ 50,753,593</u></u>	<u><u>\$ (2,008,856)</u></u>

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2021**

<u>CASH ACTIVITY</u>	<u>TAX (IGT) ASSESSED</u>	<u>GOVERNMENT PAYOUT</u>	<u>BURDEN ALLEVIATION</u>	<u>NET INFLOW</u>
DSH				
1st Qtr	\$ (1,315,030)	\$ 4,110,753		\$ 2,795,723
2nd Qtr	(1,065,780)	3,331,602		2,265,823
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSH TOTAL	\$ (2,380,809)	\$ 7,442,355		\$ 5,061,546
UC				
1st Qtr	\$ (16,099)	\$ 38,376		22,278
2nd Qtr	(2,752,574)	8,549,558		5,796,984
3rd Qtr	(199,682)	455,686		256,004
4th Qtr	-	-		-
UC TOTAL	\$ (2,968,355)	\$ 9,043,620		\$ 6,075,265
DSRIP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(826,293)	2,354,855		1,528,562
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSRIP UPL TOTAL	\$ (826,293)	\$ 2,354,855		\$ 1,528,562
UHRIP				
1st Qtr	\$ (1,916,564)	\$ -		\$ (1,916,564)
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UHRIP TOTAL	\$ (1,916,564)	\$ -		\$ (1,916,564)
GME				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(236,659)	739,789		503,131
3rd	-	-		-
4th Qtr	-	-		-
GME TOTAL	\$ (236,659)	\$ 739,789		\$ 503,131
MCH Cash Activity	\$ (8,328,680)	\$ 19,580,619		\$ 11,251,939
ProCare Cash Activity	\$ -	\$ -	\$ -	\$ -
Blended Cash Activity	\$ (8,328,680)	\$ 19,580,619	\$ -	\$ 11,251,939

INCOME STATEMENT ACTIVITY:

FY 2021 Accrued / (Deferred) Adjustments:

	BLENDED
DSH Accrual	\$ 8,195,312
Uncompensated Care Accrual	8,635,272
URIP	(2,492,718)
GME	233,336
Regional UPL Benefit	-
Medicaid Supplemental Payments	14,571,202
DSRIP Accrual	4,377,384
Total Adjustments	\$ 18,948,586

**ECTOR COUNTY HOSPITAL DISTRICT
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY
AS OF MAY 31, 2021**

<u>ITEM</u>	CIP BALANCE AS OF 4/30/2021	MAY "+" ADDITIONS	MAY "- " ADDITIONS	MAY TRANSFERS	CIP BALANCE AS OF 5/31/2021	ADD: AMOUNTS CAPITALIZED	PROJECT TOTAL	BUDGETED AMOUNT	UNDER/(OVER) APRVD/BUDGET
<u>RENOVATIONS</u>									
REGIONAL LAB	18,888	-	-	-	18,888	-	18,888	150,000	131,112
SUB-TOTAL	\$ 18,888	\$ -	\$ -	\$ -	\$ 18,888	\$ -	\$ 18,888	\$ 150,000	\$ 131,112
<u>MINOR BUILDING IMPROVEMENT</u>									
REFRACTORY BOILER UPGRADE	20,765	-	-	-	20,765	-	20,765	30,000	9,235
IER TUBE STATION	97,555	-	-	-	97,555	-	97,555	48,000	(49,555)
ICT SCAN	186,163	-	-	(186,163)	-	-	-	175,000	175,000
IPHARMACY PYXIS	22,667	-	-	(22,667)	-	-	-	15,000	15,000
ITENNENT IMPROVEMENT - 750 W 5TH	40,350	10,600	-	-	50,950	-	50,950	25,000	(25,950)
ITUBE SYSTEM UPGRADE	1,473	-	-	-	1,473	-	1,473	10,000	8,527
I3W OBS UNIT	-	8,607	-	-	8,607	-	8,607	49,000	40,393
IBADGE ACCESS UPGRADE	-	19,875	-	-	19,875	-	19,875	45,000	25,125
SUB-TOTAL	\$ 368,972	\$ 39,082	\$ -	\$ (208,830)	\$ 199,224	\$ -	\$ 199,224	\$ 397,000	\$ 197,776
<u>EQUIPMENT & SOFTWARE PROJECTS - CIP INCOMPLETE</u>									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 2,120,778	\$ 1,313,173	\$ (1,372,111)	\$ -	\$ 2,061,840	\$ -	\$ 2,061,840	\$ 3,000,000	\$ 938,160
SUB-TOTAL	\$ 2,120,778	\$ 1,313,173	\$ (1,372,111)	\$ -	\$ 2,061,840	\$ -	\$ 2,061,840	\$ 3,000,000	\$ 938,160
TOTAL CONSTRUCTION IN PROGRESS	\$ 2,508,639	\$ 1,352,255	\$ (1,372,111)	\$ (208,830)	\$ 2,279,953	\$ -	\$ 2,279,953	\$ 3,547,000	\$ 1,267,047

ECTOR COUNTY HOSPITAL DISTRICT
CAPITAL PROJECT & EQUIPMENT EXPENDITURES
MAY 2021

ITEM	CLASS	BOOKED AMOUNT
TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS		
CT SCAN RENOVATION	BUILDING	\$ 186,163
PHARMACY PYXIS RENOVATION	BUILDING	22,667
TOTAL PROJECT TRANSFERS		\$ 208,830
EQUIPMENT PURCHASES		
None		\$ -
TOTAL EQUIPMENT PURCHASES		\$ -
TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES		\$ 208,830

**ECTOR COUNTY HOSPITAL DISTRICT
FISCAL 2021 CAPITAL EQUIPMENT
CONTINGENCY FUND
MAY 2021**

MONTH/ YEAR	DESCRIPTION	DEPT NUMBER	BUDGETED AMOUNT	P.O AMOUNT	ACTUAL AMOUNT	TO/(FROM) CONTINGENCY
	Available funds from budget		\$ 600,000	\$ -	\$ -	\$ 600,000
Oct-20	UltraLite 500 Series	6850	-	-	8,827	(8,827)
Oct-20	CombiM 84	7410	-	-	18,294	(18,294)
Oct-20	Giraffe Warmer	6550	-	-	15,562	(15,562)
Nov-20	Rockhouse Renovation	8200	48,500	-	102,540	(54,040)
Nov-20	Jaco Mobile Carts	8700	-	-	20,790	(20,790)
Nov-20	Ipads	9290	-	-	3,553	(3,553)
Nov-20	Isoflex	7460	-	-	28,676	(28,676)
Nov-20	Lab Refrigerator	7040	-	-	6,915	(6,915)
Nov-20	Car 13 ER	8200	-	-	168,198	(168,198)
Nov-20	V-Pro Max 2 Sterilizer	6790	-	-	148,840	(148,840)
Nov-20	iNtuition Gold Suite Software	7230	-	-	49,007	(49,007)
Dec-21	IRENTAL PROPERTY REPAIRS - CASA ORTIZ	8200	25,000	-	55,004	(30,004)
Dec-20	Prescott Omni Plus Ceiling Mount	9300	-	-	12,500	(12,500)
Dec-20	Prescott Omni Plus Ceiling Mount	9300	-	-	25,000	(25,000)
Dec-20	Trinzic	9100	-	-	9,940	(9,940)
Dec-20	Prec 5820 and Monitor	9100	-	-	2,227	(2,227)
Dec-20	Jaco Mobile Carts	9100	-	-	56,896	(56,896)
Dec-20	Cisco MDS 9100 Fabric Switches	9100	-	-	68,539	(68,539)
Dec-20	Aruba 6300M	9100	-	-	289,331	(289,331)
Dec-20	Belmont Rapid Infufer	6850	-	-	28,260	(28,260)
Dec-20	Surgical Instruments	6620	-	-	463,381	(463,381)
Jan-21	Uroskop Omnia Max	6620	-	-	378,591	(378,591)
Jan-21	4 Replacement Tele	6140	-	-	10,350	(10,350)
Jan-21	Cisco ASR	9100	-	-	30,356	(30,356)
Jan-21	Outdoor Eyeball Dome and LCD Monitor	8420	-	-	3,853	(3,853)
Jan-21	Prime Big Wheel Stretcher	8390	-	-	13,774	(13,774)
Jan-21	Prime Big Wheel Stretcher	7310	-	-	21,273	(21,273)
Jan-21	Telemedicine Cart	9100	-	-	38,860	(38,860)
Jan-21	Motorized Stock Cart	7330	-	-	4,203	(4,203)
Jan-21	Barcode Scanners	9100	-	-	14,175	(14,175)
Jan-21	Blanket Warming Cabinet	6870	-	-	3,197	(3,197)
Feb-21	IER Triage Renovation	6850	75,000	-	139,926	(64,926)
Feb-21	Central Station Monitor	6550	-	-	41,470	(41,470)
Feb-21	Cardiac Monitor	6850	-	-	35,033	(35,033)
Feb-21	Pyxis Anesthesia System	7330	-	-	374,463	(374,463)
Feb-21	Versapulse Powersuite 60W	6620	-	-	87,900	(87,900)
Feb-21	Matrix T5X-08 Treadmill	6350	-	-	4,060	(4,060)
Feb-21	Falcon IT Mount for Anesthesia	6700	-	-	3,187	(3,187)
Feb-21	Ford Ecosport 2020	7090	-	-	19,471	(19,471)
Feb-21	BK5000 Ultrasound System	6620	-	-	145,777	(145,777)
Feb-21	Microscope	7050	-	-	9,114	(9,114)
Mar-21	Securview DX 600	7240	-	-	26,130	(26,130)
Mar-21	Nexus Software	8200	-	-	151,090	(151,090)
Mar-21	Perseus A500 Anesthesia Machine	6700	-	-	98,622	(98,622)
Mar-21	Software for Perseus A500	6700	-	-	1,825	(1,825)
Mar-21	Protector Echo Filtered Fume Hood	7040	-	-	9,273	(9,273)
Mar-21	Giraffe Resuscitation System	6550	-	-	6,176	(6,176)
Apr-21	Panda Ires Bedded Warmer	6700	-	-	15,268	(15,268)
Apr-21	Dual Tier Cart and Holder	7240	-	-	9,067	(9,067)
Apr-21	(50) iPod Touch	9100	-	-	9,930	(9,930)
Apr-21	Stand on Scale	6190	-	-	3,070	(3,070)
Apr-21	Urine Analyzer Aution Eleven	7050	-	-	4,500	(4,500)
Apr-21	Transport Monitors	6850	-	-	14,942	(14,942)
Apr-21	Bilicocon Bag System	6550	-	-	14,985	(14,985)
Apr-21	16 Bedside Monitors	6130	-	-	188,362	(188,362)
Apr-21	Cardiac Ablation Maestro 400 POD	7220	-	-	6,000	(6,000)
Apr-21	Zebra Blood Bank Printer	7100	-	-	2,215	(2,215)
May-21	ICT Scan Renovation	7230	175,000	-	186,163	(11,163)
May-21	Pharmacy Pyxis Renovation	7330	15,000	-	22,667	(7,667)
May-21	Generator G11	6620	-	-	7,878	(7,878)
May-21	Water Booster Pump System	8200	-	-	27,800	(27,800)
May-21	Ice Maker Cube Style	8020	-	-	10,756	(10,756)
May-21	MyoMaps	7210	-	-	10,000	(10,000)
May-21	S3 PX4-3005 Stryker Beds	7460	-	-	1,745,812	(1,745,812)
May-21	Ford EcoSport 2021	7090	-	-	22,767	(22,767)
May-21	Under Counter Refrigerator	8380	-	-	2,473	(2,473)
May-21	Wireless Packs for Monitors	6200	-	-	3,098	(3,098)
May-21	Refrigerator	7050	-	-	4,725	(4,725)
May-21	Vacuum Curettage System	6700	-	-	6,395	(6,395)
May-21	Blood Pressure Machine w/Temp	6200	-	-	11,182	(11,182)
			\$ 938,500	\$ -	\$ 5,584,481	\$ (4,645,981)

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER
MAY 2021**

	CURRENT YEAR	PRIOR YEAR		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
AR DISPRO/UPL	\$ 3,133,766	\$ -	\$ -	\$ 3,133,766
AR UNCOMPENSATED CARE	2,560,007	-	-	2,560,007
AR DSRIP	4,160,827	1,436,786	-	2,724,041
AR NURSING HOME UPL	-	-	-	-
AR UHRIP	958,282	1,601,876	-	(643,594)
AR GME	(269,795)	-	-	(269,795)
AR BAB REVENUE	-	-	-	-
AR PHYSICIAN GUARANTEES	459,696	358,963	-	100,733
AR ACCRUED INTEREST	7,350	99,784	-	(92,433)
AR OTHER:	1,791,448	1,770,860	1,703,368	(1,682,781)
Procure On-Call Fees	-	-	-	-
Procure A/R - FHC	-	-	-	-
Other Misc A/R	1,791,448	1,770,860	1,703,368	(1,682,781)
AR DUE FROM THIRD PARTY PAYOR	<u>2,614,468</u>	<u>2,371,598</u>	<u>-</u>	<u>242,870</u>
TOTAL ACCOUNTS RECEIVABLE - OTHER	<u><u>\$ 17,627,734</u></u>	<u><u>\$ 7,612,645</u></u>	<u><u>\$ 1,703,368</u></u>	<u><u>\$ 8,311,720</u></u>

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
MAY 2021**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR PRIOR YR	PRIOR YR VAR
Intensive Care Unit (CCU) 4	7.5	5.5	35.2%	0.1	14183.0%	7.6	6.1	24.1%	1.8	331.7%
Cardiopulmonary	13.7	2.2	534.2%	2.1	542.4%	5.5	2.4	131.2%	2.4	128.3%
Cath Lab	-	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
Intensive Care Unit (ICU) 2	6.1	5.6	9.0%	0.4	1413.2%	3.1	6.1	-49.5%	0.1	4390.5%
5 Central	2.0	1.8	10.8%	1.9	9.2%	2.3	2.0	11.2%	2.5	-9.7%
Operating Room	2.0	1.8	11.0%	-	0.0%	2.1	2.0	2.7%	2.1	-0.8%
8 Central	1.4	0.9	47.5%	0.8	76.7%	1.6	1.0	56.0%	1.3	24.9%
Labor & Delivery	-	0.8	-100.0%	-	0.0%	1.4	0.9	53.5%	1.5	-4.6%
4 Central	0.3	1.5	-79.7%	0.5	-38.0%	1.2	1.6	-24.6%	1.2	1.3%
9 Central	1.4	2.5	-44.3%	0.2	581.3%	1.3	2.8	-54.5%	3.4	-62.7%
7 Central	1.8	4.4	-58.5%	-	0.0%	1.1	4.8	-76.8%	1.4	-21.3%
2 Central	-	-	0.0%	-	0.0%	0.8	-	0.0%	-	0.0%
Imaging - Diagnostics	1.8	0.9	92.4%	-	0.0%	1.0	1.0	-5.6%	1.5	-37.3%
6 Central	1.9	1.4	40.5%	0.8	132.7%	0.9	1.5	-43.2%	2.1	-58.6%
NURSING ORIENTATION	0.1	-	0.0%	-	0.0%	0.3	-	0.0%	0.3	20.8%
Disaster & Emergency Operations	0.6	-	0.0%	-	0.0%	0.3	-	0.0%	0.1	143.5%
6 West	0.3	0.3	2.8%	-	0.0%	0.2	0.3	-49.5%	0.2	-35.8%
5 West	-	-	0.0%	-	0.0%	0.0	-	0.0%	0.0	2.9%
3 West - Observation	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
4 EAST	-	-	0.0%	-	0.0%	-	-	0.0%	1.0	-100.0%
Sterile Processing	-	-	0.0%	0.3	-100.0%	-	-	0.0%	1.6	-100.0%
Emergency Department	-	-	0.0%	-	0.0%	-	-	0.0%	0.1	-100.0%
Imaging - CVI	-	-	0.0%	-	0.0%	-	-	0.0%	0.2	-100.0%
Imaging - Nuclear Medicine	-	-	0.0%	-	0.0%	-	-	0.0%	0.1	-100.0%
Laboratory - Chemistry	-	3.0	-100.0%	-	0.0%	-	3.3	-100.0%	0.6	-100.0%
Imaging - Ultrasound	-	0.5	-100.0%	-	0.0%	-	0.6	-100.0%	0.4	-100.0%
PM&R - Speech	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
Imaging - Cat Scan	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
PM&R - Physical	-	-	0.0%	-	0.0%	-	-	0.0%	2.1	-100.0%
Medical Staff	-	-	0.0%	-	0.0%	-	-	0.0%	0.4	-100.0%
3 West Observation	0.3	-	0.0%	-	0.0%	0.0	-	0.0%	-	0.0%
Human Resources	0.3	-	0.0%	-	0.0%	0.0	-	0.0%	-	0.0%
SUBTOTAL	41.5	33.2	25.1%	7.0	490.9%	30.8	36.6	-15.8%	28.3	8.7%
TRANSITION LABOR										
Laboratory - Chemistry	3.7	-	0.0%	3.0	22.3%	3.7	-	0.0%	3.0	22.7%
Intensive Care Unit (CCU) 4	-	-	0.0%	-	0.0%	-	-	0.0%	0.8	-100.0%
Inpatient Rehab - Therapy	-	-	0.0%	-	0.0%	-	-	0.0%	0.8	-100.0%
7 Central	-	-	0.0%	-	0.0%	-	-	0.0%	0.7	-100.0%
Neonatal Intensive Care	-	-	0.0%	-	0.0%	-	-	0.0%	0.5	-100.0%
PM&R - Occupational	-	-	0.0%	-	0.0%	-	-	0.0%	0.3	-100.0%
Intensive Care Unit (ICU) 2	-	-	0.0%	-	0.0%	-	-	0.0%	0.3	-100.0%
4 EAST	-	-	0.0%	-	0.0%	-	-	0.0%	0.1	-100.0%
9 Central	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
SUBTOTAL	3.7	-	0.0%	3.0	22.3%	3.7	-	0.0%	6.4	-42.4%
GRAND TOTAL	45.1	33.2	36.2%	10.0	350.9%	34.5	36.6	-5.7%	34.8	-0.7%

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY
MAY 2021**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
RT TEMPORARY LABOR	\$ 287,044	\$ 12,225	\$ 274,819	2248.0%	\$ 36,137	694.3%	\$ 807,165	\$ 105,827	\$ 701,338	662.7%	\$ 319,462	152.7%
ICU4 TEMPORARY LABOR	168,626	76,047	92,579	121.7%	851	19719.0%	1,350,555	658,634	691,921	105.1%	191,250	606.2%
8C TEMPORARY LABOR	24,357	7,987	16,370	205.0%	9,000	170.6%	214,598	61,321	153,277	250.0%	130,376	64.6%
TEMPORARY LABOR	-	-	-	100.0%	-	100.0%	140,407.90	-	140,408	100.0%	-	100.0%
5C TEMPORARY LABOR	33,957	24,875	9,082	36.5%	22,309	52.2%	285,350	215,459	69,891	32.4%	261,106	9.3%
L & D TEMPORARY LABOR	-	13,290	(13,290)	-100.0%	-	100.0%	182,042	114,999	67,043	58.3%	183,505	-0.8%
6C TEMPORARY LABOR	36,862.13	19,651	17,211	87.6%	11,185	229.6%	111,832.75	170,087	(58,254)	-34.2%	226,874	-50.7%
IMCU9 TEMPORARY LABOR	25,539	37,522	(11,983)	-31.9%	2,539	905.9%	171,668	324,649	(152,981)	-47.1%	388,754	-55.8%
7C TEMPORARY LABOR	32,191	61,208	(29,017)	-47.4%	986	3165.1%	154,914	529,376	(374,462)	-70.7%	153,645	0.8%
ALL OTHER	255,353	167,783	87,570	52.2%	55,668	358.7%	1,287,153	1,451,712	(164,559)	-11.3%	1,540,560	-16.4%
TOTAL TEMPORARY LABOR	\$ 863,929	\$ 420,588	\$ 443,341	105.4%	\$ 138,675	523.0%	\$ 4,705,685	\$ 3,632,064	\$ 1,073,621	29.6%	\$ 3,395,530	38.6%
CHEM TRANSITION LABOR	\$ 15,435.11	\$ -	\$ 15,435	100.0%	\$ 19,141	-19.4%	\$ 246,279	\$ -	\$ 246,279	100.0%	\$ 197,450	24.7%
ALL OTHER	-	-	-	100.0%	-	100.0%	-	-	-	100.0%	282,617	-100.0%
TOTAL TRANSITION LABOR	\$ 15,435	\$ -	\$ 15,435	0%	\$ 19,141	-19.4%	\$ 246,279	\$ -	\$ 246,279	0%	\$ 480,067	-48.7%
GRAND TOTAL TEMPORARY LABOR	\$ 879,364	\$ 420,588	\$ 458,776	109.1%	\$ 157,817	457.2%	\$ 4,951,964	\$ 3,632,064	\$ 1,319,900	36.3%	\$ 3,875,597	27.8%
OTHER PURCH SVCS	\$ 3,927	\$ -	\$ 3,927	100.0%	\$ 33,313	-88.2%	\$ 462,598	\$ -	\$ 462,598	100.0%	\$ 70,075	560.1%
ADM CONSULTANT FEES	(27,518)	18,500	(46,018)	-248.7%	34,949	-178.7%	726,489	273,000	453,489	166.1%	349,197	108.0%
MISSION FITNESS CONTRACT PURCH SVC	61,734	5,849	55,885	955.5%	40,942	50.8%	497,632	45,819	451,813	986.1%	464,307	7.2%
OR FEES (PERFUSION SERVICES)	8,671	34,166	(25,495)	-74.6%	48,804	-82.2%	442,138	273,328	168,810	61.8%	272,224	62.4%
CONSULTANT FEES	3,163.00	-	3,163	100.0%	-	100.0%	150,300.00	-	150,300	100.0%	-	100.0%
COMM REL ADVERTISMENT PURCH SVCS	117,212	27,542	89,670	325.6%	15,943	635.2%	353,903	220,336	133,567	60.6%	362,820	-2.5%
PT ACTS COLLECTION FEES	89,862	56,946	32,916	57.8%	110,057	-18.3%	580,537	455,568	124,969	27.4%	2,211,333	-73.7%
REF LAB ARUP PURCH SVCS	71,665	44,566	27,099	60.8%	46,001	55.8%	499,483	386,890	112,593	29.1%	519,857	-3.9%
COMM HEALTH OTHER PURCH SVCS	20,760.00	1,560	19,200	1230.8%	309	6628.9%	123,434.95	12,480	110,955	889.1%	12,486	888.6%
ADM APPRAISAL DIST FEE	24,981	-	24,981	100.0%	-	100.0%	214,330	121,876	92,454	75.9%	168,987	26.8%
OBLD OTHER PURCH SVCS	18,672	7,438	11,234	151.0%	7,009	166.4%	141,713	59,504	82,209	138.2%	59,503	138.2%
ADM PHYS RECRUITMENT	18,046.23	9,500	8,546	90.0%	2,948	512.1%	184,839.22	104,000	80,839	77.7%	220,058	-16.0%
MED ASSETS CONTRACT	24,159	-	24,159	100.0%	24,073	0.4%	213,591	141,249	72,342	51.2%	287,847	-25.8%
HR RECRUITING FEES	6,621	15,750	(9,129)	-58.0%	2,495	165.4%	221,447	156,200	65,247	41.8%	261,096	-15.2%
FA AUDIT FEES - INTERNAL	26,880.00	7,687	19,193	249.7%	-	100.0%	123,360.00	61,496	61,864	100.6%	71,720	72.0%
CREDIT CARD FEES	25,194	23,866	1,328	5.6%	17,457	44.3%	242,268	187,078	55,190	29.5%	187,334	29.3%
COMM REL MEDIA PLACEMENT	(81,690)	34,808	(116,498)	-334.7%	50,356	-262.2%	327,186	278,464	48,722	17.5%	294,083	11.3%
TS OTHER PURCH SVCS	14,065.21	4,250	9,815	230.9%	7,959	76.7%	79,597.26	36,791	42,806	116.3%	35,738	122.7%
CVS CONTRACT PURCH SVC	8,072.37	3,498	4,574	130.8%	3,553	127.2%	62,352.72	27,984	34,369	122.8%	27,988	122.8%
NSG ED OTHER PURCH SVCS	9,112.97	-	9,113	100.0%	6,491	40.4%	78,312.19	59,059	19,253	32.6%	89,815	-12.8%
4E OTHER PURCH SVCS	(472.88)	12,155	(12,628)	-103.9%	(6,691)	-92.9%	76,274.34	97,240	(20,966)	-21.6%	88,793	-14.1%
ADMIN OTHER FEES	5,440.71	4,500	941	20.9%	13,102	-58.5%	113,298.59	136,000	(22,701)	-16.7%	207,130	-45.3%
UC-WEST CLINIC - PURCH SVCS-OTHER	29,656	26,259	3,397	12.9%	24,877	19.2%	209,290	227,452	(18,162)	-8.0%	232,878	-10.1%
MED STAFF REVIEW FEES	6,733.47	13,833	(7,100)	-51.3%	6,265	7.5%	57,443.41	110,664	(53,221)	-48.1%	52,498	9.4%
PH CONTRACT PURCH SVC	7,065.17	16,108	(9,043)	-56.1%	8,901	-20.6%	67,202.26	128,864	(61,662)	-47.9%	74,979	-10.4%
ADMIN LEGAL FEES	113,857	47,709	66,148	138.6%	26,419	331.0%	319,275	381,672	(62,397)	-16.3%	526,488	-39.4%
PI FEES (TRANSITION NURSE PROGRAM)	13,249.40	21,650	(8,401)	-38.8%	35,386	-62.6%	135,945.42	210,180	(74,235)	-35.3%	367,064	-63.0%
UC-CPC JBS PARKWAY PURCH SVCS-OTHER	48,275.76	50,615	(2,339)	-4.6%	23,123	108.8%	396,571	438,254	(41,683)	-9.5%	391,722	1.2%
HISTOLOGY SERVICES	28,771	35,173	(6,402)	-18.2%	22,681	26.9%	213,277	304,520	(91,243)	-30.0%	306,745	-30.5%
ADM CONTRACT STRYKER	11,257.98	40,547	(29,289)	-72.2%	22,280	-49.5%	113,300.82	211,466	(98,165)	-46.4%	169,183	-33.0%
LD OTHER PURCH SVCS	72,752.54	91,667	(18,914)	-20.6%	64,402	13.0%	611,818.44	733,336	(121,518)	-16.6%	662,084	-7.6%
HK SVC CONTRACT PURCH SVC	75,413	87,599	(12,186)	-13.9%	69,483	8.5%	593,065	734,728	(141,663)	-19.3%	739,305	-19.8%
PHARMACY SERVICES	26,555.91	10,478	16,078	153.4%	5,601	374.1%	161,671.62	370,134	(208,462)	-56.3%	86,580	86.7%
ECHDA OTHER PURCH SVCS	191,792	179,821	11,971	6.7%	231,710	-17.2%	1,202,836	1,438,568	(235,732)	-16.4%	1,805,041	-33.4%
PRIMARY CARE WEST OTHER PURCH SVCS	39,929.89	47,300	(7,370)	-15.6%	37,671	6.0%	158,333.77	378,400	(220,066)	-58.2%	392,397	-59.6%
MISSION FITNESS OTHER PURCH SVCS	16,152.03	73,981	(57,829)	-78.2%	9,582	68.6%	85,016.83	591,848	(506,831)	-85.6%	73,671	15.4%
ALL OTHERS	1,747,903	1,869,002	(121,099)	-6.5%	2,145,493	-18.5%	15,450,214	15,557,044	(106,830)	-0.7%	21,186,214	-27.1%
TOTAL PURCHASED SERVICES	\$ 3,652,784	\$ 3,608,985	\$ 43,799	1.2%	\$ 3,801,843	-3.9%	\$ 31,668,243	\$ 30,378,074	\$ 1,290,169	4.2%	\$ 37,565,221	-15.7%



Financial Presentation

For the Month Ended

May 31, 2021

Volume



Admissions

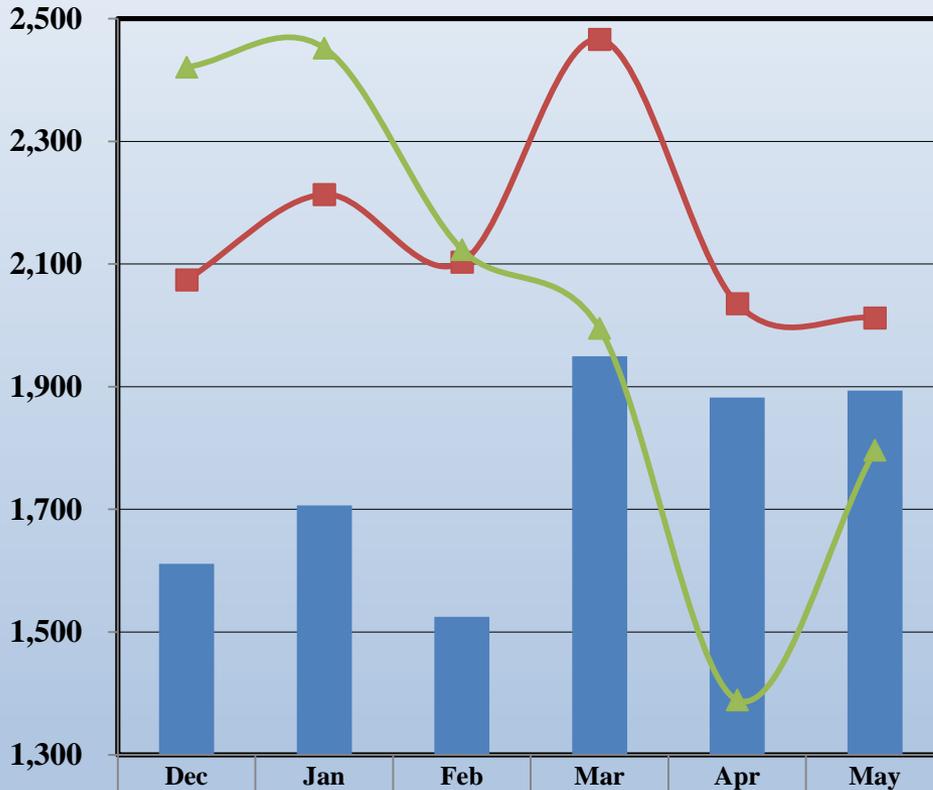
Total – Adults and NICU



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	991	1,050	945
Var %		-5.6%	4.9%
Year-To-Date	8,070	9,091	8,819
Var %		-11.2%	-8.5%
Annualized	12,139	13,751	13,486
Var %		-11.7%	-10.0%

Adjusted Admissions

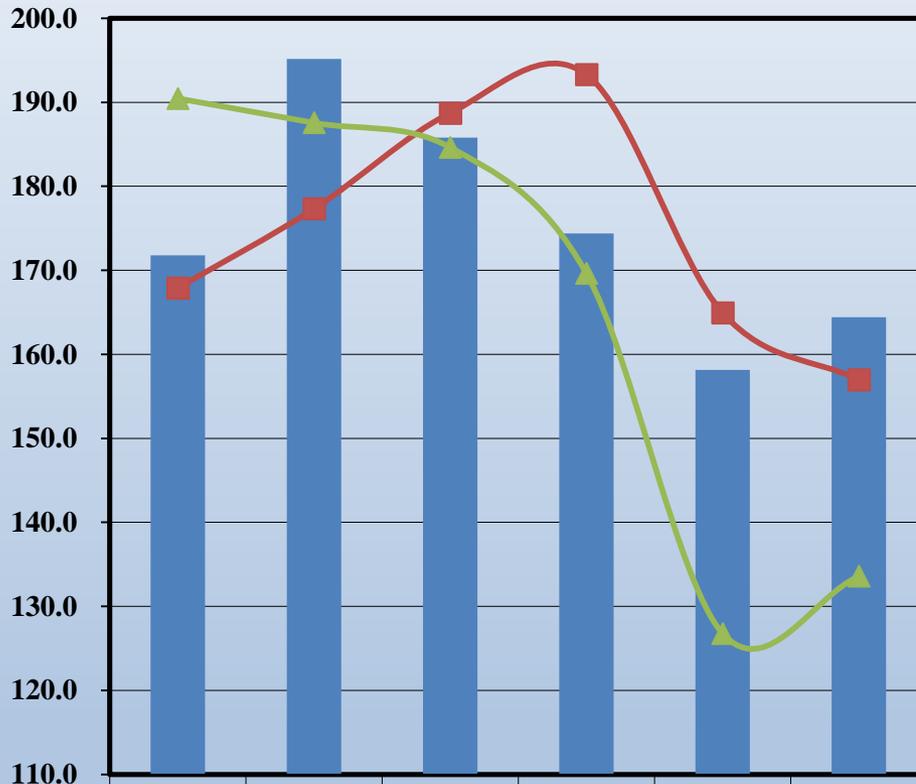
Including Acute & Rehab Unit



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,894	2,012	1,796
Var %		-5.9%	5.4%
Year-To-Date	14,298	17,160	16,870
Var %		-16.7%	-15.2%
Annualized	21,841	26,145	26,045
Var %		-16.5%	-16.1%

	Dec	Jan	Feb	Mar	Apr	May
Act	1,611	1,707	1,525	1,950	1,883	1,894
Bud	2,074	2,214	2,103	2,467	2,035	2,012
Prior	2,421	2,452	2,124	1,995	1,389	1,796

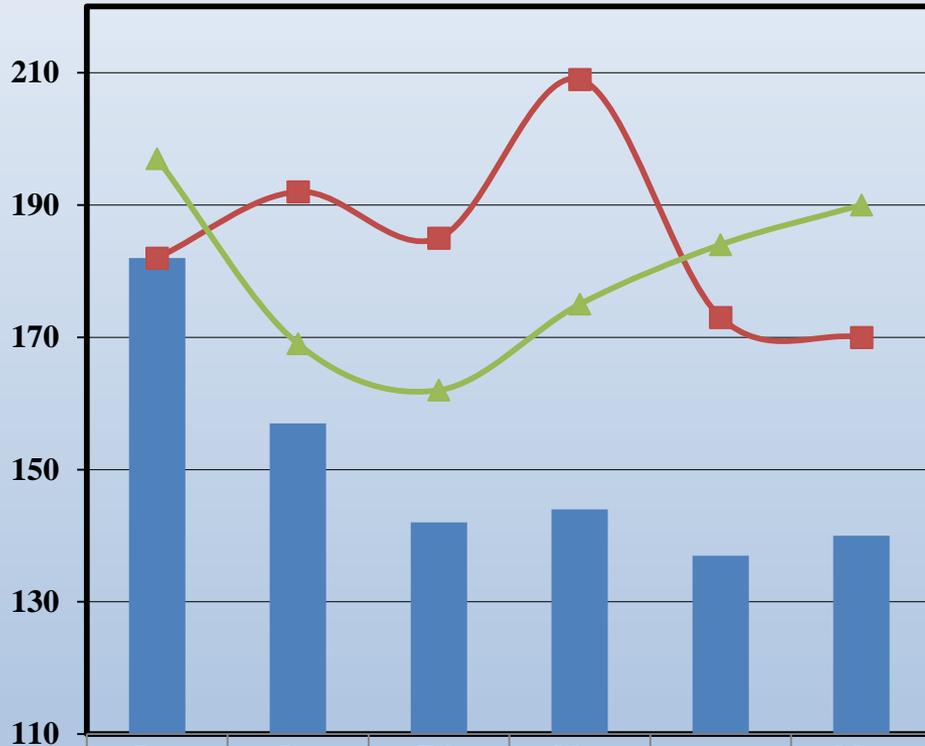
Average Daily Census



Act	171.8	195.2	185.8	174.4	158.1	164.4
Bud	167.9	177.3	188.7	193.3	164.9	157.0
Prior	190.5	187.5	184.6	169.6	126.8	133.6

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	164.4	157.0	133.6
Var %		4.7%	23.1%
Year-To-Date	176.0	173.3	166.8
Var %		1.5%	5.5%
Annualized	171.0	175.9	169.9
Var %		-2.8%	0.7%

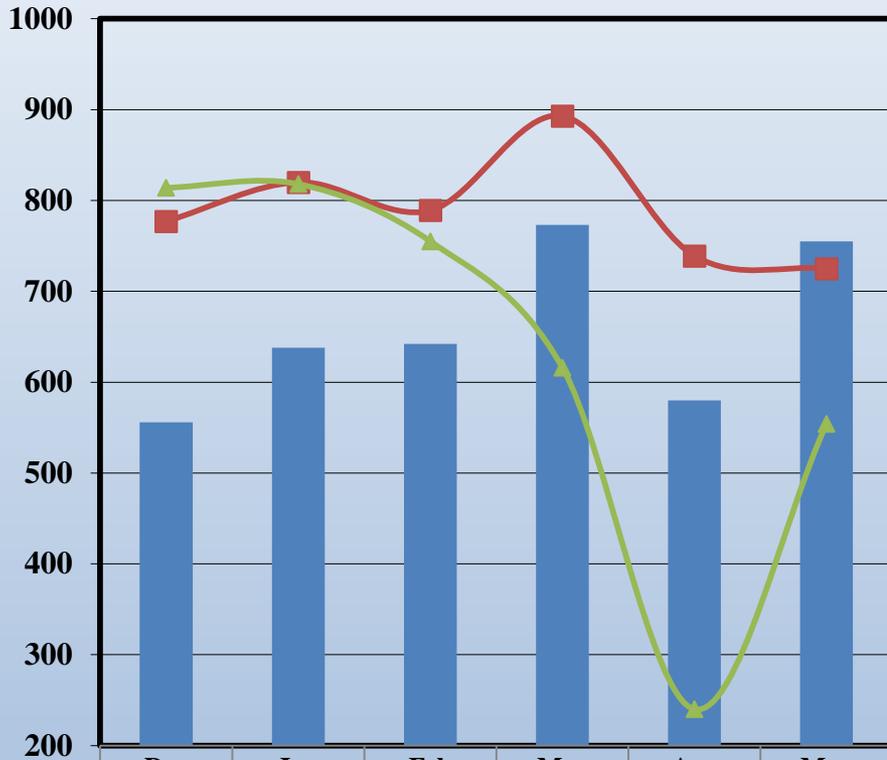
Deliveries



	Dec	Jan	Feb	Mar	Apr	May
Act	182	157	142	144	137	140
Bud	182	192	185	209	173	170
Prior	197	169	162	175	184	190

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	140	170	190
Var %		-17.6%	-26.3%
Year-To-Date	1,259	1,471	1,431
Var %		-14.4%	-12.0%
Annualized	1,962	2,141	2,207
Var %		-8.4%	-11.1%

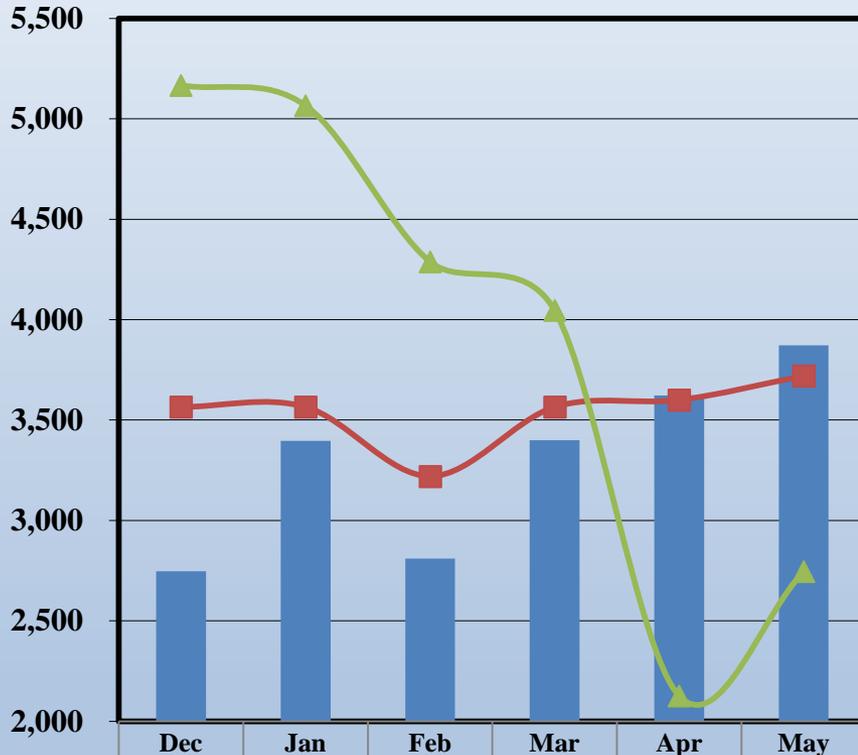
Total Surgical Cases



	Dec	Jan	Feb	Mar	Apr	May
Act	556	638	642	773	580	755
Bud	777	820	789	893	739	725
Prior	814	818	755	616	240	554

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	755	725	554
Var %		4.1%	36.3%
Year-To-Date	5,363	6,283	5,500
Var %		-14.6%	-2.5%
Annualized	8,016	9,538	8,874
Var %		-16.0%	-9.7%

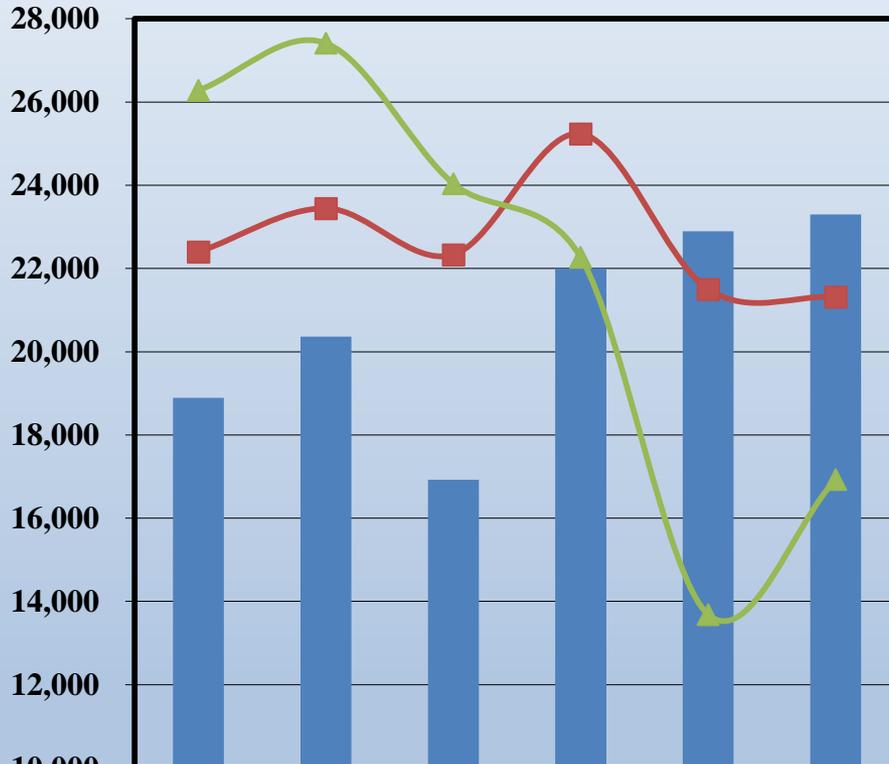
Emergency Room Visits



■ Act	2,747	3,397	2,810	3,399	3,622	3,872
■ Bud	3,565	3,565	3,220	3,565	3,600	3,720
▲ Prior	5,167	5,066	4,288	4,046	2,126	2,745

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	3,872	3,720	2,745
Var %		4.1%	41.1%
Year-To-Date	26,158	28,250	32,763
Var %		-7.4%	-20.2%
Annualized	38,513	46,494	50,576
Var %		-17.2%	-23.9%

Total Outpatient Occasions of Service



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	23,295	21,317	16,931
Var %		9.3%	37.6%
Year-To-Date	167,782	180,581	181,355
Var %		-7.1%	-7.5%
Annualized	249,008	276,670	279,034
Var %		-10.0%	-10.8%

	Dec	Jan	Feb	Mar	Apr	May
Act	18,892	20,365	16,924	22,001	22,894	23,295
Bud	22,395	23,445	22,332	25,237	21,499	21,317
Prior	26,279	27,413	24,037	22,266	13,686	16,931

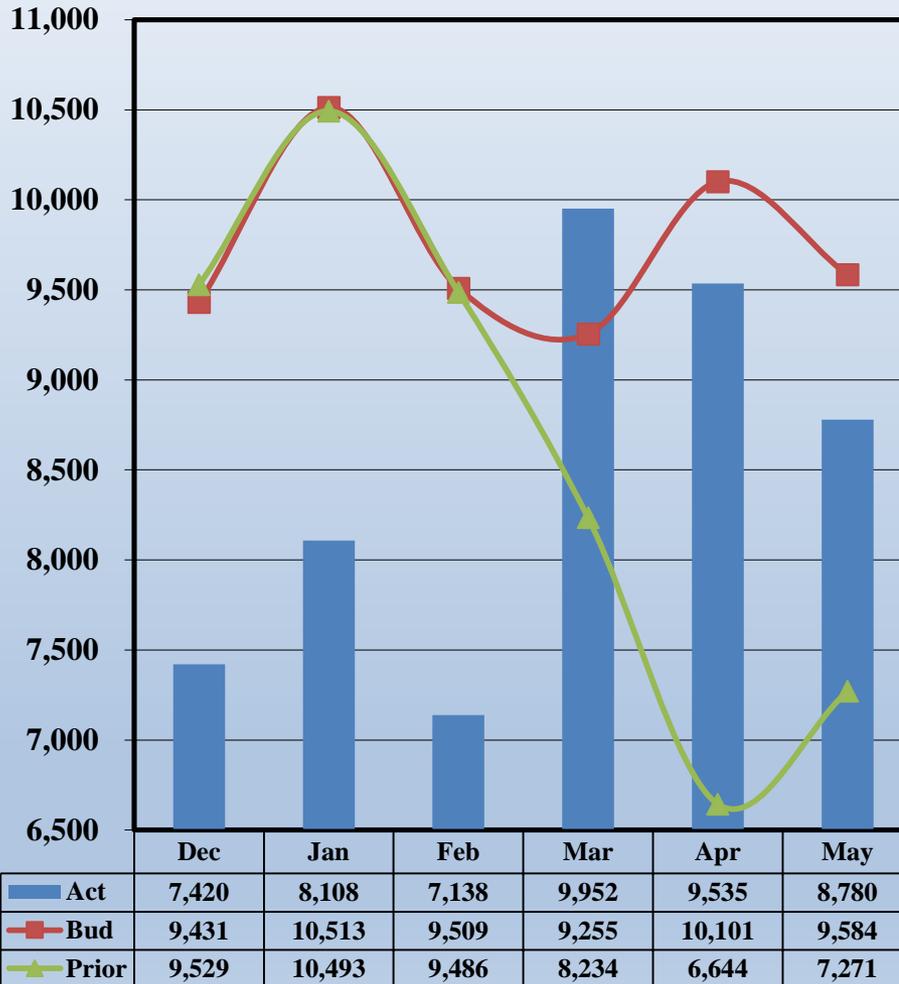
Urgent Care Visits

(JBS Clinic, West University & 42nd Street)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,338	1,607	1,284
Var %		45.5%	82.1%
Year-To-Date	19,984	13,914	17,649
Var %		43.6%	13.2%
Annualized	27,601	23,102	24,414
Var %		19.5%	13.1%

Total ProCare Office Visits



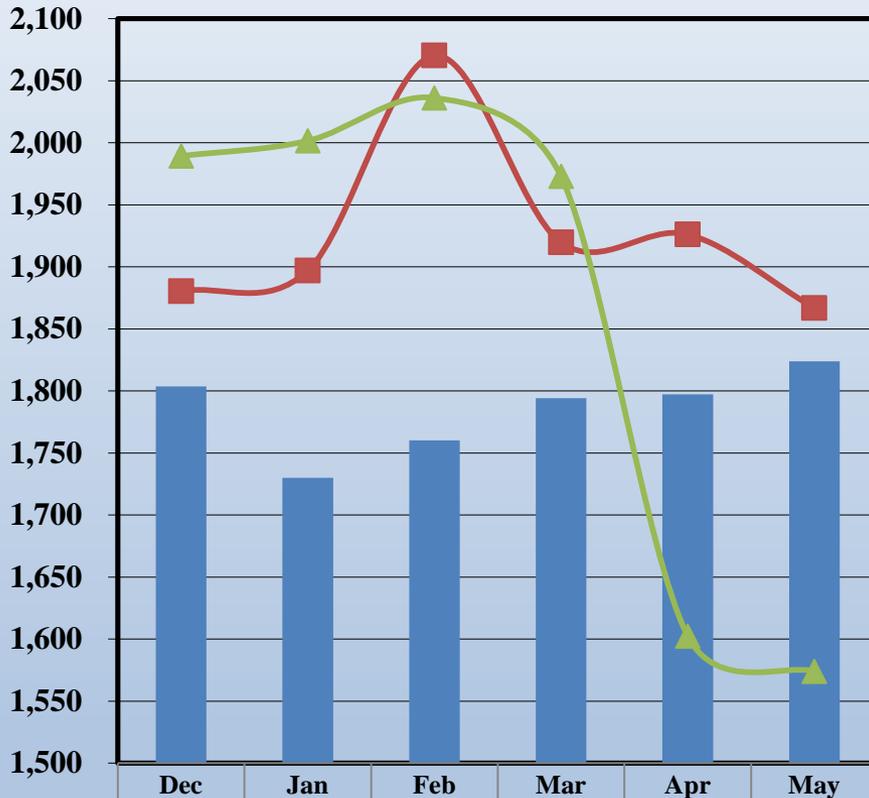
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	8,780	9,584	7,271
Var %		-8.4%	20.8%
Year-To-Date	66,349	77,229	71,155
Var %		-14.1%	-6.8%
Annualized	100,317	114,484	109,263
Var %		-12.4%	-8.2%

Staffing



Blended FTE's

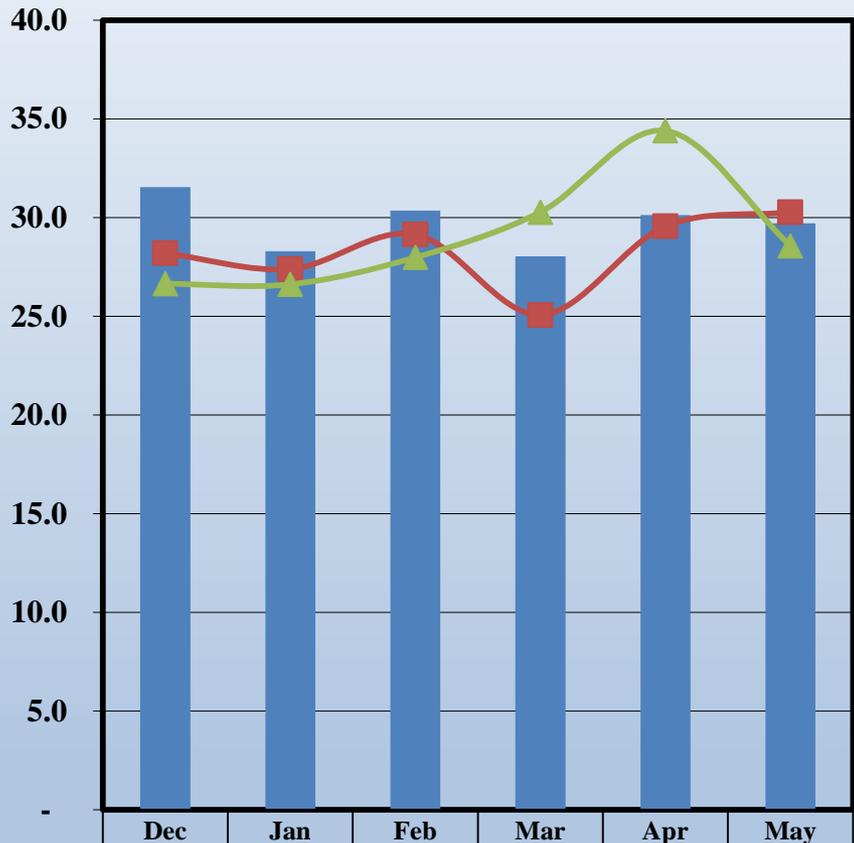
Including Contract Labor and Management Services



Act	1,804	1,730	1,760	1,794	1,797	1,824
Bud	1,881	1,897	2,070	1,920	1,926	1,867
Prior	1,989	2,002	2,036	1,973	1,602	1,574

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,824	1,867	1,574
Var %		-2.3%	15.9%
Year-To-Date	1,793	1,919	1,901
Var %		-6.6%	-5.7%
Annualized	1,776	1,966	1,925
Var %		-9.6%	-7.7%

Paid Hours per Adjusted Patient Day *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	29.7	30.3	28.6
Var %		-1.8%	4.0%
Year-To-Date	29.0	28.6	29.1
Var %		1.4%	-0.3%
Annualized	28.5	28.5	28.7
Var %		0.0%	-0.7%

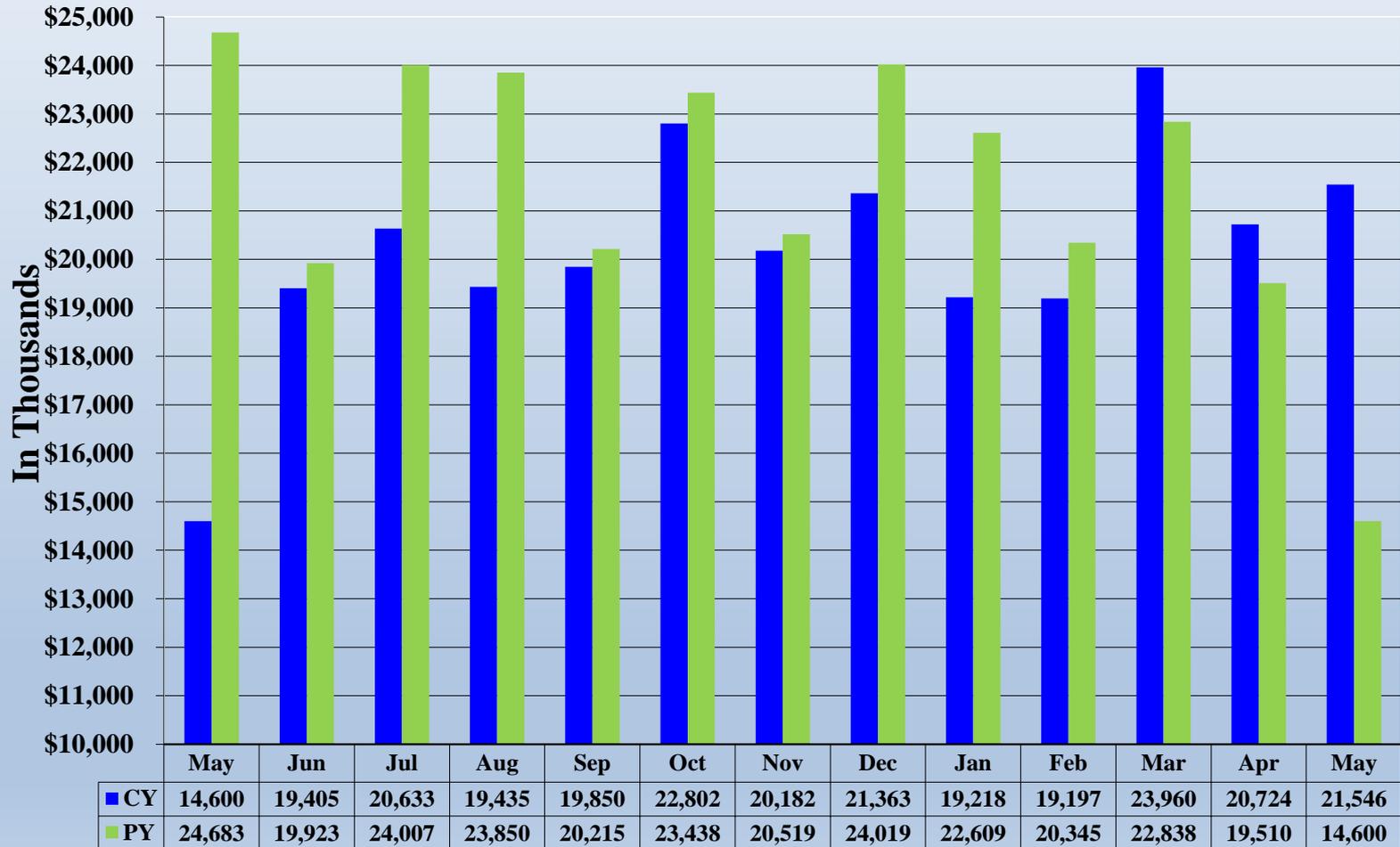
	Dec	Jan	Feb	Mar	Apr	May
Act	31.5	28.3	30.4	28.0	30.1	29.7
Bud	28.2	27.4	29.2	25.1	29.6	30.3
Prior	26.7	26.6	28.0	30.3	34.4	28.6

Accounts Receivable



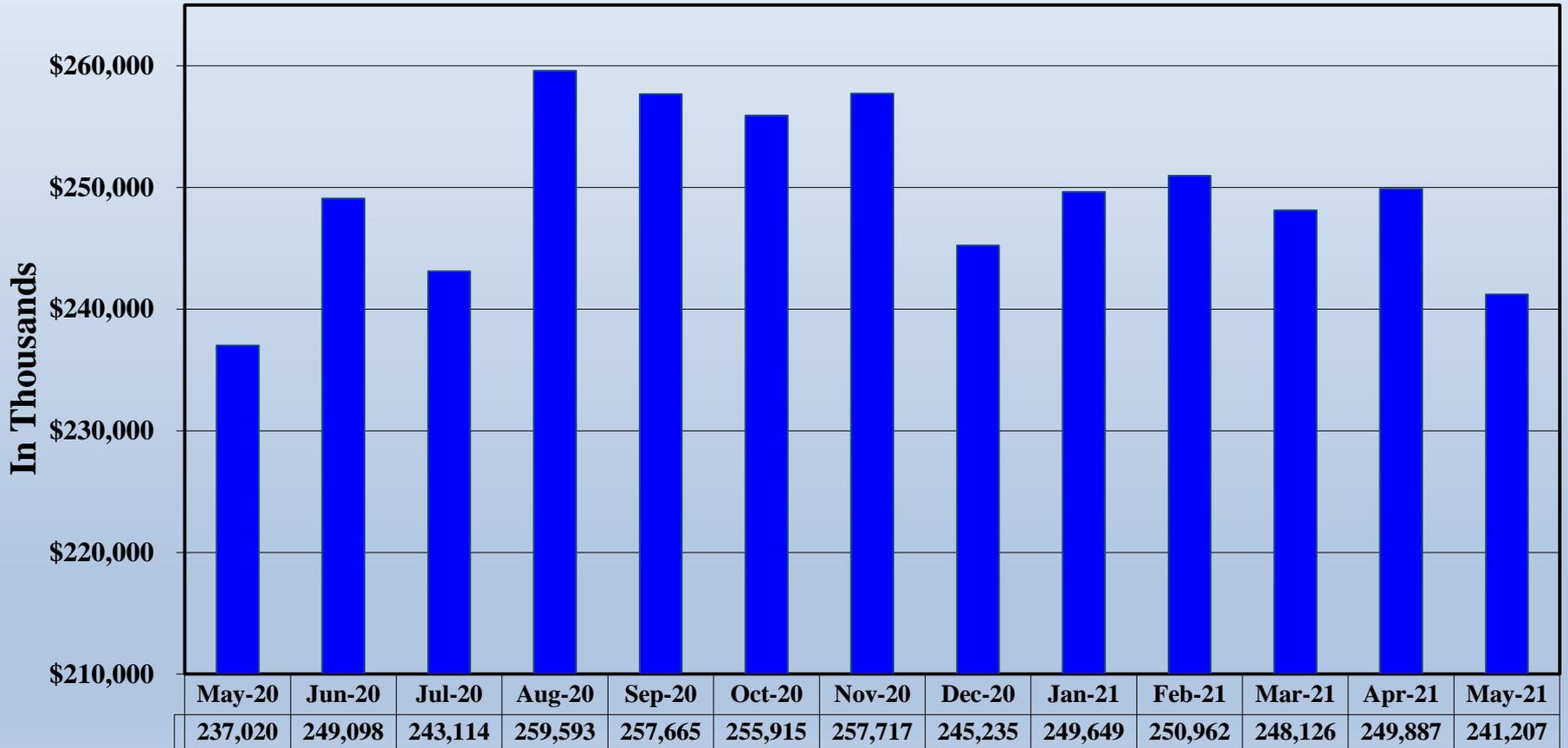
Total AR Cash Receipts

13 Month Trending



Total Accounts Receivable – Gross

Thirteen Month Trending



Revenues & Revenue Deductions



Total Patient Revenues

(Ector County Hospital District)



	Dec	Jan	Feb	Mar	Apr	May
Act	\$100.7	\$109.0	\$100.4	\$110.4	\$105.7	\$108.1
Bud	\$108.1	\$111.7	\$106.2	\$118.5	\$99.9	\$100.7
Prior	\$115.9	\$115.7	\$107.4	\$100.9	\$67.8	\$88.2

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 108.1	\$ 100.7	\$ 88.2
Var %		7.3%	22.6%
Year-To-Date	\$ 845.5	\$ 857.0	\$ 814.6
Var %		-1.3%	3.8%
Annualized	\$ 1,240.8	\$ 1,300.9	\$ 1,251.4
Var %		-4.6%	-0.8%

Total Net Patient Revenues

In Millions



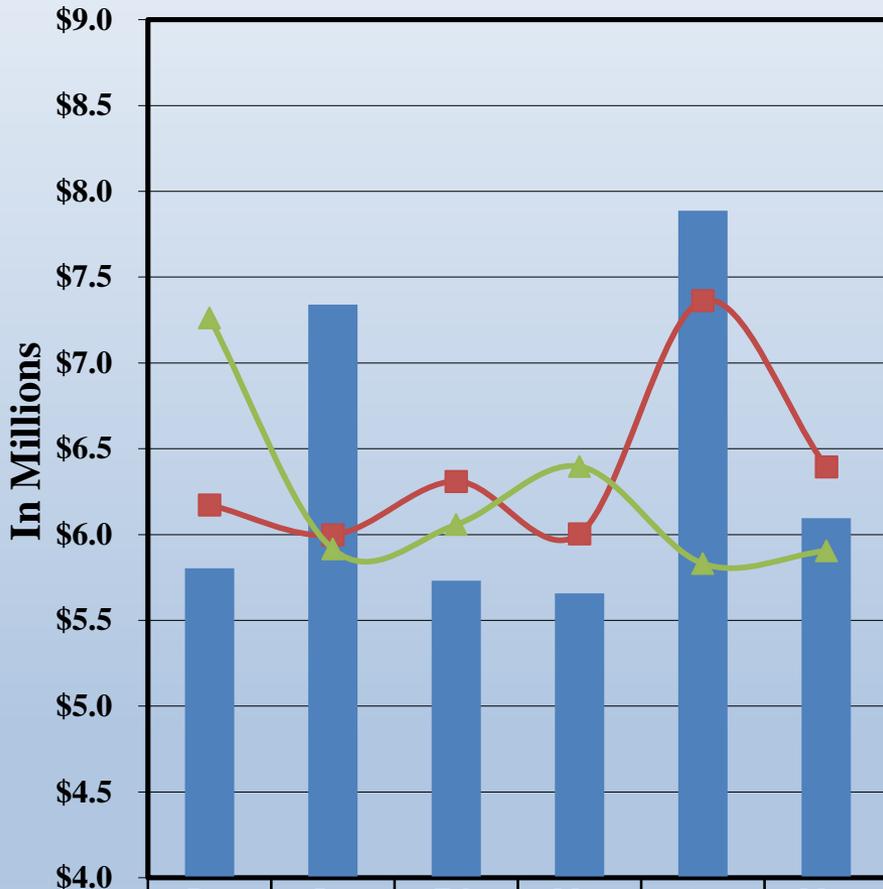
Act	\$23.3	\$24.9	\$22.9	\$25.4	\$23.7	\$24.1
Bud	\$24.6	\$25.1	\$23.4	\$25.9	\$22.1	\$22.8
Prior	\$28.9	\$20.2	\$24.3	\$26.3	\$12.1	\$18.4

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 24.1	\$ 22.8	\$ 18.4
Var %		5.8%	31.5%
Year-To-Date	\$ 193.6	\$ 191.8	\$ 182.3
Var %		0.9%	6.2%
Annualized	\$ 291.2	\$ 298.6	\$ 275.5
Var %		-2.5%	5.7%

Other Revenue

(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income



Act	\$5.8	\$7.3	\$5.7	\$5.7	\$7.9	\$6.1
Bud	\$6.2	\$6.0	\$6.3	\$6.0	\$7.4	\$6.4
Prior	\$7.3	\$5.9	\$6.1	\$6.4	\$5.8	\$5.9

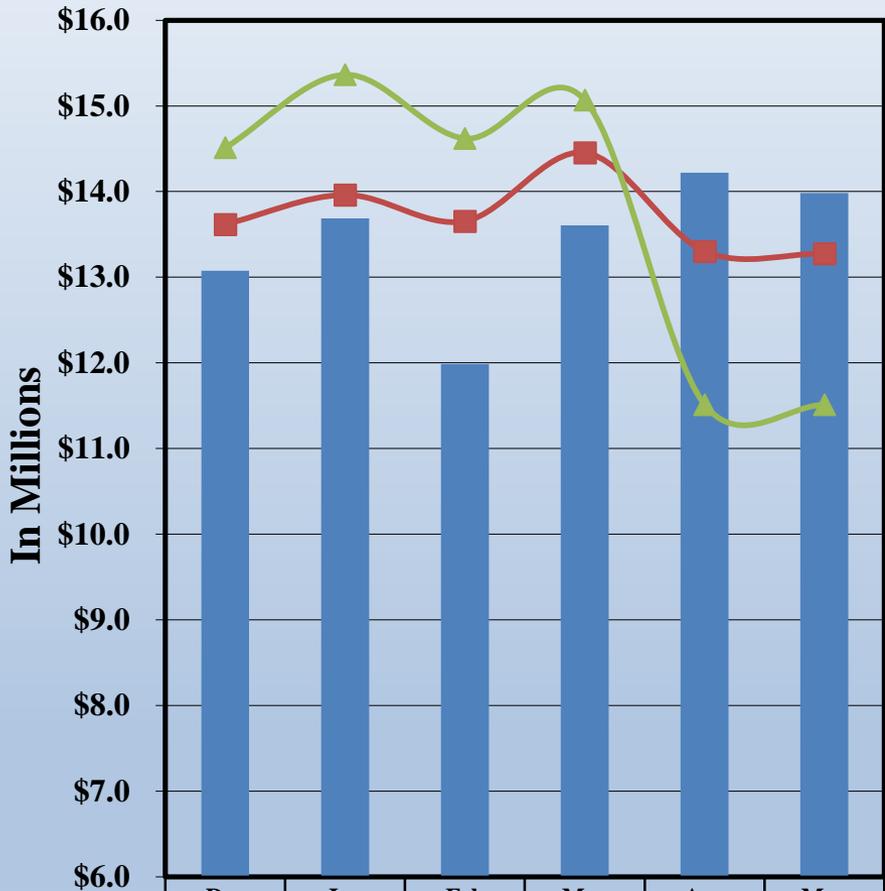
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 6.1	\$ 6.4	\$ 5.9
Var %		-4.7%	3.2%
Year-To-Date	\$ 50.3	\$ 50.7	\$ 50.6
Var %		-0.9%	-0.7%
Annualized	\$ 72.3	\$ 81.6	\$ 77.2
Var %		-11.4%	-6.4%

Operating Expenses



Salaries, Wages & Contract Labor

(Ector County Hospital District)

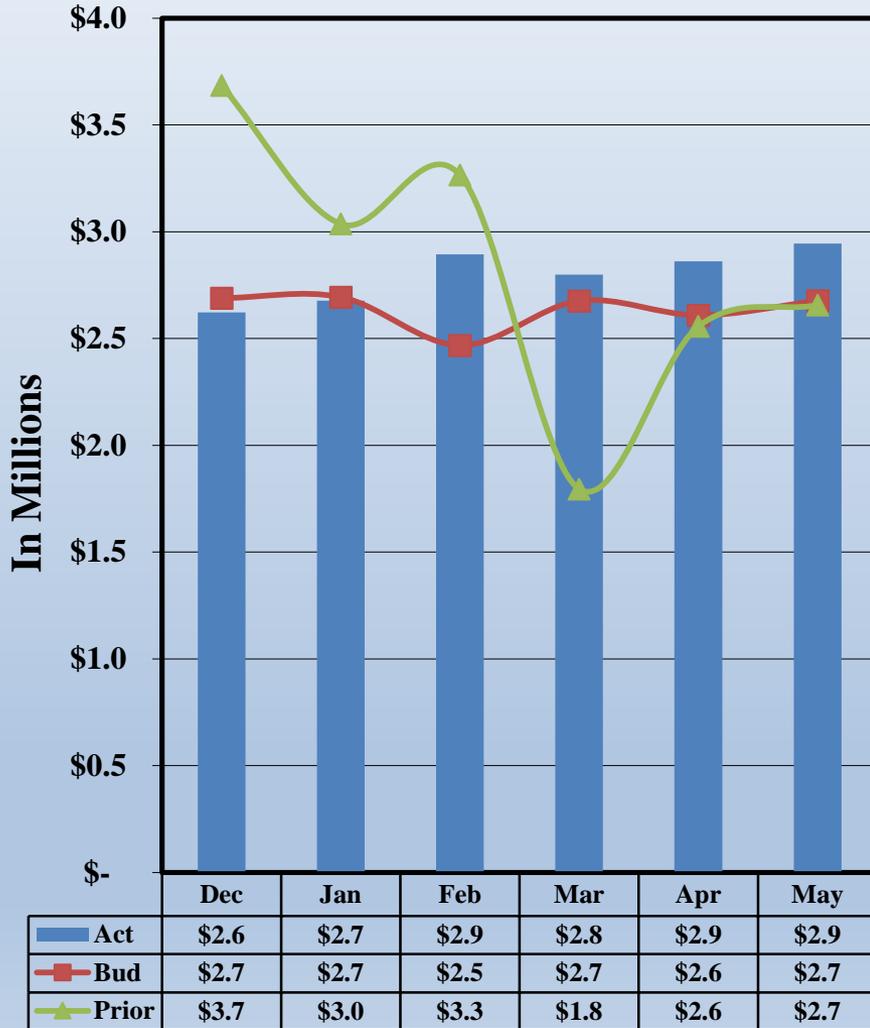


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 14.0	\$ 13.3	\$ 11.5
Var %		5.3%	21.7%
Year-To-Date	\$ 108.7	\$ 109.3	\$ 112.4
Var %		-0.5%	-3.3%
Annualized	\$ 160.3	\$ 167.6	\$ 170.8
Var %		-4.4%	-6.1%

	Dec	Jan	Feb	Mar	Apr	May
Act	\$13.1	\$13.7	\$12.0	\$13.6	\$14.2	\$14.0
Bud	\$13.6	\$14.0	\$13.7	\$14.5	\$13.3	\$13.3
Prior	\$14.5	\$15.4	\$14.6	\$15.1	\$11.5	\$11.5

Employee Benefit Expense

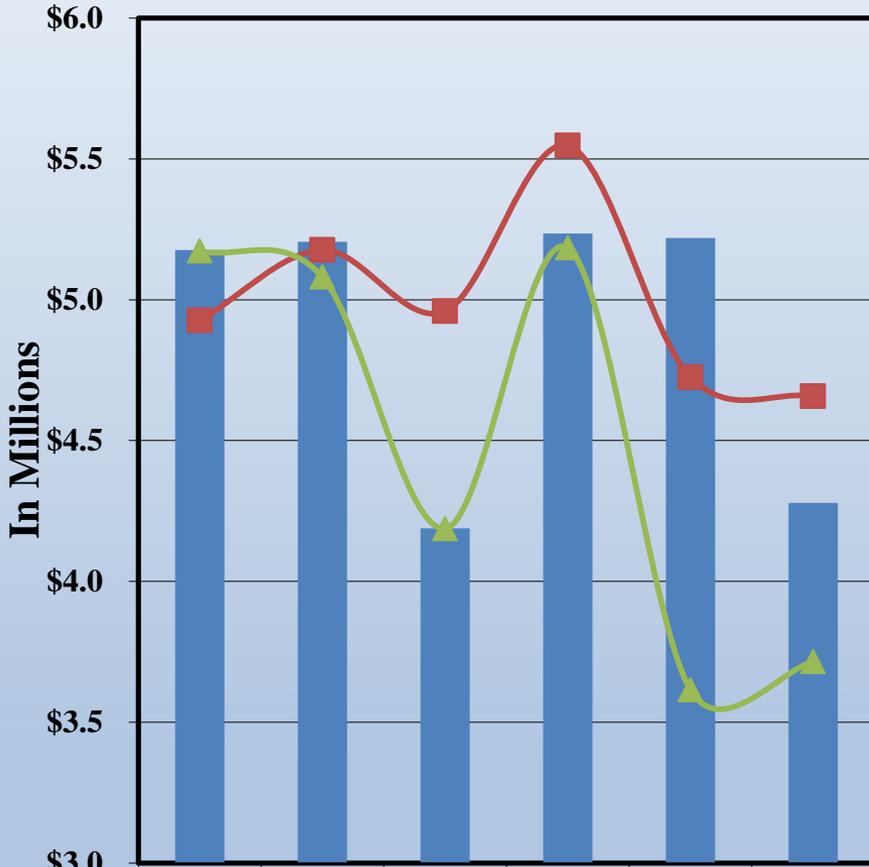
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 2.9	\$ 2.7	\$ 2.7
Var %		10.0%	10.9%
Year-To-Date	\$ 22.2	\$ 21.1	\$ 22.4
Var %		4.8%	-1.2%
Annualized	\$ 29.9	\$ 33.1	\$ 33.5
Var %		-9.7%	-10.7%

Supply Expense

(Ector County Hospital District)

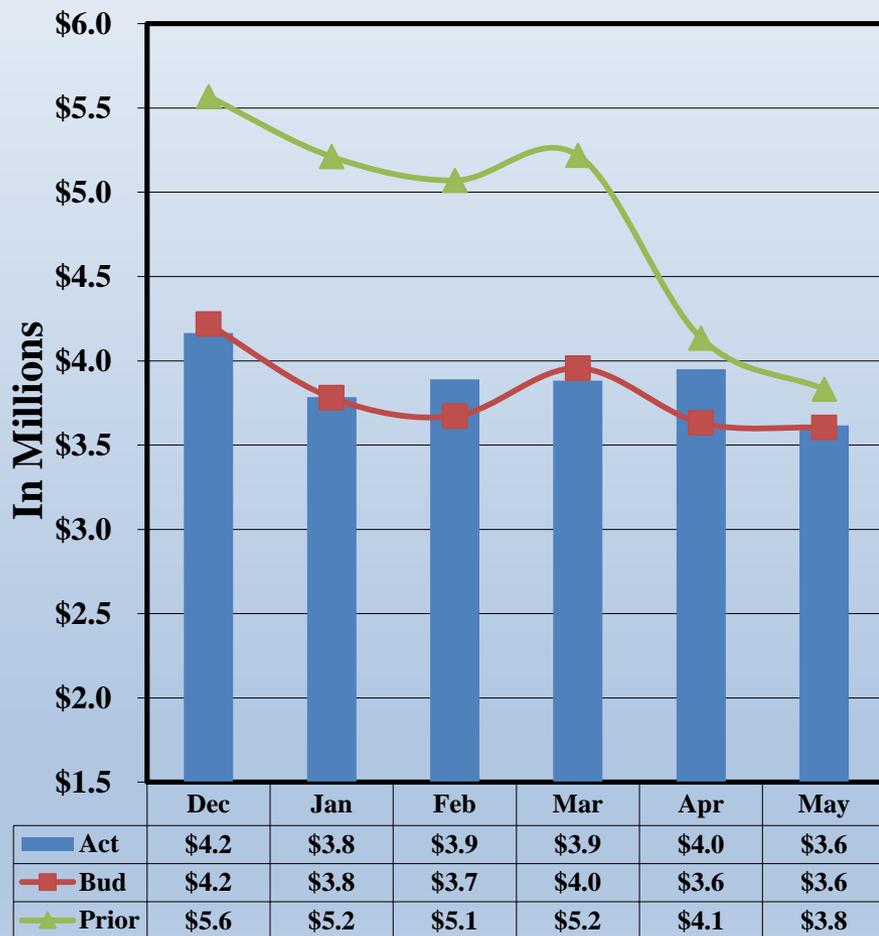


	Dec	Jan	Feb	Mar	Apr	May
Act	\$5.2	\$5.2	\$4.2	\$5.2	\$5.2	\$4.3
Bud	\$4.9	\$5.2	\$5.0	\$5.5	\$4.7	\$4.7
Prior	\$5.2	\$5.1	\$4.2	\$5.2	\$3.6	\$3.7

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 4.3	\$ 4.7	\$ 3.7
Var %		-8.1%	15.2%
Year-To-Date	\$ 39.6	\$ 39.8	\$ 36.7
Var %		-0.4%	7.8%
Annualized	\$ 57.3	\$ 60.5	\$ 55.0
Var %		-5.3%	4.2%

Purchased Services

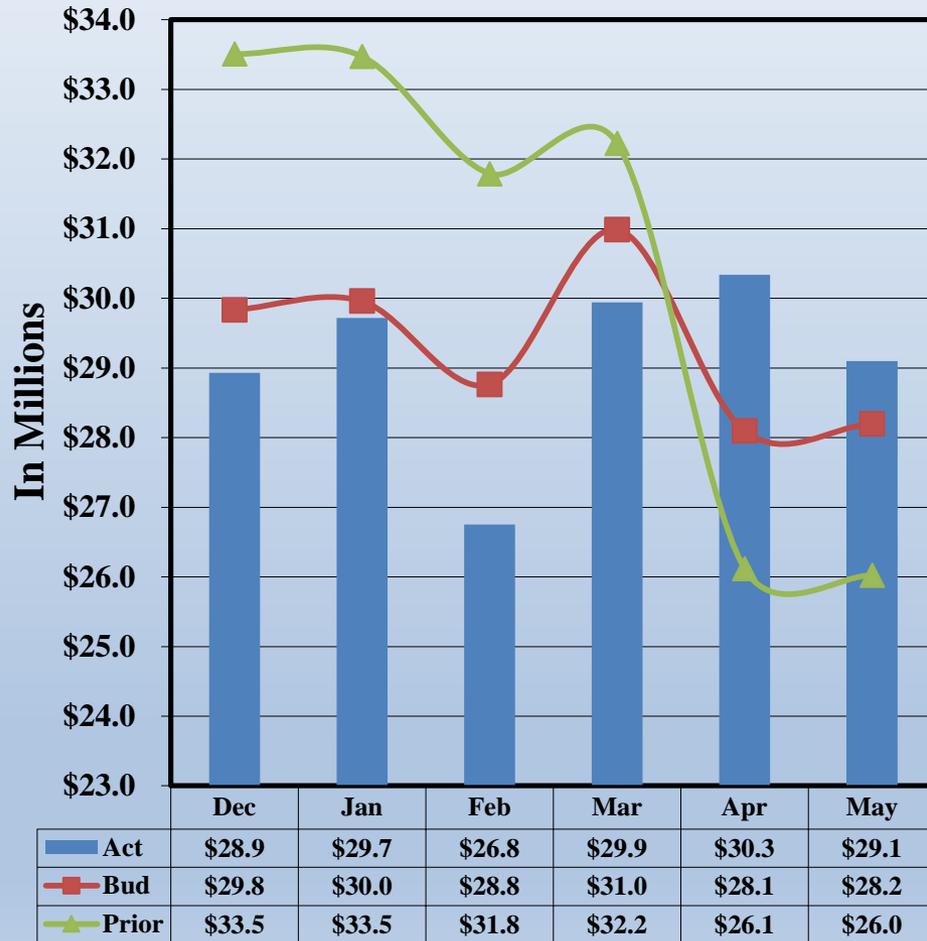
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 3.6	\$ 3.6	\$ 3.8
Var %		0.4%	-5.6%
Year-To-Date	\$ 31.4	\$ 30.3	\$ 38.7
Var %		3.6%	-18.9%
Annualized	\$ 47.2	\$ 49.6	\$ 59.9
Var %		-4.8%	-21.2%

Total Operating Expense

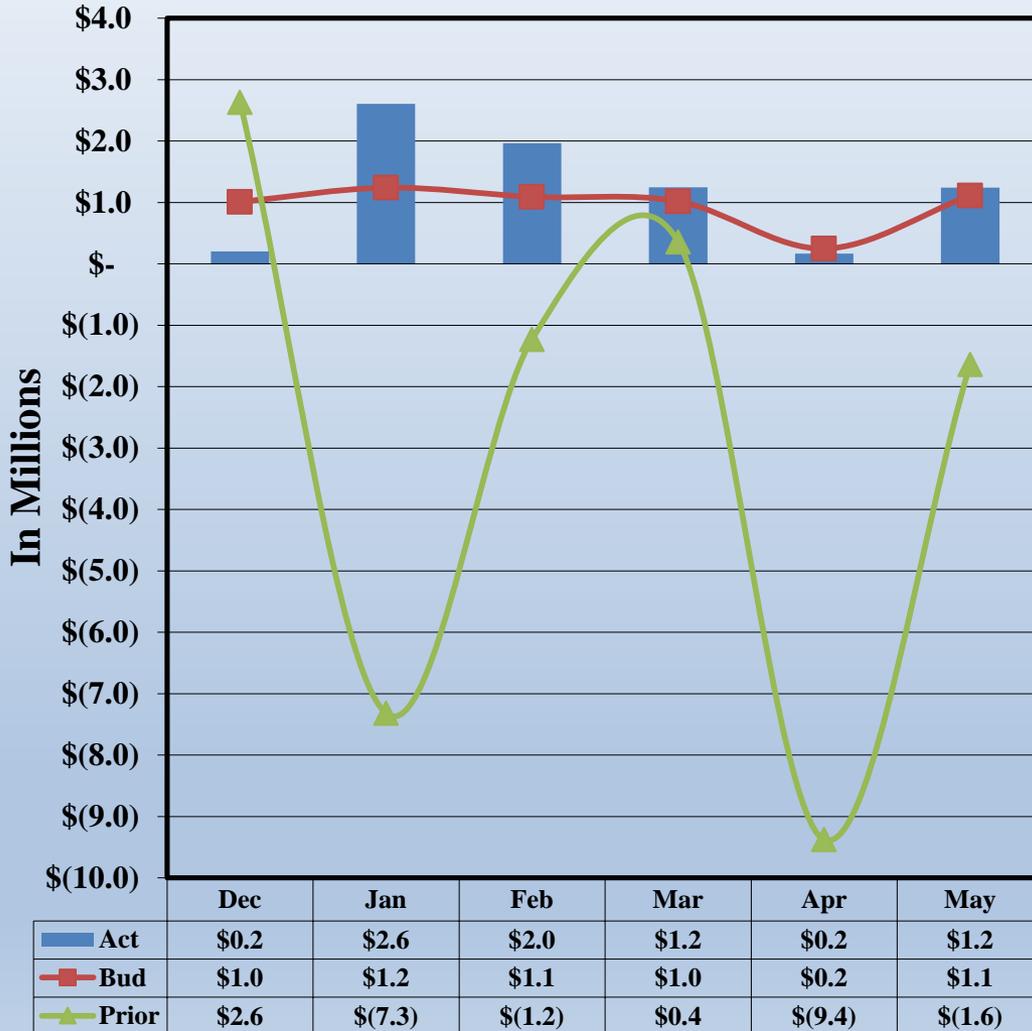
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 29.1	\$ 28.2	\$ 26.0
Var %		3.2%	11.8%
Year-To-Date	\$ 234.6	\$ 234.1	\$ 246.8
Var %		0.2%	-4.9%
Annualized	\$ 343.3	\$ 362.9	\$ 373.5
Var %		-5.4%	-8.1%

Operating EBIDA

Ector County Hospital District Operations

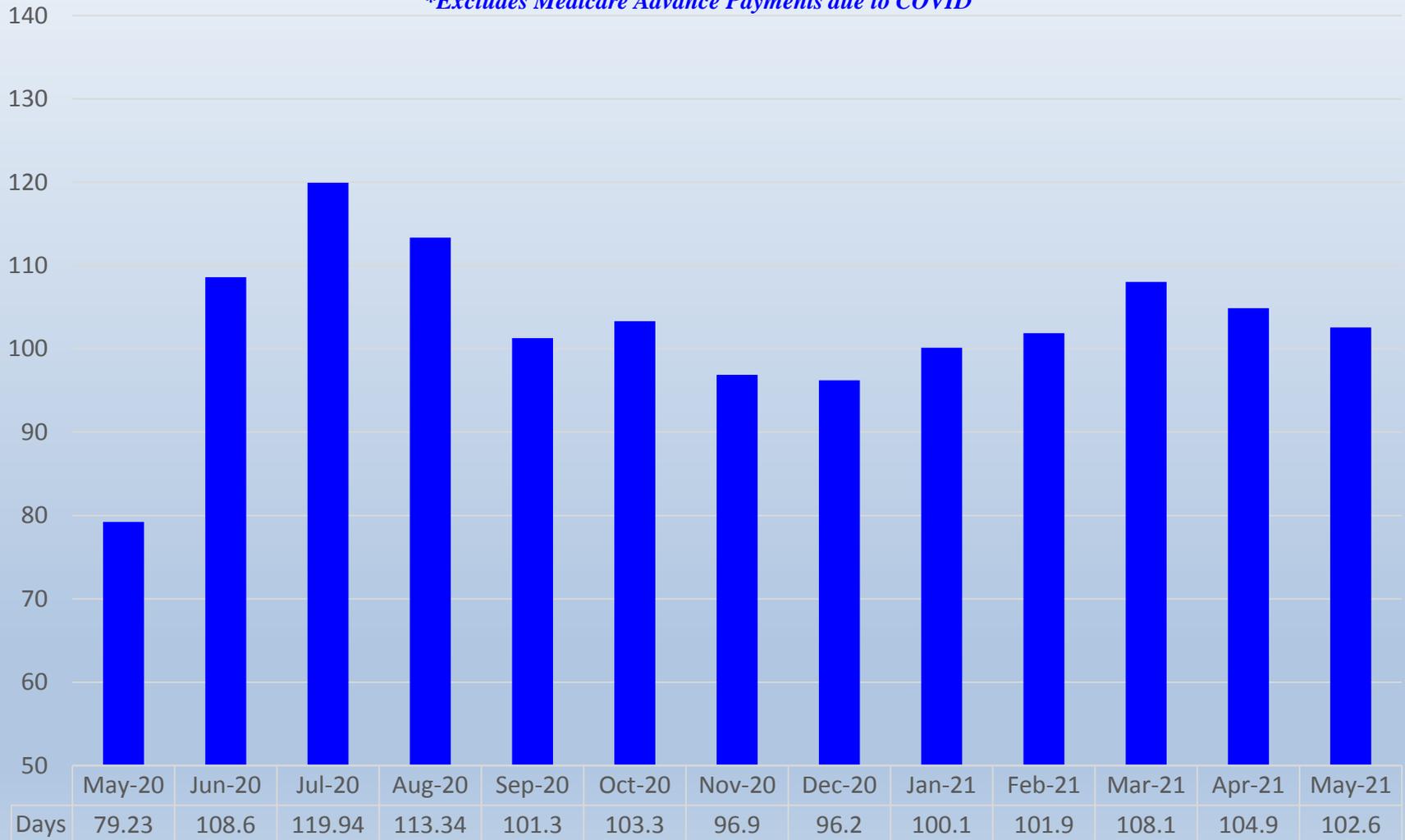


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 1.2	\$ 1.1	\$ (1.6)
Var %		9.1%	-175.0%
Year-To-Date	\$ 8.9	\$ 8.0	\$ (14.6)
Var %		11.3%	-161.0%
Annualized	\$ 20.5	\$ 17.2	\$ (21.7)
Var %		19.2%	-194.5%

Days Cash on Hand

Thirteen Month Trending

**Excludes Medicare Advance Payments due to COVID*



mch





To: ECHD Board of Directors
Through: Russell Tippin, CEO
From: David Chancellor, V.P. of Human Resources
Date: 06/11/2021
Request: Renew Brokerage & Consulting Services with Lockton Dunning
Cost: \$90,000 Annual Contract

Summary: Lockton Dunning Benefits specializes in the design, implementation, communication and year-round service of medical, dental, life, disability, and other employer-sponsored benefit programs.

MCHS has direct access to Lockton in-house subject matter experts including actuaries, compliance attorneys, health risk experts, employee communications, and brokerage services.

Lockton Dunning has been our advisor for ten years. Chancellor has been very impressed with their services.

Objective: Provide our associates excellent benefits in a cost-effective and thoughtful manner.

FTE Impact: No additional FTE(s) will be required.

Pre-Approval: CFO, Legal, CEO

MEMORANDUM

TO: ECHD Board of Directors

FROM: Joselito Laguesma, Microbiology Supervisor
Tara Ward, Divisional Director of Laboratory Services
Through Matt Collins, Chief Operating Officer

SUBJECT: Replacement of Blood Culture Analyzers (Microbiology)

DATE: June 15, 2021

Cost:

BacT/Alert Virtuo package (capital, see quote)	\$270,248.54
Cerner Interface (capital)	\$10,000
 Project Total (capital, year 1)	 \$280,248.54

Background:

The current blood culture analyzer, Remel VersaTrek, was acquired in 2010 under a reagent rental agreement with Remel/ThermoFisher. The agreement expired in 2020. Since the agreement expired, service has been terminated for the analyzer and must be paid per service event, of which there have been many within the last 6 months. Useful life of these analyzers is 7-10 years; current instrumentation is 11 years old. We researched replacement options from the 2 Vizient/TPC vendors, BioMerieux and Becton Dickinson. Both of these vendors have current agreements for member pricing as part of the GPO. BioMerieux offers the BacT/Alert Virtuo system and BD offers the Bactec FX system. While both systems are robust and offered adequate solutions for our laboratory, we felt the BioMerieux BacT/Alert Virtuo was the better choice, which can be seen in the following table.

	BacT/Alert VIRTUO	BACTEC FX
Bottle capacity (per unit)	428	400
Automatic bottle loading	√	
Automatic bottle unloading	√	
Automatic barcode scanning	√	
Real-time blood level detection	√	
Remote notification alarm	√	√
Advanced reporting and connectivity	√	√
Automatic QC and calibration	√	

The Time to Detection (TTD) is also shorter on the BacT/Alert Virtuo. This means that blood culture bottles which show bacterial growth will be found faster. This will lead to improved patient outcomes, as the sooner an organism is detected and identified, the sooner empirical antimicrobial pharmaceuticals can be stopped and targeted treatment can begin. Faster identification and treatment of sepsis patients has long been a goal of MCHS and the faster time to detection can help

us reach this goal. In addition to faster time to detection, the Virtuo system features automatic bottle loading and unloading, meaning staff do not have to stand in front of the instrument and manually load and unload bottles. Bottles are placed onto the conveyor system and automatically accessioned and loaded by the robotics of the analyzer, which frees staff to perform other important duties. This will improve efficiency and time management, especially on Evening and Night shifts, where staffing is already minimal. After careful consideration, we respectfully request the purchase of the BioMerieux BacT/Alert Virtuo system.

Staffing:

No additional FTEs required

Disposition of Existing Equipment:

Equipment will be traded in to BioMerieux for disposal

Implementation Time Frame:

6 months

Funding: Capital expense for equipment and operational expenses for blood culture bottles

MEMORANDUM

TO: ECHD Board of Directors

FROM: Tara Ward, Divisional Director of Laboratory Services
 Through Matt Collins, Chief Operating Officer

SUBJECT: Lab Upgrade of Hematology analyzers and equipment

DATE: June 23, 2021

Cost:	
Total Lab Automation proposal	\$431,537.38
Cerner Interface	\$6,000
Project Total (annual)	\$437,537.38

Background:

The current Hematology analyzers in the lab are 7 years old and have reached the end of useful life. The operating software of these analyzers is Windows XP and Windows 7, which are no longer compatible with Microsoft updates and leave our network vulnerable. Sysmex is providing trade-in and promotional discounts that amount to a savings of around \$86,000 from GPO/Vizient tier pricing. In addition to being at the end of useful life, all components of the current Hematology analyzer line have required numerous repairs and caused significant downtime occurrences over the last 6 months. Repairs have cost around \$70,000 in the period from December 2020 through June 2021. The proposed analyzers and associated software will increase lab efficiency, which in turn increases ED and inpatient throughput and efficiency across the entire facility. The proposed analyzers will be connected to the automation line currently in the process of being installed in the lab, which will accession and transport specimens to the correct analyzer in the lab for testing, with little hands-on time required from lab personnel.

Staffing:

No additional FTEs required

Disposition of Existing Equipment:

Equipment will be traded in to Sysmex for disposal.

Implementation Time Frame:

6 months

Funding:

Capital expense for equipment and operational expenses for reagents



To: ECHD Board of Directors
 Through: Russell Tippin, CEO
 Through: Matt Collins, COO
 From: Carol Evans, Divisional Director - Radiology
 Date: 6/22/21
 RE: Siemens Symbia Intevo Excel

Cost: \$507,999
 Renovations: 15,000
 Total Project Cost \$522,999

REQUEST

The Department of Radiology-Diagnostic Imaging requests approval to purchase a Siemens Symbia Intevo Excel. Total project cost with renovations is estimated at \$522,999.

OBJECTIVE

This acquisition will replace a 10 year old Siemens SPECT CT Nuclear Medicine Camera. A SPECT NM camera is composed of a CT portion and a nuclear medicine camera. The CT portion of this camera has been down since April 3, 2021. Repeated attempts to repair the unit have not been successful.

FINANCIAL CONSIDERATIONS

Volumes for 3/1/19-2/29/20 are given in the table below. This timeframe was chosen as it was the last complete year prior to COVID impacting procedure numbers.

	# of Procedures	Procedure Charge	Associated Radiopharm Charges	Total Charges
All Nuclear Medicine Procedures (2 cameras)	1700	\$4,379,042	\$1,671,566	\$6,050,608
SPECT Exams (included in above totals)	123	\$227,978	Included in above	Included in above

IT REQUIREMENTS

System will require network access for image and data transmission

FTE IMPACT

No additional FTEs are needed.

WARRANTY & SERVICE COVERAGE

One year parts and labor.

DISPOSITION OF EXISTING EQUIPMENT

Existing equipment will be removed by Siemens.



FY 2021 CAPITAL EQUIPMENT REQUEST

Date: June 21, 2021
 To: Ector County Hospital District Board of Directors
 Through: Russell Tippin, President / CEO
 From: Matt Collins, COO
 Re: American Well Telehealth Platform

Total Cost	
Capital Investment	\$218,460
Less: Grant from King Foundation	<u>50,000</u>
Total	\$168,460
 Operating Expense	 \$225,029

OBJECTIVE

Purchase American Well Telehealth Platform. Application will provide ability for MCHS to provide scheduled telehealth visits, on-demand visits, and specialty consult visits such as Psychiatry. The American Well platform integrates with Cerner Electronic Medical Record with single screen workflow within Millennium, integrated scheduling and provides future capability for multispecialty visits.

HISTORY

Our goal as one of the leaders in healthcare within the West Texas region is to provide alternative primary care 24/7/365 and continue to extend our specialty services to the region.

Telehealth will never replace the gold-standard, in-person care. However, telehealth serves as an additional access point for patients, providing convenient care from their doctor and health care team and leveraging innovative technologies that could improve health outcomes and reduce overall health care spending.

PURCHASE CONSIDERATIONS

Several telemedicine platforms were evaluated during this selection process (TeleDoc, Doxy:me, Doctor on Demand). Amwell was chosen as most adoptable and integrate-able with the MCH Electronic Medical Record

FTE IMPACT

No additional FTE(s) will be required.

INSTALLATION & TRAINING

Provided by vendor.

WARRANTY AND SERVICE CONTRACT

DISPOSITION OF EXISTING EQUIPMENT

LIFE EXPECTANCY OF EQUIPMENT



FY 2021 CAPITAL EQUIPMENT REQUEST

Date: June 21, 2021
 To: Ector County Hospital District Board of Directors
 Through: Russell Tippin, President / CEO
 From: Christin Timmons MSN, RN-CNO
 Re: Psych-Telehealth Platform

Total Cost

Operating Expense **\$ 300,000**

ED/CL Inpatient Consults	Price
ED/CL Inpatient Consults (100 per month) (Monthly fee) All professional fees retained by Customer	\$25K
Additional 60-minute consults (Per visit fee)	\$250
Overtime (60-90 minutes) (Per visit fee)	\$75
Overtime (90+ minutes) (Per visit fee)	\$125

OBJECTIVE

Purchase Amwell Psychiatric Care Telehealth Platform. Application will provide ability for MCHS to provide psych telehealth visits while in the emergency room. The application will provide on duty psychiatrist to provide quality virtual care, as it were in person, to our patient population while collaborating with our providers to create a full spectrum care plan. The Amwell Psychiatric Care platform integrates with Cerner Electronic Medical Record with single screen workflow within Millennium.

HISTORY

The need for psychiatry continues to outpace the supply of psychiatrists, creating a hard-to fill gap in behavioral health

PURCHASE CONSIDERATIONS

APC is able to bill and collect professional fees and return collected revenues as a direct offset to monthly charges. APC retains 10% of net collections as an RCM services fee.



FY 2021 CAPITAL EQUIPMENT REQUEST

Date: 05/13/2021

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO
Christin Timmons, Vice-President / CNO

From: Natalie Sandell MSN, RN Divisional Director of Nursing Administration
Lisa Mota BSN, RN Director of Critical Care

Re: Meditronic Temporary Pacemaker

Total Cost... (Unbudgeted) \$17,146.55

OBJECTIVE

Purchase 4 new Meditronic temporary pacemakers to be used in our treatment for cardiac patients, needing temporary stimulation of the heart in case of rhythm disturbances and conduction defects.

HISTORY

The current Medtronic temporary pacemakers are beyond their service life and can no longer be repaired. Three have already been removed from service permanently due to end of life status and unavailability of parts. The four active ones do not cover patient need and will not be able to be repaired in the future. These temporary pacemakers are the same devices that are used in Cath Lab and can be easily transported with the patient between departments providing continuity of care. The bulk purchase of 4 devices saves MCH \$5,833.45 and the quote is good through August 13, 2021.

PURCHASE CONSIDERATIONS

These devices are interchanged throughout the hospital and Meditronic is the brand of pacemakers that currently exist in the OR and cath lab so we did not consider other options due to this reason.

FTE IMPACT

No additional FTE(s) will be required.

INSTALLATION & TRAINING

Provided by vendor.

WARRANTY AND SERVICE CONTRACT

1-year warranty on parts and labor

DISPOSITION OF EXISTING EQUIPMENT

Maintain in service

LIFE EXPECTANCY OF EQUIPMENT

10 years

MD BUYLINE INFORMATION

Meets MD Buyline recommended pricing for single chamber temporary pacemaker.

COMMITTEE APPROVAL

Cardiology	Approved
Critical Care Intensivists	Approved
MEC	Pending
ECHD Board	Pending



FY 2021 CAPITAL CONSIDERATION

Date: May 21st, 2021

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO
Christin Timmons, CNO
Natalie Chapman, ACNO

From: Vonda Lucero, MSN, RN, CWON Director of Wound Care & Infusion Services

Re: Purchase of Treatment Recliners for Infusion Services Out-Patient Clinic

Total Cost... \$55,508.81

OBJECTIVE

All of our treatment recliners are 14+ years old and are considered to have a life expectancy of 10 years. Currently these older recliners are causing increased fall risk for our patients. Many of the recliners will not stay locked in an upright position which causes our patient to immediately go back in a reclined position upon sitting. This also makes it difficult for patients to stand requiring more than one nurse at times to assist the patient to a standing position. Trimedx has been unable to find any parts to repair these recliners. Replacing these recliners will reduce fall rates for Infusion Services, as well as increase comfort for our patients who may have to sit in these chairs up to eight hours to complete their prescribed treatment.

HISTORY

Infusion Services first requested replacement of the recliners in 2014. The problem is becoming more serious with every passing year in terms of safety and comfort. We have also had some patient complaints due to the lack of comfort, as well as the uneasy feeling of “falling straight back” when a person sits in the chairs. Patients can spend anywhere from 2 hours up to 8 hours in these chairs depending on their treatment or infusion prescribed, so it is important to keep them up to right not only for comfort, but safety as well.

PURCHASE CONSIDERATIONS

We can split up the purchase in many ways, including purchasing one at a time all the way to purchasing all seventeen.

WARRANTY AND SERVICE CONTRACT

This purchase will include a 1-year warranty, including parts.

DISPOSITION OF EXISTING EQUIPMENT

Materials Management and Trimedx will be involved with delivery and assigning asset tag identification as well as the depreciation schedule.

Materials Management and Engineering will be involved in disposing of the outdated recliners.

COMMITTEE APPROVAL

LINEBARGER GOGGAN BLAIR & SAMPSON, LLP

ATTORNEYS AT LAW

1301 EAST 8TH STREET, SUITE 200
ODESSA, TEXAS 79761-4703

432/332-9047

FAX: 432/333-7012

Mark A. Flowers

April 30, 2021

Russell Tippin
CEO/Administrator
Ector County Hospital District
P.O. Drawer 7239
Odessa, TX 79760

RE: REQUEST FOR A DECISION FROM THE ECTOR COUNTY HOSPITAL DISTRICT TO SELL PROPERTY FOR LESS THAN MARKET VALUE SPECIFIED IN THE JUDGMENT OF FORECLOSURE AND ALSO LESS THAN THE TOTAL AMOUNT OF JUDGMENTS AGAINST THE PROPERTY

Dear Mr. Tippin:

Please place on the agenda of the next meeting of the Ector County Hospital District a request to sell property located at 218 Park, Odessa, Texas for \$50,000.00, which is less than the market value specified in the judgment of foreclosure against the property and is also less than the total amount of the judgment against the property.

Pursuant to the inter-local agreement, which was set up to sell these properties, Trower Realtors has obtained a contract on the property and the buyer, Barracuda Down Hole LLC, has deposited \$500.00 with Atkins Peacock & Linebarger Goggan, LLP. The property is located at 218 Park, Odessa, Texas and had an appraised value of \$489,529 as of 2018 however the City of Odessa has since demolished the metal warehouse building leaving only the vacant land, which had an appraised value of \$51,150 as of 2018. I have attached an exhibit indicating what each jurisdiction will receive after all costs are paid.

I request that this be placed on the agenda to obtain a decision from the Hospital District on whether to sell the above described property for less than the market value and the total judgment amount taken against the property by the taxing entities.

If you have any questions, please do not hesitate to call me at 332-9047.

Page 96 of 120

Sincerely,


Mark A. Flowers
Attorney

Meeting Date: _____
____ Approved OR _____ Not Approved



Tax Resale Distribution Sheet

Address: 218 North Park, Odessa, Texas
Cause #: CC-17-042-T; Ector County Appraisal District, et al vs Texas Flange Inc.
Legal Description: Lots 1 and 2, Block 12, Royalty Heights, City of Odessa
Acct #27750.03360.00000

	<u>Taxes Owed</u>	<u>Percentage</u>	<u>\$ to be Received</u>
SCHOOL	\$243,841.91	0.49999999	\$22,873.75
COLLEGE	\$39,014.70	0.079999987	\$3,659.80
CED	\$0.00	0	\$0.00
ODESSA	\$102,413.60	0.209999991	\$9,606.97
HOSPITAL	\$19,507.36	0.040000014	\$1,829.90
COUNTY	\$82,906.26	0.170000018	\$7,777.08
UTILITY	\$0.00	0	\$0.00

BID PRICE:	\$50,000.00
REALTOR'S FEE:	\$3,000.00
CLOSING:	\$0.00
COURT COSTS:	\$364.00
SHERIFF'S FEE:	\$62.50
COSTS:	\$826.00
	<hr/> \$45,747.50

DEED TRANSFERRING TITLE INTO ECTOR CO., TRUSTEE RECORDED ON: 30-Oct-18



Trower Realtors, Inc.

Residential / Commercial / Property Management

1412 E. 8th
Odessa, Texas 79761

Phone (432) 333-3211
Fax (432) 333-4329

April 26, 2021

RE: Suit #CC-17-042-T; Ector County Appraisal District, et al vs Texas Flange Inc.

Lots 1-2, Block 12, Royalty Heights, City of Odessa

Ector County Taxing Entities
Odessa, Texas

Gentlemen:

This offer is for a vacant lot located on Lots 1-2, Block 12, Royalty Heights Addition, at 218 Park, in a commercial neighborhood inside the city limits.

The listing price was \$489,529.00 and a 2018 tax appraisal value of \$489,529.00 however the City of Odessa has since demolished the metal warehouse building leaving only the vacant land, which had an appraised value of \$51,150 as of 2018.. This contract is for \$50,000.00. I have had this property listed since November 1, 2018.

I recommend that we accept this offer.

Sincerely,

Shawn Crouch
Trower Realtors, Inc.

PROPERTY OWNER NAME & MAILING ADDRESS

TEXAS FLANGE CO
 C/O OMER MARLA
 8610 WESTVIEW DR
 HOUSTON TX 77055-4819



ECAD ACCOUNT NUMBERS

27750.03360.00000
 R100048594

EXEMPTIONS

Undivided Interest: 1.0000000

1301 E. 8TH ST
 Odessa, TX 79761
 (432) 332-6834
www.ectorcad.org

Vol: Page: Inst:

PROPERTY LEGAL DESCRIPTION

ROYALTY HEIGHTS 60
 BLOCK 12
 LOTS 1-2

TAXING ENTITIES CURRENT TAX RATE

ECTOR COUNTY I S D	0.0114957
ECTOR COUNTY	0.0038721
CITY OF ODESSA	0.0049325
ODESSA COLLEGE	0.0020642
ECTOR CO HOSPITAL DIST	0.0011792

SITUS: 218 PARK AVE
 SQFT: 93,001 ACRES: 2.1350

BUILDING DETAIL

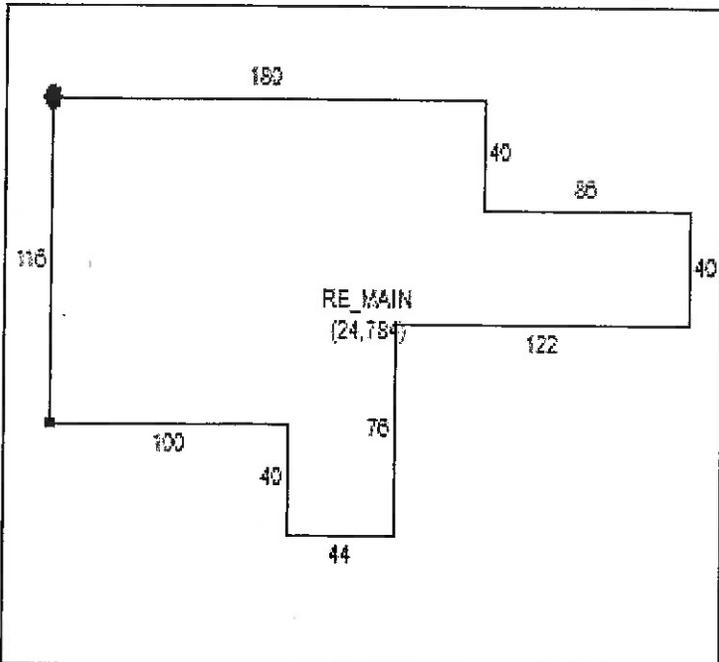
Description	Sq Ft	Year Built
SB3M - MACH SHOP	24,784	1964

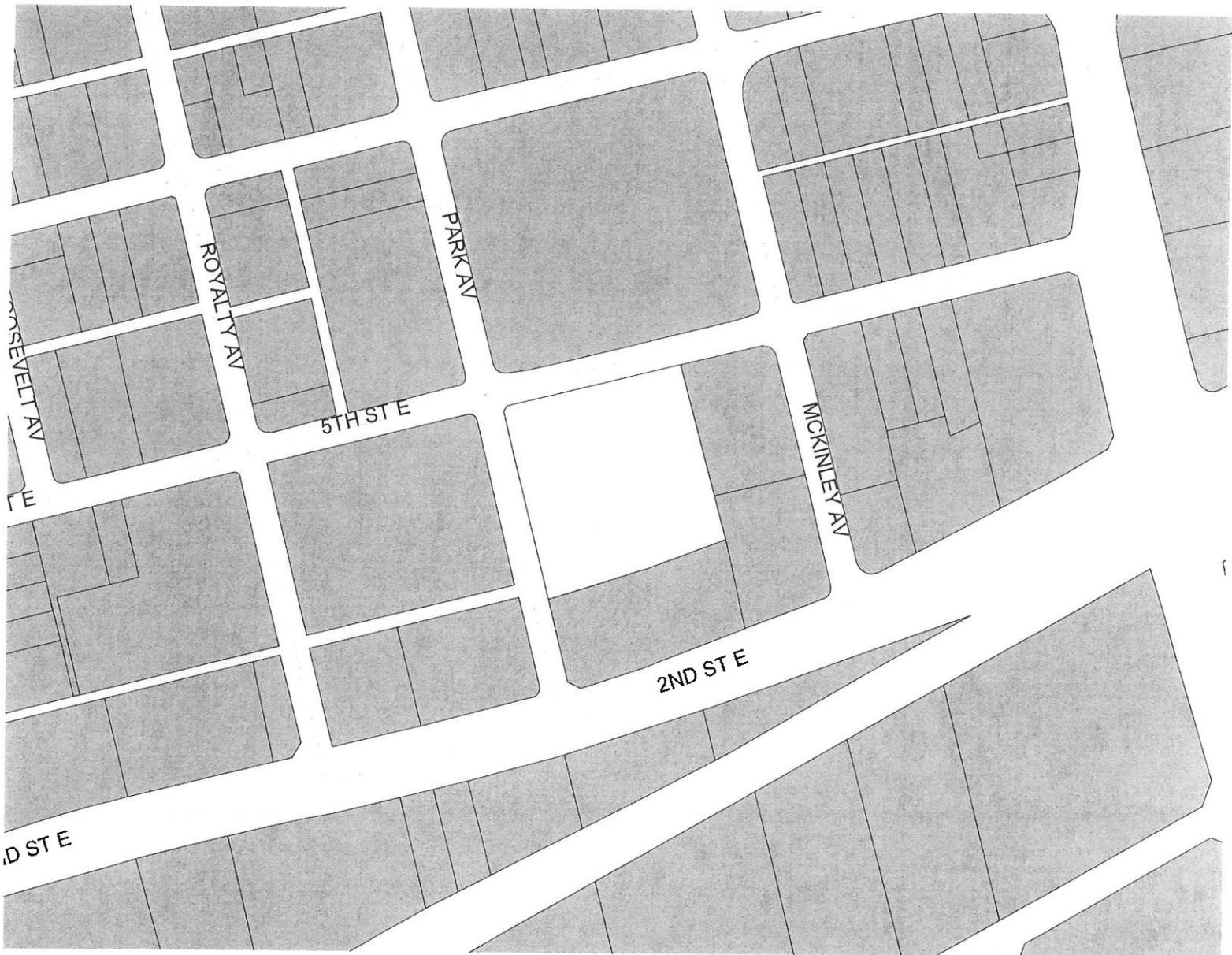
PROPERTY VALUES

This document is a WORKING PAPER ONLY. Values are not certified as official.

	2018 TAX YEAR	2017 TAX YEAR
PRODUCTIVITY		
LAND	51,150	51,150
IMPROVEMENT	438,379	438,379
PERSONAL PROPERTY	0	0
TOTAL MARKET	489,529	489,529
Less Limited Amount on 10% Homestead Increase	0	0
APPRAISED VALUE	489,529	489,529

T.O. ID: 00





-  Streets
-  Parcels
-  Current Selections



ECTOR COUNTY APPRAISAL
 DISTRICT
 1301 E 8TH STREET
 ODESSA, TX, 79761-4722
 (432) 332-6834

Disclaimer: This Map is for illustrative purposes only,
 and is not suitable for parcel specific decision making.
 The areas depicted here may contain error of content,
 completeness and accuracy.

CONNECTEXPLORER



map: Auto (Oblique) Dec 2017 - Jan 2018 image 1 of 3 12/15/2017



Notice of confidentiality rights: If you are a natural person, you may remove or strike any or all of the following information from any instrument that transfers an interest in real property before it is filed for record in the public records: your social security number or your driver's license number.

CORRECTION SHERIFF'S TAX DEED

STATE OF TEXAS

X

X KNOW ALL MEN BY THESE PRESENTS

COUNTY OF ECTOR

X

That, whereas, by virtue of an Order of Sale issued by the Clerk of the District Court in and for Ector County, dated June 27, 2018 on a certain judgment rendered in said Court on 27th day of March, 2018, in a certain **SUIT NUMBER CC-17-042-T; Tract 2, Ector County Appraisal District, Et Al vs. Texas Flange Inc, I, Sheriff Mike Griffis, Sheriff of said County**, did upon June 2, 2018, levy upon and advertise the said premises as described in said Order of Sale, by giving public notice of the time and place of said sale by an advertisement in the English language, published once a week for three (3) consecutive weeks preceding such sale, the first publication appearing not less than twenty (20) days immediately preceding the day of sale, beginning on Monday, July 9, 2018, in the Odessa American, a newspaper published in the County of Ector, stating in said advertisement the authority by virtue of which such sale was to be made, the time of levy, the time and place of sale, a brief description of the property to be sold, the number of acres, the original survey, its locality in the County, and the name by which the land is generally known, and by delivering a similar notice to each of the named Defendants, and on the first Tuesday in August, 2018, beginning at 10:00 AM sold said hereinafter described land or lots at public venue, at the West door of the Courthouse of said County, at which sale the premises hereinafter described were struck off to:

**ECTOR COUNTY TRUSTEE
1010 EAST EIGHTH ST
ODESSA, TX 79761-4703**

for the use and benefit of itself and City of Odessa, Ector County Independent School District and Ector County Hospital District, there being no bid, other than the bid on behalf of the trustee taxing unit, for as much as the adjudged value of the said property or the amount of the taxes, interest, penalties and costs.

NOW, THEREFORE, I, Sheriff Mike Griffis, Sheriff aforesaid, by virtue of the authority vested in me by law have Granted, Sold, and Conveyed, and by these presents do Grant, Sell, and Convey unto the said Ector County Appraisal District, in trust, for the use and benefit of itself and City of Odessa, Ector County Independent School District and Ector County Hospital District City of Odessa, Ector County Independent School District and Ector County Hospital District and their assigns all of the estate, right, title and interest which the Defendants in such suit had on the date said judgment was rendered or at any time afterwards, in and to the following described land and premises, as described in the Order of Sale, viz:

PROPERTY DESCRIPTION

Lots 1 and 2, Block 12, Royalty Heights Addition, an addition to the City of Odessa, Ector County, Texas, according to the map or plat thereof, recorded in Volume 3, Page 420, Deed Records of Ector County, Texas. (Account #27750.03360.00000)

TO HAVE AND TO HOLD the above described premises unto the said Ector County Appraisal District, as trustee, its successors and assigns forever, as fully and absolute as I, as Sheriff aforesaid, can convey by virtue of said Order of Sale;

Subject, however to the owner's right to redeem the same in the manner and within the time prescribed by Section 34.21 of the Property Tax Code of the State of Texas.

This conveyance is made expressly subject to recorded restrictive covenants running with the land, and valid easements of record as of the date of this sale, if such covenants or easements were recorded prior to January 1 of the year the tax lien(s) arose.

THIS CORRECTION SHERIFF'S TAX DEED IN MADE IN PLACE OF THAT CERTAIN SHERIFF'S TAX DEED DATED SEPTEMBER 21, 2018 AND RECORDED AS DOCUMENT #2018-00016195 IN THE OFFICIAL PUBLIC RECORDS OF ECTOR COUNTY, TEXAS WHEREIN THE GRANTEE WAS INCORRECTLY REFLECTED AS ECTOR COUNTY APPRAISAL DISTRICT WHEN IN FACT THE GRANTEE IS ECTOR COUNTY, TRUSTEE. THIS CORRECTION SHERIFF'S TAX DEED REPLACES THAT DEED FOR ALL PURPOSES

IN TESTIMONY WHEREOF, I have hereunto set my hand this the 21 day of September, 2018.

Sheriff Mike Griffis
Sheriff, Ector County, Texas

E.D. Baeza
By: Sgt. Elizabeth Baeza

STATE OF TEXAS X

COUNTY OF ECTOR X

Before me, the undersigned authority, on this day personally appeared Sgt. Elizabeth Baeza, of Ector County, Texas, known to me to be the person whose name is subscribed to the foregoing instrument and acknowledged to me that he executed the same for the purposes, consideration, and in the capacity therein expressed.

GIVEN UNDER MY HAND AND SEAL OF OFFICE THIS THE 21 DAY OF September, 2018.



Rebecca Raylene Brown
Printed Name: Rebecca Raylene Brown
Notary Public, State of Texas
My Commission Expires: July 6, 2019

After recording return to:
LINEBARGER GOGGAN BLAIR & SAMPSON, LLP
1301 EAST 8th STREET, SUITE 200
ODESSA, TEXAS 79761-4703
(432) 332-9047; FAX (432) 333-7012



STATE OF TEXAS
COUNTY OF ECTOR

I hereby certify that this instrument was filed on 10/30/2018 at
02:59 PM by me and was duly recorded under the document number
2018-00017521 in the Official Public Records of Ector County, Texas.

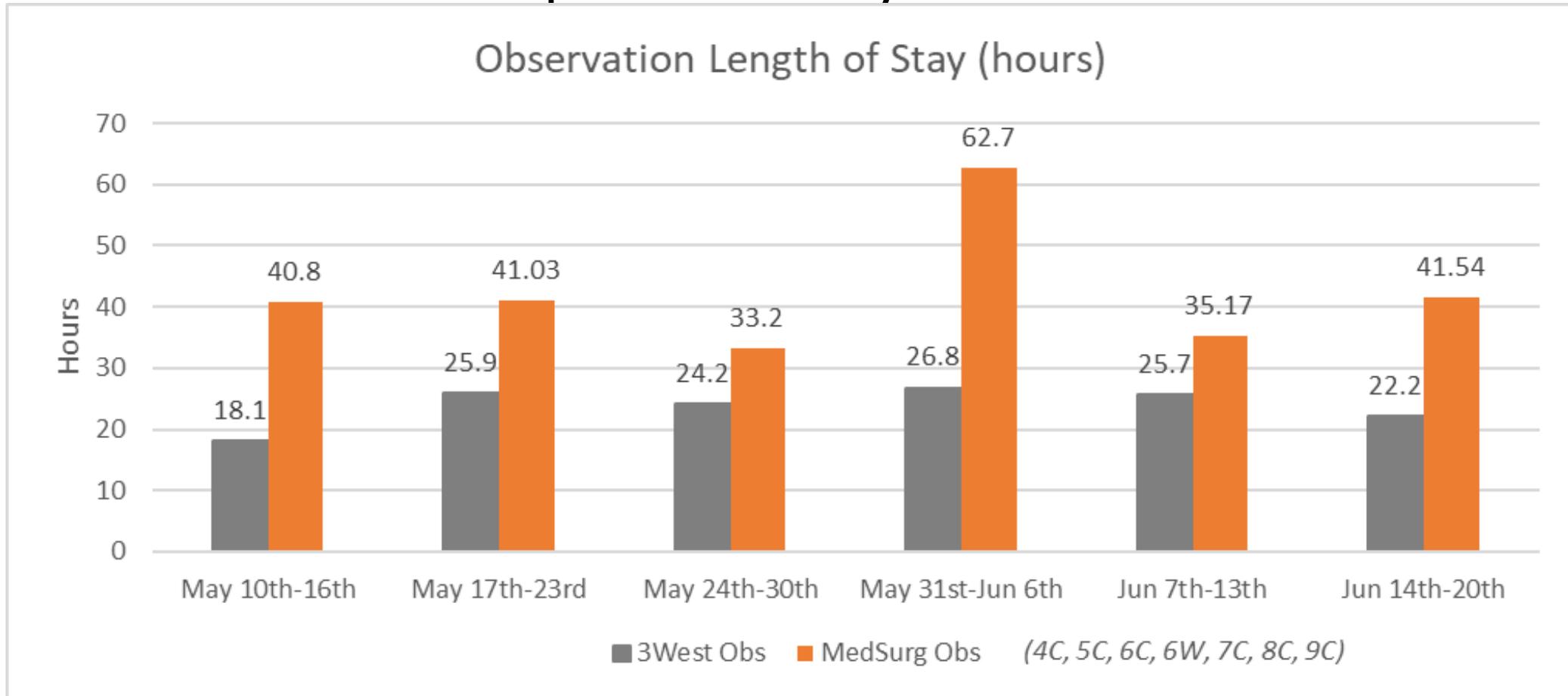
A handwritten signature in black ink that reads "Linda Haney". The signature is written in a cursive style with a large initial "L".

Linda Haney, County Clerk
Ector County, Texas

ANY PROVISION CONTAINED IN ANY DOCUMENT WHICH RESTRICTS THE SALE, RENTAL, OR USE OF
THE REAL PROPERTY DESCRIBED THEREIN BECAUSE OF RACE OR COLOR IS INVALID UNDER
FEDERAL LAW AND IS UNENFORCEABLE.

Returned To: LINEBARGER GOGGAN BLAIR & SAMPSON LLP
ATTORNEYS AT LAW
1301 E 8TH STREET SUITE 200
ODESSA, TX 79761

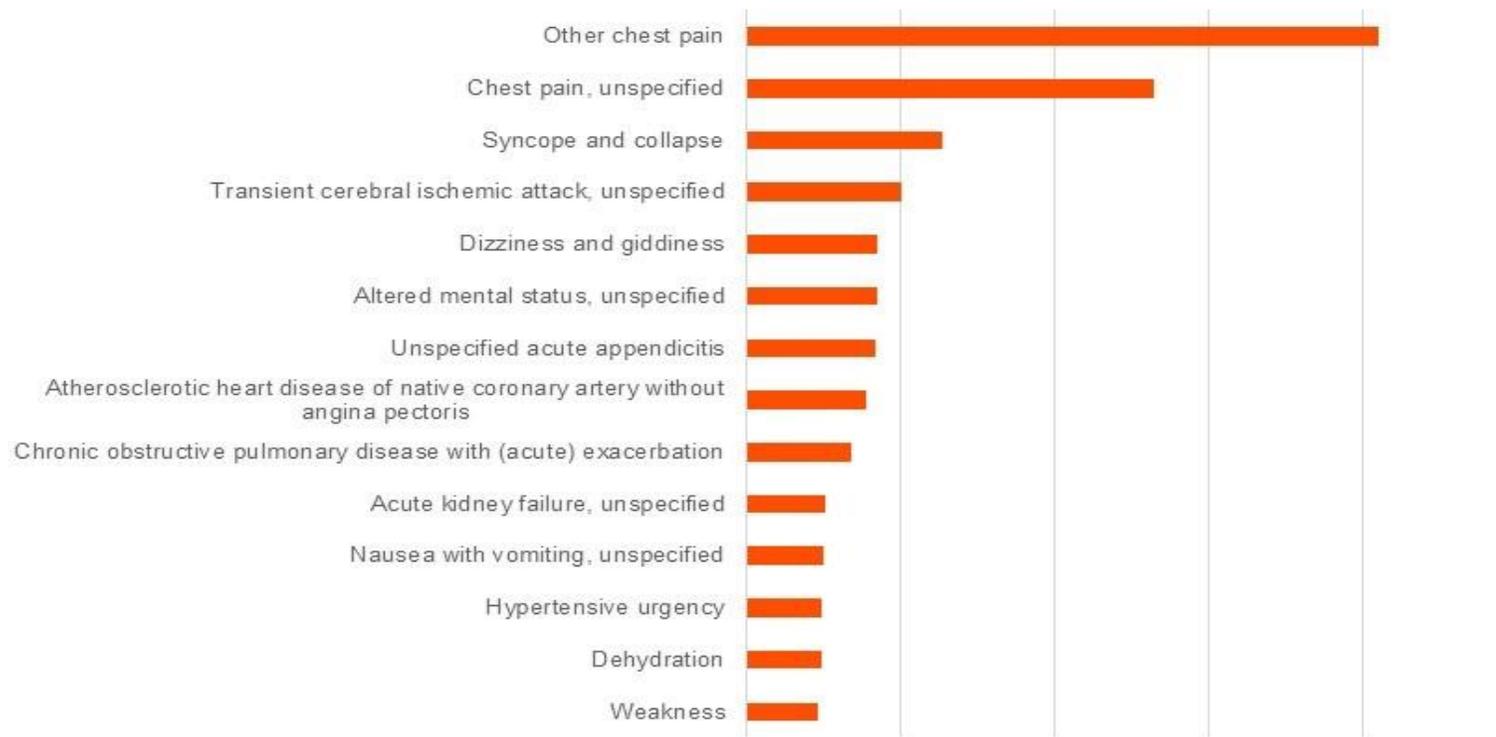
OBS LOS Comparison by Week



- 3W OBS opened 5/10/21
- Med Surg OBS Units – 4C, 5C, 6C, 6W, 7C, 8C, 9C

Med Surg OBS Discharge Diagnoses – Volume and LOS (Before 3W - 1/7/19 to 5/9/21)

Med/Surg (1/7/2019 to 5/9/2021) MON to SUN OBS DRG Discharges



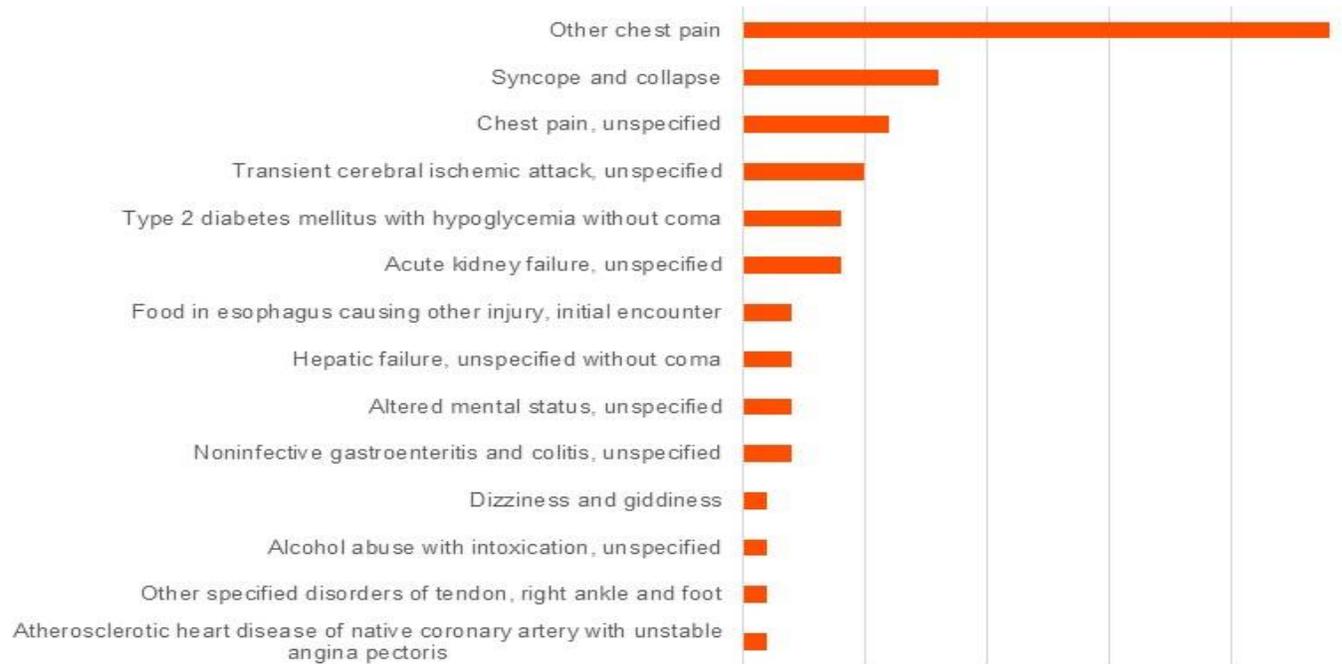
Key Takeaways

- Chest pain and syncope are the top OBS diagnoses discharged from Med Surg units (4C, 5C, 6C, 6W, 7C, 8C, 9C)
- Average Med Surg LOS by diagnosis code:

Code Description	Code	Number DCs	LOS Hrs
Other Chest pain	R07.89	821	34.6
Chest pain, unspecified	R07.9	529	34.3
Syncope and collapse	R55	254	41.6

3W OBS Discharge Diagnoses – Volume and LOS

Med/Surg (1/7/2019 to 5/31/2021) MON to SUN OBS DRG Discharges



Key Takeaways

- Chest pain and syncope are the top diagnoses discharged from 3W
- Average 3W LOS by diagnosis code:

Code Description	Code	Number DCs	LOS Hrs
Other chest pain	R07.89	24	13.6
Syncope and collapse	R55	9	23.1
Chest pain, unspecified	R07.9	6	13.7



FOR IMMEDIATE RELEASE
July 1, 2021

Contact: Trevor Tankersley
Director of Public Relations
432-640-1249 | ttankersley@echd.org

Medical Center Hospital to Reduce Visitation at Request of CMS

ODESSA, TEXAS – At the request of CMS (Centers for Medicare and Medicaid Services) and to adhere to CDC guidelines for healthcare facilities, Medical Center Hospital is reducing visitation and reimplementing stricter visitation policies, effective immediately. Please see the updated visitor guidelines below.

VISITOR LIMITATIONS

- Maternal & pediatric patients may have two visitors.
- Emergency room patients may have two visitors accompany them, but only one visitor may stay if the patient is admitted.
- Surgery patients may have two visitors during procedure (in surgery waiting room), but only one visitor may stay when taken back to room.
- All other patients (including COVID-19 positive patients) may have one visitor.
- Exceptions will be made for bereavement and end-of-life situations.

VISITOR RESTRICTIONS

- All visitors will be required to wear a mask upon entry into the hospital.
- All visitors will once again be screened upon entry for symptoms of illness, including fever and receive a wristband for that day.
- Entrances for visitors into the hospital are restricted to Main Admitting (5 a.m. – 10 p.m. M-F/6 a.m. – 10 p.m. on weekends), Emergency Department (24 hours), and the Center for Women and Infants (24 hours).
- Visitors must stay in patient’s room during visit (no time limit, can stay overnight), but must be rescreened every 24 hours.
- Waiting rooms and lobbies are closed to visitors.
 - Exceptions include Surgery/ICU waiting room and ED waiting room (for patients that require supervision, including pediatric and elderly patients)

We appreciate the community’s understanding and adherence to the new policies at the request of CMS. Any additional information regarding visitation can be found at www.mchodessa.com/visitors.

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July Board Report

Regional Services

Site Visits

Stanton- Met with CNO and ACNO discussed transfers, no issues with MCH transfers. Per Linda they have been sending more than usual our way as Midland has been on diversion. Introduced MCH stroke and joint coordinator to ED staff, they have a new manager in the ED who will be reaching out to our coordinator for possible education. I have also provided him all MCH emergency protocols. I gave staff updates about ortho trauma transfers and all provider updates.

Iraan- met with Connie and ED staff introduced stroke and joint coordinator, provided updates on providers to Dr Garza and Theresa Callahan NP. Theresa was glad to hear about our new providers.

McCamey- met with CNO, Dr Addison, Rosalie NP, and new provider Toni NP. Spoke with Dr. Addison in regards to some issues with ortho transfers, I will get back with him with updates. Stroke and Joint coordinator introduced self and roles as well.

Rankin- Met with Tiana, she reported no issues with transfers. ED staff busy during site visit, Stroke and Joint Coordinator met with PT department, each discussed care of patients and services they provide. Tiana stated she would like to set up doing some stroke education for staff, Sophie agreed and stated she would be glad to help.

Crane- met with ED staff updated on transfer processes, they stated they do not have issues when transferring to MCH. Stroke and joint coordinator provided education on services.

Andrews- 6/9 met with Mike and ED staff, introduced Stroke and Joint Coordinator and discussed transfers for the month, no reported issues. Mike also introduced us to med-surge and swing bed coordinator. I will share her information with our case management team.

7/1 met with Dr Nayak's referral specialist, Theresa, no reported issues with any outpatient clinics. She did have some questions about ENT services, provided her with all provider updates and clinic information. I also met with referral specialist in hospital clinic, Julie. I have provided her with updated provider list and contact information to all with any issues. No reported issues.

Seminole- met with ED staff, stroke and joint coordinator provided education/ updates. Also met with Larry CEO, he stated they are glad to see transfers going back to normal. He stated they will be getting new ED provider group and also expanding their mother/ baby unit. He stated their deliveries have gone up the past few months. I have reminded him about our NICU services and let him know our NICU team is traveling and will be visiting with them soon.

Kermit- Dr Garcia, MCH pediatric and Dr. Wolkenfield General Surgery attended Kermit med staff, they were able to introduce themselves to staff and providers talking about the services they provide here at MCH. They look forward to continuing to meet providers here at MCH.

Ft Stockton- Dr Sethuraman (NICU), joint and stroke coordinator all provided education about the different departments they are in to multiple departments within the facility. Dr Sethuraman spoke with providers about the services we are offering in our NICU and the process for transferring babies to us.

All providers are glad to hear and many were not aware we had a NICU. Introduced self and role to interim CNO Pamela Clark. Will arrange some time at next visit to discuss more.

Reeves- Dr Sethuraman (NICU), joint and stroke coordinator all provided education about the different departments they are in to multiple departments within the facility. Dr Sethuraman spoke with providers about the services we are offering in our NICU and the process for transferring babies to us. All providers are glad to hear many were not aware we had a NICU.

Alpine- Introduced myself to new CNO, Dr. Sheth (NICU) and myself had lunch with providers and staff and updated them about the NICU services. I also provided updates on new providers within the facility and discussed transfers. We also traveled to clinic to introduce Dr. Sheth to providers there. They are glad to hear we have a NICU and transport team and look forward to sending babies to us.

Community Site Visits-

6/15 Lunch with Covenant representative, Samantha Spritzer

6/16 Dr. Wolkenfied- Dr. Salcido, Dr. Garcia, Dr. Ortega, West Tex Urgent Care, Signature Care, Dr. Prasad, and Dr. Madhu

6/24 Dr. Levinger- Dr Castillo, Dr. Dasari, Dr. Nguyen, Dr. Ramos, Dr. Bueno, and Dr. Monzon

MCH Telehealth

MCH Telecare- 6 employee visits

MCH Procare-



Universal Mask Policy and FAQs

Effective June 8th, 2021, all employees working in inpatient units, ambulatory clinic spaces, and procedural areas will be expected to wear face masks, at all times, while in their respective clinical care settings. The exception to this would include those health care professionals wearing N95 respirators while providing care for presumed COVID-19 (rule out) or known COVID-19 positive patients. Personnel working in nonclinical offices or in nonclinical settings must also wear a mask within 6 feet of other persons. Guidance for mask types in hospital areas is listed below.

Mask Guidance:

- **Staff in clinical areas**
 - Staff Caring for COVID positive or COVID suspicious (PUI) patients require the following for all patient care. This PPE should also be utilized when transporting or providing direct patient care in ancillary areas for COVID positive or COVID suspicious patients:
 - N95
 - Eye protection
 - Gown
 - Gloves
 - Non COVID units require the use of a **surgical mask** for all patient care.
- **Staff working in non-clinical areas**
 - Nonclinical areas require the use of a **mask** when persons are within 6 feet of each other. (For non-clinical staff members that do not have a personal mask and work within 6 feet of other persons please notify your immediate supervisor for assistance in obtaining a mask)

Rationale to Universal Mask Policy

Our knowledge regarding COVID-19 is rapidly expanding. This allows us the opportunity to update PPE policies to incorporate the best evidence about issues like mask and respirator reuse and viral transmission. Due to continually evolving evidence, we expect these policies will be further refined and revised

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Given what we have learned about COVID-19, this universal mask approach will serve to:

1. Protect our patients and other staff members should the healthcare worker have presymptomatic or asymptomatic COVID-19 infection or develop symptoms

at work (**a mask achieves source control and decreases the risk of spreading infection**)

2. Protect our healthcare workers should they come in close contact with an individual with either pre-symptomatic or mild COVID-19 infection or who has symptoms that have not yet been recognized

To be successful, this new approach will require support from all of us across the organization and require the following:

- Strict adherence to extended use/reuse of masks
- Meticulous adherence to hand hygiene
- Proper mask use and hygiene including wearing the mask as directed to cover the mouth and nose
- Strict avoidance of manipulation/touching the mask to reduce the risk of contamination and self-inoculation

We recognize this is a departure from standard infection prevention; however, we find ourselves in extraordinary times and given current circumstances, we believe this deviation from standard policy is warranted. This practice will be continually monitored and re-evaluated for extension periodically. Medical Center Health System considers the universal mask policy one of the standards of behavior during this time and this policy will be held to the same standard as any other standard of behavior.

Additionally, we will require all employees to self-monitor for symptoms concerning COVID-19 infection. If you feel you are displaying symptoms related to the virus, we ask that you notify your manager and contact Employee Health at 432-640-1154. **By coming to work or clocking in each day, you are attesting that you do not have any of the symptoms listed below. No employee should attend work if exhibiting signs of illness.**

COVID-19 symptoms are defined below and may be mild. They include new onset of any one of the following that cannot be attributed to other medical conditions:

1. Fever (≥ 100.0 F)
2. Chills
3. Cough
4. Shortness of Breath
5. Fatigue
6. Muscle or Body Aches
7. Headache
8. New Loss of Taste or Smell
9. Sore Throat
10. Congestion or Runny Nose
11. Nausea, Vomiting or Diarrhea

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Process to Obtain and Discard Procedure/Surgical Mask

Masks will be available on your unit. In the event that the mask becomes visibly soiled, saturated or damaged, a new mask must be obtained. Stock will be securely stored in each clinical setting. For personnel who do not work in a clinical setting, you must wear a surgical mask at minimum which may be obtained upon first presence from your department director or designee. We ask all personnel to make every effort to help preserve the supply of PPE and reduce the need for replacement masks whenever possible. Infection Prevention guidelines should be followed on the use and re-use of face masks. More information can be found at the end of this document.

Infection Prevention Guidance on Procedure/Surgical Mask Use and Re-Use

To Doff facemask with intent to reuse

- 1. Perform hand hygiene**
2. Mask Removal:
 - a Remove procedure mask by holding the ear loops or straps. The front is contaminated, so remove slowly and carefully.
 - b Remove surgical mask by untying lower ties **FIRST**. Untie upper ties last. The front is contaminated, so remove slowly and carefully. Ensure ties do not fall into clean interior side of mask.
3. After removing facemask, visually inspect for contamination, distortion in shape/form. If soiled, torn, or saturated the mask should be discarded.
4. If the facemask is **NOT** visibly soiled, torn, or saturated, carefully store **on a paper towel or paper bag exterior side down**.
- 5. Perform hand hygiene.**

To Re-Don Mask

- 1. Perform hand hygiene**
2. Grasp mask then pinch procedure mask at the ear loops or grasp upper ties on surgical mask
3. Place over face
 - a For procedure mask: Secure ear loops behind the ears. Secure mask.
 - b For surgical mask: Secure upper ties first, behind head. End by securing lower ties behind head.
- 4. Perform hand hygiene**

Conservation of PPE

Medical Center Hospital is well-positioned and has an adequate, but not inexhaustible, stock of masks for staff utilization. In an effort to maintain the supply, conservation of masks is essential. We have no way to predict how long this pandemic will affect us. In an effort to ensure masks continue to be available to healthcare workers, we must make all efforts to conserve our supply. In the event the supply of procedure/surgical masks prohibits this strategy, distribution of masks will be prioritized based on the highest risk clinical activities. Supply chain is working diligently to secure additional stocks of procedural masks.

Frequently Asked Questions

Why are we recommending a procedure/surgical mask and not an N95 respirator?

Similar to influenza and other respiratory viruses, COVID-19 appears to be transmitted primarily through large respiratory droplets. Procedure masks help to provide protection against respiratory droplet spread. In addition, although not thought to be a major route of transmission, there are some data to indicate COVID-19 viral shedding in the pre-symptomatic stage. Wearing procedure masks in a more generalized manner may help to prevent spread from persons with pre-symptomatic shedding or persons with very mild disease. Finally, wearing a procedure mask very effectively contains respiratory secretions and may prevent an infected provider from spreading the virus to patients or coworkers. In contrast, N95 respirators provide a higher level of filtration and are important in clinical situations where infectious droplets could become aerosolized. This primarily occurs in specific clinical situations such as when a patient is intubated or undergoes bronchoscopy. N95 respirators are difficult to wear for long periods of time and are impractical for generalized use. Also, the supply of N95 respirators is smaller and our supply would not support universal use. **We must reserve N95 use for patients with known or suspected COVID-19 and high-risk situations.**

Can I ask a coworker or MCH employee to don a mask when out of compliance?

Peer accountability is highly recommended to ensure that we keep ourselves and others safe. If you encounter someone not following this policy, please encourage them to do so. If that person continues noncompliance, then escalate the situation to your immediate supervisor.

Does the universal mask policy apply to every member of the workforce working anywhere within Medical Center Health System?

Yes, the universal mask policy applies to employees within the facility.

Should visitors be wearing face masks?

Visitors will be limited on campus except for certain circumstances. (See updated visitor policy for detail). Visitors will be instructed to wear a mask upon entry to the facility and during their stay. If a visitor develops symptoms while on the premises, that person should be asked to leave. If a visitor chooses not to wear a mask or exhibits symptoms of illness, they will be prohibited entry.

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Should all patients be wearing face masks?

Yes. The Texas Medical Board has recommended that all patients wear a face mask for all patient and provider contact to mitigate exposure risk. Masks should be worn by both the patient and caregiver when in proximity of the patient (meaning less than a 6-foot distance between the patient and the caregiver).

In procedural areas, can a single procedural mask be worn continuously, including across different cases?

Yes, a single mask can be worn across different cases and between cares of different patients. Masks must be changed if they become wet or contaminated during a case. The routine use of face shields will decrease the likelihood of this occurring and is encouraged.

I work in a clinical setting. How can I eat when I am supposed to wear a procedural mask?

Eating is permitted in designated locations in clinical areas (i.e. Breakroom, lounge and oasis). If you need to eat, ensure you are 6 feet away from others, perform hand hygiene, remove the mask, eat, and then replace your procedure/surgical mask. Please follow the guidelines on appropriate doffing found within this document.

I work in a clinical setting. How can I drink when I am supposed to wear a procedural mask?

Drinking is permitted in designated locations in clinical areas. If you need to drink, ensure you are 6 feet away from others, perform hand hygiene, remove the mask, drink, and then replace your procedure/surgical mask. Please follow the guidelines on appropriate doffing found within this document.

Are staff allowed to take off their masks to eat while on hospital or clinic premises?

Staff can take off their masks to eat and drink when they are on premises in a location where they can maintain a distance of 6 feet. Please follow guidelines on appropriate doffing found within this document.

If I need to leave the facility and come back later in my shift, what should I do?

Every effort should be made to preserve supplies of face masks. You may remove your mask and store it as noted at the end of this document and then reuse the mask.

Can I use my procedure/surgical mask between patients, including those with confirmed COVID-19, suspect COVID-19, other respiratory viruses or patients in whom none of these apply?

Yes. Your mask should be used according to this policy, which ensures careful and deliberate handling of the mask to prevent both self-contamination and cross contamination. Under conditions of extended use or reuse, a face shield is preferentially worn over the procedure/surgical mask as the form of eye protection. However, direct care of patients with known or suspected COVID-19 requires use of N95 respirators or CAPRs.

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Can staff gather in break rooms and other places to eat and relax, and if so should they leave their masks on?

Staff should adhere to the same principles of social distancing when together in break rooms, conference rooms or other spaces. They should allow 6 feet distance from others and should take the appropriate precautions involving hand hygiene and not

touching their faces. Masks can be taken off in such areas for eating and drinking. To limit the number of people in a break room, staff should consider staggering their break times.

References:

<https://www.cdc.gov/coronavirus/2019-ncov/hcp/infection-control-recommendations.html>

Visual Guidance

The following images are intended to provide clarification to avoid potential errors in the proper use and re-use of face masks.

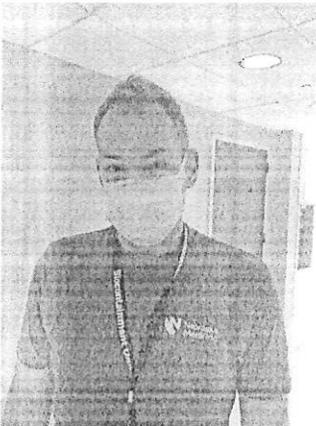


Figure 1 – This image demonstrates approved wear of face mask. Facemask is shown secured over nose and mouth.

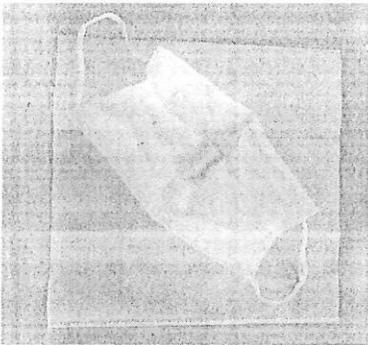


Figure 2 – This image shows the correct way to store mask when not in use. Notice the exterior of the mask is facing DOWN.

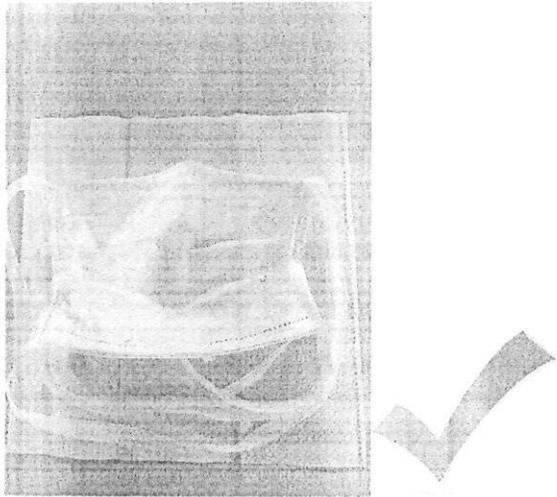


Figure 3 - This image shows the correct way to store a surgical mask when not in use. Notice the exterior of the mask is facing DOWN and ties are placed carefully away from the inside of the mask

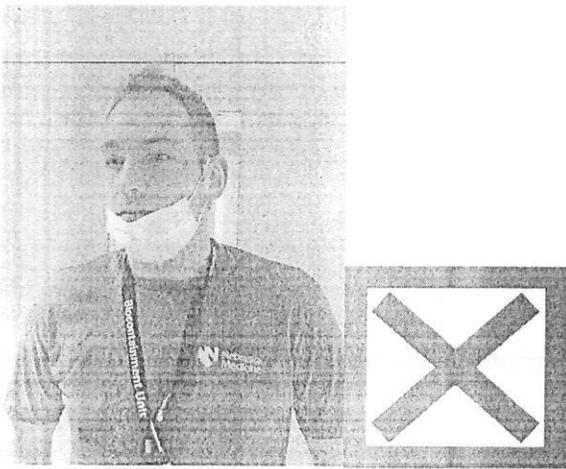


Figure 4 - This image demonstrates inappropriate wear of the procedure mask. Procedure mask should not be pulled under mouth

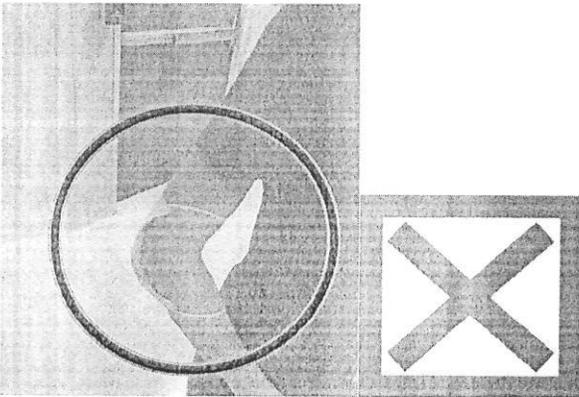


Figure 5 – This image demonstrates inappropriate wear of the procedure mask. Procedure mask should not be pulled under chin

Figure 6 - This image demonstrates inappropriate use of procedure mask. Procedure mask should not be kept on the elbow when not in use

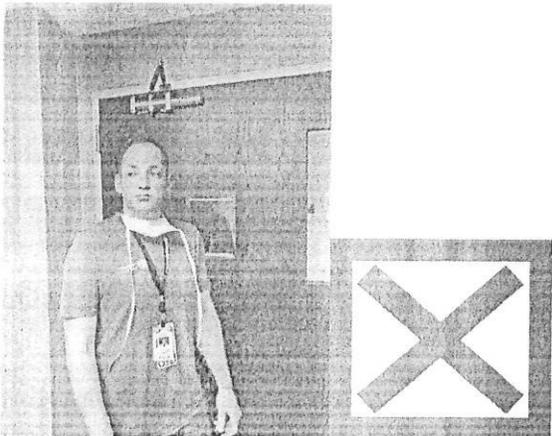


Figure 7 - This image demonstrates inappropriate wear of the surgical mask. Surgical mask should not hang from lower ties



Figure 8 – This image demonstrates the wrong way to place mask when not in use. Notice the exterior of the mask if facing up. This is not correct!

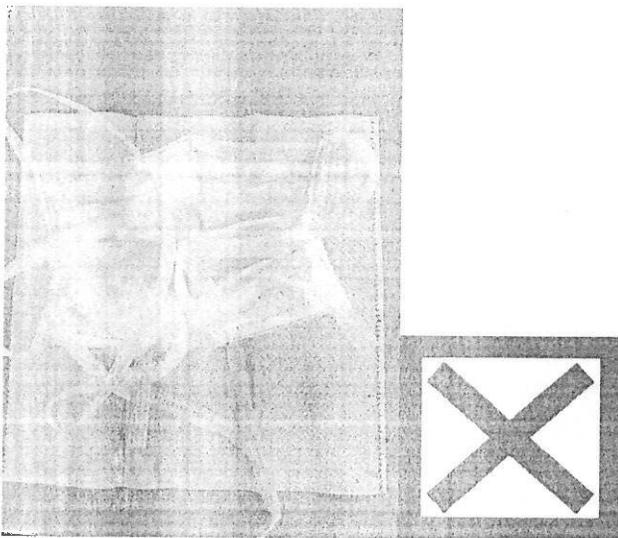


Figure 9 – This image demonstrates the wrong way to store surgical mask when not in use. Notice the exterior of the mask if facing up and ties are touching the interior of the mask. This is not correct